

EUROPEAN NEWS

Delors revives industrial democracy plan

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission yesterday attempted to revive its controversial and long-stalled efforts to increase workers' involvement in big companies' decision-making...

Bundesbank defends strong D-Mark

BY ANDREW FISHER IN FRANKFURT

WEST Germany wants its currency to stay strong against the dollar and European currencies, because the rising D-Mark stimulates domestic consumption...

Employees want right to consultation in takeovers

BY WILLIAM DAWKINS

THE EUROPEAN Trade Union Confederation is today expected to renew its call for EC legislation to give workers the right to be consulted in takeover situations...

UK Labour group's stand

BY JOHN LLOYD IN LONDON

THE LEADERSHIP of the British Labour Group (BLG) of members of the European Parliament could revert to a strong anti-EC position in elections to be held early next week...

Mitterrand appeals for a 'stable majority'

BY IAN DAVIDSON IN PARIS

PRESIDENT Francois Mitterrand yesterday broke his long silence on the course of the French general election campaign, with a formal call to voters to send a 'stable majority' to the National Assembly...

Dutch avoid coalition health row

By Laura Raun in The Hague

THE DUTCH Government appeared to be stepping back from a confrontation over health care reform last night by temporarily patching over differences within the ruling coalition...

Hazel Duffy reports on a fight for control of structural funds

BY HAZEL DUFFY

Brussels plays for high stakes in battle over regional aid reform

AFTER MONTHS of diplomatic wrangling over suitable ways of defining the poorer parts of the European Community, the foreign ministers of the Twelve look close to agreement...

Czechoslovakia's economic troubles mount

BY LESLIE COLLITT IN BERLIN

CZECHOSLOVAKIA is facing a worsening economic situation at a time when the Government is experimenting with reforms to restructure the economy and improve economic management...

Moscow invites world to watch destruction of its missiles

BY SHEVARDZADZE

THE SOVIET UNION yesterday invited representatives of the world to witness the destruction of the first clusters of short- and intermediate-range nuclear missiles...

De Mita reaffirms policy on pay

By John Wyles in Rome

THE Italian government would stand firm by its public sector pay policy, Mr Ciriaco De Mita, the Prime Minister, said yesterday...

Trial of Turkish Communists adjourned

By Jim Rodgers in Ankara

THE TRIAL of two Turkish Communist leaders who were put under way yesterday, was adjourned until June 17 in a surprise move by the Ankara state security court...

W Germany prepares its defences against English soccer horde

BY DAVID GOODHART IN BONN

THE ELITE of Western Europe looks, thinks and feels like an increasingly homogeneous group. But the national and tribal emotions which have riven the continent for centuries are not entirely extinguished...



Shevardnadze: "A momentous historic event."

De Mita reaffirms policy on pay

By John Wyles in Rome

THE Italian government would stand firm by its public sector pay policy, Mr Ciriaco De Mita, the Prime Minister, said yesterday...

Trial of Turkish Communists adjourned

By Jim Rodgers in Ankara

THE TRIAL of two Turkish Communist leaders who were put under way yesterday, was adjourned until June 17 in a surprise move by the Ankara state security court...

W Germany prepares its defences against English soccer horde

BY DAVID GOODHART IN BONN

THE ELITE of Western Europe looks, thinks and feels like an increasingly homogeneous group. But the national and tribal emotions which have riven the continent for centuries are not entirely extinguished...

FINANCIAL TIMES logo and publication details including address and subscription information.

AMERICAN NEWS

US study warns of race for control of space

BY LIONEL BARBER IN WASHINGTON

IF THE US deploys the Strategic Defense Initiative anti-missile system, the Soviet Union would be forced to respond. This would lead to a race between the superpowers for control of outer space, a US Congressional report said.

Hopes remain for signing of Nicaragua peace treaty

BY J.D. GANNON IN MANAGUA

AS THE SANDINISTAS and Congress entered the second day of talks yesterday their spokesmen were keeping alive prospects for some sort of accord being signed late today.

Santiago reacts angrily to US criticism of regime

MARY HELEN SPOONER IN SANTIAGO

CHILEAN AUTHORITIES have reacted angrily to a US State Department declaration criticising the decision by General Augusto Pinochet's military regime to renew the state of emergency on May 31.

Chilean trade surplus shows sharp improvement

By Mary Helen Spooner in Santiago

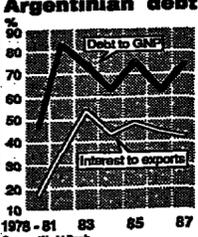
CHILE'S trade surplus jumped to \$847m during the first four months of this year, a figure equivalent to 77 per cent of its \$1,079.4m trade surplus for the whole of 1987.

Stephen Fidler on the latest twists in Latin America's debt crisis

Double test for bankers

THE CONVENTIONAL approach towards the Third World debt crisis is about to face arguably its most severe test.

Argentinian debt



Argentinian debt is the subject of a double test for bankers. The test is two-pronged: the largest debt rescheduling package ever, for Brazil, must be sold to a solution must be found to Argentina's patent inability to meet its foreign debt repayments.

Phantom of the TV takes lead

By Jurek Martin in Los Angeles

LIFE IMITATES art, right? Or is it the other way around? Whichever is reality, if such exists, is it always possible to tell the difference?

The latest twist in the age-old conundrum suggests not. A political 'poll' on presidential aspirations was released in Los Angeles on Monday night. It covered upwards of 40,000 people - statistically, if not scientifically, a very significant number - and produced the following results.

Mr George Bush got 22 per cent, Rev Jesse Jackson 21 per cent and Mr Michael Dukakis 19 per cent. All three were left well behind in the wake of Jack Tanner, far ahead with 38 per cent - not bad for a figure of the imagination.

Tanner certainly looks like a presidential candidate. He is a handsome man, in the John Kennedy-Gary Hart mould and, with an unerring knack for platitude, he talks like one, too. He has been seen on the campaign trail half-a-dozen times this year, sometimes conversing with his three remaining 'rivals', as well as with those who have since left the race. One of them, Mr Bruce Babbitt, has even given him advice.

However, Tanner is the actor Michael Murphy and the words that come out of his mouth and the situations he finds himself in are the province of the fertile minds of Garry Trudeau, the cartoonist and satirist who produces the Doonesbury comic strip, and Robert Altman, the film director.

His adventures have taken him from New Hampshire, where he 'finished fourth', through Super Tuesday (a good third) to California. He is, of course, a Democrat. Mr Trudeau has inside knowledge of his party.

The half-hour episodes are being shown on HBO, the cable TV network normally devoted to films. A compilation of the first three appeared recently on UK commercial television.

There is a beguiling air of reality to the programme. The instalment on Monday was mostly devoted to a Los Angeles celebrity fund-raiser, but it also contained a fine passage in which a Tanner staff member was persuaded not to reveal that the divorced candidate was having an affair with a leading light on the Dukakis campaign.

Best of all, though, is its depiction of how campaigns work and how candidates are to use the vernacular. 'Imaged.' One told him he can release inhibitions and be more forceful by pressing a tension knot in his stomach. Sad to tell, because the script is exquisite and Michael Murphy's performance apt to the nth degree, the programme is not drawing too well. One theory is that it is so close to life that people turn on their TVs, think they are watching a real campaign, and tune out.

Still, Tanner is a Democrat and, if you put his votes with those of Rev Jackson and Mr Dukakis, then Mr Bush's 22 per cent does not look too good. But neither does Mr Dukakis's 19 per cent - unless, in the end, he gets the endorsement of Jack Tanner.

It's potential drawbacks include the possibility that it could become unilateral rather than negotiated, it is not necessarily subject to the same policy discipline as concerted new lending, and it may not be recognisable as current income by many banks, particularly US banks.

US banks led the group that succeeded in opposing interest capitalisation as an option in the Brazilian package largely because of worries about what they could count towards income. Nevertheless, an option that provides for banks to receive part of their interest from Argentina - say 4 per cent - and to capitalise the rest could offer a solution.

A special correspondent explores how Chileans, Chinese and Soviet scientists coexist

Cold War thaws in Antarctic outposts

ANTARCTICA, the coldest and least known continent, is gradually unravelling its mysteries. The region was virtually unexplored until the early part of this century, when Ernest Shackleton, Roald Amundsen and Robert Falcon Scott each tried to reach the South Pole. Amundsen was the first on 14 December, 1911.

Each year there is a football championship, played on one of the three small, shoreline football 'fields,' which the Chileans have won for the past few years. The Chilean Station, Teniente Marshall, is the largest and most controversial in the area. It is the lifeline for mail, with regular flights during the summer months from Punta Arenas, located about 950 kilometres to the north on the tip of South America.

There is also a hotel, visited by three tour groups this last summer, which accommodates 40 people.

The airstrip is the most advanced in the area, its hard gravelly surface stretching down to the sea over sloping ground. Most of the bases on King George Island rely upon the post service as the primary means of maintaining contact with family.

The Soviets do not use the post service, as there is no official recognition of the Pimochet regime in Chile by Moscow.

Separated from the sprawling Chilean complex by a mere 20 metres, the Soviet Bellingshausen Station celebrated its 30th anniversary on the 24th of February. Dr Rurik Galkin, 'same name as the first czar' he is quick to add, oversees operations at the base.

There are 26 people working through the winter at Bellingshausen, this number includes the two East German scientists who work in a small lab on the perimeter of the station. Dr Galkin is an old hand in the polar regions, including time spent with the US at the Amundsen-Scott South Pole Station in 1978.

Chile claims this region of the Antarctic as its sovereign territory, and maintains a colony of 12 families this year to reaffirm this claim. There are 26 children living at the base, and on a warm day, they ride bikes through the muddy streets to the container

building that serves as school. There is also a hotel, visited by three tour groups this last summer, which accommodates 40 people.

Chile claims this region of the Antarctic as its sovereign territory, and maintains a colony of 12 families this year to reaffirm this claim. There are 26 children living at the base, and on a warm day, they ride bikes through the muddy streets to the container

building that serves as school. There is also a hotel, visited by three tour groups this last summer, which accommodates 40 people.

Chile claims this region of the Antarctic as its sovereign territory, and maintains a colony of 12 families this year to reaffirm this claim. There are 26 children living at the base, and on a warm day, they ride bikes through the muddy streets to the container

Chile claims this region of the Antarctic as its sovereign territory, and maintains a colony of 12 families this year to reaffirm this claim. There are 26 children living at the base, and on a warm day, they ride bikes through the muddy streets to the container

Chile claims this region of the Antarctic as its sovereign territory, and maintains a colony of 12 families this year to reaffirm this claim. There are 26 children living at the base, and on a warm day, they ride bikes through the muddy streets to the container

Chile claims this region of the Antarctic as its sovereign territory, and maintains a colony of 12 families this year to reaffirm this claim. There are 26 children living at the base, and on a warm day, they ride bikes through the muddy streets to the container

Finland in the EC supermarket

Rauma-Repola: Divestment and focusing are keys to planned expansion

By Victor Thorne, Helsinki

Figuring among the top twenty companies in any market is not how Finnish forest industry and metals conglomerate Rauma-Repola likes to see itself. For Chief Executive Officer Tauno Matomäki, nothing short of a place in the first three will do.

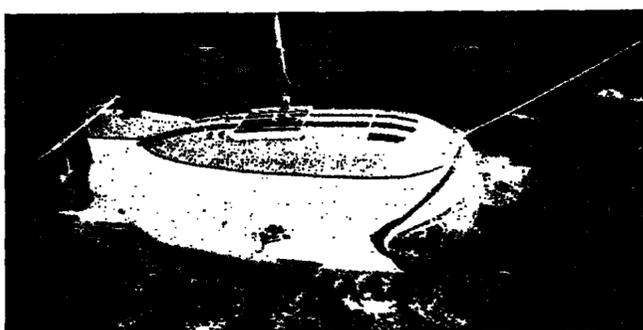
To this end, the group is preparing for a large-scale programme of focusing its energies on those key areas in which it excels and divesting itself of as much as half its present number of business segments, while retaining the commercial security of a degree of diversity.

Shipbuilding and marine technology, mechanical engineering, chemical wood processing, mechanical woodworking, packaging and services... The company's spectrum of well established activities, experience and skills is wide indeed.

Establishment and tradition for their own sake, however, cut no ice with this go-ahead enterprise. Rauma-Repola by no means lives in the past: it pours substantial funds into R&D in certain sectors to maintain its technological lead. But it does have some solid past achievements to build on.

This FIM 8,500 million (£1,150m) turnover concern has worked its way into some prominent positions in European and global markets and has earned a first-class reputation for the intelligent application of advanced technology.

While in the present state of the offshore and deep sea mining industries it could be regarded as a product waiting for the tide to turn, the company's three-man subsea research vessel represents the state of the art in its field.



Rauma-Repola's deep sea research vessels: demonstrating convincingly that, deep down, there is more to high-tech than just silicon chips

Although the company regards the business as a rock-solid sector rather than one of significant growth potential, it does derive an important benefit from its manufacturing operations in this respect: as a spare parts supplier to crushing plant operators world-wide, its reputation is one of quality and reliability.

Where forest machines employing what is known as the 'Scandinavian method' are concerned, Rauma-Repola is world leader, holding between 50 and 60% of the Nordic market alone. In this sector also, the company has a firm presence on the EC manufacturing scene with facilities in France as well as in Finland and Sweden.

It is another sector that offers growth prospects. These special machines uproot trees, lop off their branches and cut them into tailor-made log lengths at phenomenal speed - with less manpower and, being lighter and wheeled rather than tracked, less damage to the forest floor.

Says Tauno Matomäki 'This is an area of significant potential. The Scandinavian method should appeal to more and more forest industry companies in the United States and Europe... Companies bent on harnessing automation rather than employing expensive labour in rather harsh conditions, and conscious of the havoc heavy caterpillar-tracked vehicles can wreak in the forest.'

If there is something the Finn knows more than anyone else, it is the forest: what it needs and what it can give in return.

Rauma-Repola owns 160,000 hectares of forest in western Finland from which it derives 15% of its timber supplies for saw-milling and pulp, virtually all the remainder brought in from Finnish sources.

On balance, and with painstaking sylvicultural management, the company

forward to further strengthening of trade globally through our own sales network. With the acquisition of Rosenlew's packaging business, Rauma-Repola's turnover in this expansive sector reached some FIM 600 million (€90m). Manufacturing operations are carried out not only in Finland but in Britain and the United States. Today, the packaging field is seen as one of the company's key growth areas.

Matomäki confides: 'We're conducting an in-depth survey to determine whether we should move deeper into Europe on the packaging side, perhaps by acquiring a substantial concern in the European Community. As for the capital required for such a move, we'll be building up our financial resources. By divesting about half of the 30 or so business segments we operate in at present and focusing more determinedly on those key growth areas. That should improve our capital structure significantly, and improve our position on the Helsinki and London stock markets.'

'As for 1992... Well, we have first-class products and applied technology to trade on, and we're moving into the EC countries quite purposefully. We're also preparing our strategy so that we will still be able to meet our goal of being at the top in our markets when the EC barriers come down.'

RAUMA-REPOLA logo and contact information: Snellmaninkatu 13, PL203, 00171 Helsinki. Telephone: (+358 0) 182 81. Telex: 124514 rrrhki sf. Telefax (+358 0) 608 580, 182 8219.

OVERSEAS NEWS

Gandhi warns of danger if Kabul falls to radicals

BY DAVID GOODHART IN BOHAI

MR RAJIV GANDHI, India's Prime Minister, yesterday accused Pakistan of being the largest supporter of terrorism in the world and warned of the dangers of a fanatical Islamic takeover in Afghanistan.

"fanatical and fundamentalist" government.

Such a government would be "the worst possible situation for our region. It would have far-reaching repercussions in other parts of the world."

Pakistan supports the Mujahideen, all of whose factions are seeking an Islamic state. Mr Gandhi is leaving West Germany next week.

His comments, which came at a press conference at the end of a three day tour of West Germany, are bound to strain further the already poor relations between India and Pakistan.

Mr Gandhi claimed that in the four years since he came to power India had presented Pakistan with more than 30 proposals for improving relations which had received little response.

"Pakistan has demonstrated two things very clearly - its intentions with its nuclear weapons programme and its support for terrorism. Pakistan is today perhaps the largest supporter of terrorism in the world," he said.

India has long believed that Pakistan supports and trains militant Sikhs just over the Punjab border. It is now also accusing the Pakistan Government of not adhering to the Geneva accord on the future of Afghanistan by allowing Afghan rebel activities on its territory and the transfer of rebel weapons into Afghanistan.

Mr Gandhi warned that the real danger in Afghanistan is a

Land reform bill presents Manila a tough challenge

BY RICHARD GOURLAY IN MANILA

THE APPROVAL of a land reform bill by both houses of the Philippine Congress yesterday is seen by many as presenting the best opportunity yet to undermine the 19-year communist insurgency... if it can be implemented.

The bill has glaring holes, mostly concerned with how it will be funded, and requires a degree of political will the country's bureaucrats have never displayed in previous land reform attempts.

It aims to transfer more than 5m hectares to more than 2m farm workers and tenants over the next decade. Within four years 20 per cent of the 1.8m hectares of privately held land should have been transferred, leaving their owners with a maximum of 50 hectares.

INDIAN government plans to start clearing an area up to 300 metre wide around the Golden Temple in Amritsar - used as an armed fortress twice in the last four years by extremist Sikhs - next month.

By John Elliott in New Delhi

INDIAN government plans to start clearing an area up to 300 metre wide around the Golden Temple in Amritsar - used as an armed fortress twice in the last four years by extremist Sikhs - next month.

THE SRI LANKAN Government has dispatched at least 20,000 soldiers and police to the country's southern province to maintain order during district council elections this week.

Mr Gandhi warned that the real danger in Afghanistan is a

With an eye to maintaining land productivity, the bill allows the retention of large estates, such as the 6,000-hectare sugar estate owned by President Corason Aquino's family, but under co-operative ownership.

Mrs Aquino yesterday welcomed the bill and called for its early implementation. She is expected to sign it before travelling to Geneva next week for an International Labour Organisation meeting.

THE RESPONSE of Ethiopians to the urgent call of the motherland is, if we are to believe the government newspaper, nothing less than "spontaneous and supremely and genuinely patriotic."

One does not have to look far to find reasons for Mr Mengistu's sudden emphasis on the war. Since February the Ethiopian military, sub-Saharan Africa's largest standing army, has suffered a series of humiliating defeats at the hands of the Eritrean People's Liberation Front.

By Ian Rodger in Tokyo

JAPANESE Foreign Ministry officials have sharply criticised Mr Frank Carucci, the US Defence Secretary, for suggesting that distribution of Japan's foreign aid should be influenced by Western alliance strategic considerations.

Under the Japanese postwar constitution, the country renounced the right of belligerency, and the Japanese people remain very sensitive about security alliances or any overseas strategic activity.

Under PLO rule, a goal vehemently opposed by both the US and Israel.

King Hussein's speech highlighted the problems which the uprising has created for moderate Arab states that are keen on maintaining a dialogue with the US to foster negotiations to resolve the Arab-Israeli conflict.

Some intransigent landlords have already promised to take up arms against what they say is land confiscation. But the main headache for the Government is finding finance for the programme.

On the face of it, multinational corporations, most of which lease land for bananas, pineapple, cacao, and rubber plantations, appear to be little affected.

The Government hopes to finance the programme with money recovered by the Presidential Commission on Good Government, which is tracking assets allegedly stolen by deposed President Ferdinand Marcos, and from the privatisation of government-owned companies.

Some intransigent landlords have already promised to take up arms against what they say is land confiscation. But the main headache for the Government is finding finance for the programme.

On the face of it, multinational corporations, most of which lease land for bananas, pineapple, cacao, and rubber plantations, appear to be little affected.

The Government hopes to finance the programme with money recovered by the Presidential Commission on Good Government, which is tracking assets allegedly stolen by deposed President Ferdinand Marcos, and from the privatisation of government-owned companies.

South Africa "stayaway" ends after three days

BY ANTHONY ROBINSON IN JOHANNESBURG

SOUTH AFRICA'S longest mass work "stayaway" drew to an end last night with signs that Cosatu, the country's biggest trade union federation, was shifting towards a less confrontational approach with employers.

This emerged from a Cosatu letter to the employers organisation Saccola noting that "it appears we share certain beliefs" and proposing the creation of a special panel.

This, Cosatu suggested, should be chaired by a judge who would examine proposed changes to the labour relations act which it claims curb union rights.

union also asked Mr Pietie Du Plessis, the Minister of Manpower, to submit the amended bill to the International Labour Organisation (ILO) for its judgement.

The stayaway, which was as much a political protest against government gagging of 17 anti-apartheid opposition groups, including the United Democratic Front (UDF), as against the new labour laws, demonstrated the continuing ability of the unions and community organisations to mobilise, or intimidate, between 1.5m and 2.5 m black workers in support of their demands, despite the state of emergency.

These lanes and buildings were used by extremists before an army attack in 1984 and again in the year to turn the temple into a heavily armed fortress.

These lanes and buildings were used by extremists before an army attack in 1984 and again in the year to turn the temple into a heavily armed fortress.

India tries to clear area around Sikh temple

By John Elliott in New Delhi

INDIAN government plans to start clearing an area up to 300 metre wide around the Golden Temple in Amritsar - used as an armed fortress twice in the last four years by extremist Sikhs - next month.

INDIAN government plans to start clearing an area up to 300 metre wide around the Golden Temple in Amritsar - used as an armed fortress twice in the last four years by extremist Sikhs - next month.

By John Elliott in New Delhi

INDIAN government plans to start clearing an area up to 300 metre wide around the Golden Temple in Amritsar - used as an armed fortress twice in the last four years by extremist Sikhs - next month.

THE SRI LANKAN Government has dispatched at least 20,000 soldiers and police to the country's southern province to maintain order during district council elections this week.

Mr Gandhi warned that the real danger in Afghanistan is a

Victor Mallet reports on a sharp change of tactics in Addis Ababa's war with the north

Mengistu develops a thirst for battle

THE RESPONSE of Ethiopians to the urgent call of the motherland is, if we are to believe the government newspaper, nothing less than "spontaneous and supremely and genuinely patriotic."

One does not have to look far to find reasons for Mr Mengistu's sudden emphasis on the war. Since February the Ethiopian military, sub-Saharan Africa's largest standing army, has suffered a series of humiliating defeats at the hands of the Eritrean People's Liberation Front.

By John Elliott in New Delhi

INDIAN government plans to start clearing an area up to 300 metre wide around the Golden Temple in Amritsar - used as an armed fortress twice in the last four years by extremist Sikhs - next month.

THE SRI LANKAN Government has dispatched at least 20,000 soldiers and police to the country's southern province to maintain order during district council elections this week.

Mr Gandhi warned that the real danger in Afghanistan is a

appointed hardliners as supreme administrators in Eritrea and Tigre and established a no-man's land along Eritrea's coast and its border with Sudan.

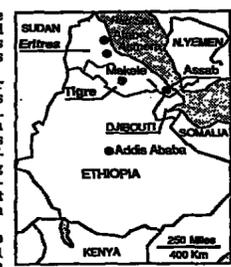
One does not have to look far to find reasons for Mr Mengistu's sudden emphasis on the war. Since February the Ethiopian military, sub-Saharan Africa's largest standing army, has suffered a series of humiliating defeats at the hands of the Eritrean People's Liberation Front.

By John Elliott in New Delhi

INDIAN government plans to start clearing an area up to 300 metre wide around the Golden Temple in Amritsar - used as an armed fortress twice in the last four years by extremist Sikhs - next month.

THE SRI LANKAN Government has dispatched at least 20,000 soldiers and police to the country's southern province to maintain order during district council elections this week.

Mr Gandhi warned that the real danger in Afghanistan is a



SUDAN, Eritrea, N. SOMALIA, Ethiopia, KENYA. Scale: 200 Miles, 400 Km.

authorities ordered most expatriate relief workers out of the north, souring relations with donors who want to monitor food handouts and ensure they are not diverted to the military.

"In November we were all rather optimistic," says Mr David Morton of the World Food Programme in Addis Ababa. "Donors had responded generously and the distributions, especially in Eritrea and Tigre, started early."

A few of the donors are convinced that Mr Mengistu, known for his ruthlessness, is deliberately trying to starve out the rural supporters of the EPLF and the TPLF in the absence of foreign observers.

More serious is the impact of the recent fighting on distribution inland and the Government's refusal to allow aid into areas outside its control in April.

Whatever the interpretation, the figures speak for themselves. Between 2m and 5m people are at risk in the north after a poor harvest. Not more than 1m are being fed from the government side and probably a few hundred thousand are being supplied with food trucked into rebel areas from Sudan.

More serious is the impact of the recent fighting on distribution inland and the Government's refusal to allow aid into areas outside its control in April.

So far there has been no mass migration of hungry peasants

S Korean opposition asks for delay to border march

BY MAGGIE FORD IN SEOUL

SOUTH KOREA'S three main opposition leaders yesterday called for the postponement of a student plan to march to the North Korean border tomorrow for a meeting with their counterparts from the Communist half of the country.

The proposed meeting, to be attended by 13 student leaders, has sparked strong criticism from the Government of President Roh Tae Woo, which has reportedly stationed 50,000 riot police near the border to turn the students away.

North Korea has said it also planned to send a delegation of 13 students to the border. Friday marks the anniversary of street demonstrations in the South last year calling for an end to dicta-

torship and the reunification of the divided country.

Since the opposition parties won a combined majority in the National Assembly, which also holds its opening session tomorrow, students have focused attention on the reunification issue.

US officials turned away a group of students who arrived at the main US military base in Seoul last weekend to ask permission to hold the border meeting.

Bank of Japan calls for maintained growth rate

BY CARLA RAPOPORT IN TOKYO

JAPAN'S accelerated rate of economic expansion must not be allowed to slow down, according to the Bank of Japan.

In its annual review of monetary and economic developments, the BoJ states: "There is a good possibility that the present expansionary phase of the economy will continue for some time; it is the responsibility of Japan as a nation with a large external surplus to ensure that it does."

Japan's economy is currently growing faster than at any time in the past ten years, thanks to strong consumer spending, heavy capital investment, benefits of the stronger yen, and strong fiscal stimulation.

Bank of Japan calls for maintained growth rate

BY CARLA RAPOPORT IN TOKYO

JAPAN'S accelerated rate of economic expansion must not be allowed to slow down, according to the Bank of Japan.

In its annual review of monetary and economic developments, the BoJ states: "There is a good possibility that the present expansionary phase of the economy will continue for some time; it is the responsibility of Japan as a nation with a large external surplus to ensure that it does."

Japan's economy is currently growing faster than at any time in the past ten years, thanks to strong consumer spending, heavy capital investment, benefits of the stronger yen, and strong fiscal stimulation.

Tokyo rejects aid-defence link

BY IAN RODGER IN TOKYO

JAPANESE Foreign Ministry officials have sharply criticised Mr Frank Carucci, the US Defence Secretary, for suggesting that distribution of Japan's foreign aid should be influenced by Western alliance strategic considerations.

Under the Japanese postwar constitution, the country renounced the right of belligerency, and the Japanese people remain very sensitive about security alliances or any overseas strategic activity.

Under PLO rule, a goal vehemently opposed by both the US and Israel.

Tokyo rejects aid-defence link

BY IAN RODGER IN TOKYO

JAPANESE Foreign Ministry officials have sharply criticised Mr Frank Carucci, the US Defence Secretary, for suggesting that distribution of Japan's foreign aid should be influenced by Western alliance strategic considerations.

Under the Japanese postwar constitution, the country renounced the right of belligerency, and the Japanese people remain very sensitive about security alliances or any overseas strategic activity.

Under PLO rule, a goal vehemently opposed by both the US and Israel.

Advertisement for Central Park Place by William Zeckendorf. Features a large image of the building and text describing its location, amenities, and contact information.

JORDAN URGES ARAB SUMMIT NOT TO LIMIT ITS OPTIONS

Hussein pleads for realism

BY ANDREW GOWERS IN ALGIERS

KING HUSSEIN of Jordan yesterday pleaded with his fellow Arab leaders not to limit options in seeking to advance the Middle East peace process by making unrealistic demands at their extraordinary summit meeting on the Palestine issue in Algiers.

In a long and anguished speech to the summit, the Jordanian monarch sought to fend off accusations that he has tried to bypass the Palestine Liberation Organisation and that he has territorial designs of his own on the Israeli occupied West Bank.

He also harshly criticised Washington's Middle East policy and asked the wealthy Arab states to boost financial aid to Jordan and Syria to stave off an impending economic crisis.

Making a strong pitch for realism at a gathering which is showing signs of intoxication with rhetorical statements of support for the six-month Palestinian uprising in the West Bank and Gaza Strip, the King said: "We will not help it (the uprising) attain its objectives by merely singing its praises."

King Hussein's speech highlighted the problems which the uprising has created for moderate Arab states that are keen on maintaining a dialogue with the US to foster negotiations to resolve the Arab-Israeli conflict.

King Hussein's speech highlighted the problems which the uprising has created for moderate Arab states that are keen on maintaining a dialogue with the US to foster negotiations to resolve the Arab-Israeli conflict.



King Hussein speaks to Sheikh Zaid of the UAE

under PLO rule, a goal vehemently opposed by both the US and Israel.

King Hussein's speech highlighted the problems which the uprising has created for moderate Arab states that are keen on maintaining a dialogue with the US to foster negotiations to resolve the Arab-Israeli conflict.

King Hussein's speech highlighted the problems which the uprising has created for moderate Arab states that are keen on maintaining a dialogue with the US to foster negotiations to resolve the Arab-Israeli conflict.

King Hussein's speech highlighted the problems which the uprising has created for moderate Arab states that are keen on maintaining a dialogue with the US to foster negotiations to resolve the Arab-Israeli conflict.

Former minister defends Pakistan over Afghan treaty

BY CHRISTINA LAMB IN ISLAMABAD

MR ZAIN NOORANI, former Foreign Minister of Pakistan - widely credited for facilitating the Geneva accord on withdrawal of Soviet troops from Afghanistan - has spoken out against the increasing number of claims that Pakistan is violating the agreement.

"People tend to forget that the Geneva accord includes an undertaking of symmetry by the superpowers. The moment Russia stops supplying arms to Kabul, America and Pakistan will stop supplying the resistance."

Yesterday in his strongest worded statement to date on Afghanistan, the opposition MRD alliance accused President Zia ul-Haq of trying to sabotage the accord by continuing to support the resistance.

Although arms trucks have been seen crossing the border since the agreement came into force on May 15, Mr Noorani claims that up to his dismissal on May 29 Pakistan had stopped supplying the Mujahadeen.

"Any arms which have crossed the border must have been the resistance moving supplies over from tribal areas which are not under our control."

He believes that the change in government presents no threat to the agreement; "Zia signed it and will make sure it is implemented."

last week, Mr Noorani suggested that Zia's "honesty" he had with his fellow Cabinet members.

"Certain people in my party believed in voting opinion which created rifts between the army and the civil administration to the nation's detriment. The army and political parties are the only institutions able to keep Pakistan together and it is essential that both co-operate. It is imperative that Zia remains as chief of army to act as a bridge between the civilian administration and the armed forces."

Mr Noorani stressed that while India remained unfriendly the army must stay at the helm of the country's affairs. "Pakistan is surrounded on at least two borders by hostile countries which have infiltrated our provinces with agents who have been spreading separatism. The assistance of the army is essential to counteract these elements."

He believes that Gen Zia will keep his promise of holding elections. "1988 is not 1977. People were taken by surprise once. I very much doubt they would accept a repetition." Although expressing confidence of victory for his Moslem League party, Mr Noorani advocates an electoral alliance with the opposition Pakistan Peoples Party.

"The Moslem League should ally with all parties who believe in the ideology of Pakistan as one nation."

Speaking out for the first time since the Government's dismissal

We're keeping a close eye on more than 300,000 overseas customers.

Our scrutiny is intense: every market influence is systematically examined.

We scan our own extensive database - a process which usually tells us all we need to know.

If necessary, however, we can consult our world-wide network of intelligence agencies. British embassies too.

Indeed, using our underwriters' first-hand market experience, we're in an excellent position to make a swift analysis. Most decisions take less than 24 hours.

If you'd like us to quote on a prospective customer, the number to call is 0789 415909.

We'll focus our attention on him immediately.

ECCD



OVERSEAS NEWS

Peking students protest for political reforms

BY ROBERT THOMSON IN PEKING

CHINESE students staged a symbolic sit-in for democracy yesterday near Tiananmen Square despite the presence of hundreds of police and tough warnings from the official press which accused protest organisers of devising a "reactionary plot."

About 20 students began a sit-in just outside the square, which was sealed off as the likely target, but police moved in quickly to disperse the swelling group. After much pushing and shoving, police drove vehicles into the mass to clear protesters. Students had been told by official newspapers that a protest would threaten "unity and stability", and posters approved by Chinese authorities and warning against a demonstration were plastered over protest posters at Peking University urging students to take to the streets.

When police ordered the sitting students to move, one shouted: "We don't even have the right to come here to talk to people." A bold second-year Peking University student later addressed a small gathering, and asked: "Why can't we elect our leaders?" He called for unofficial newspapers and suggested that a human rights journal be opened.

After a series of student demonstrations in late 1986 and early last year, the communist party turned on itself, launched a campaign against western influence and sacked Hu Yaobang, the general secretary, as well as several ministers alleged to have failed to contain that influence. The leadership took few chances yesterday, as police lined the huge square in the early afternoon before the sit-in was scheduled to begin, and dozens of plainclothes officers took photographs of students, who were told to "keep moving" and were stopped from forming large groups. "There are too many police



Chinese students protesting in Peking

here. It's very risky," an engineering student from Peking University said. A 21-year-old woman from the Peking Teachers' College said she was prepared to join a protest but not prepared to start one: "I believe in this cause. I think we should have more freedom."

Early yesterday morning, about 1,000 students debated the value of a protest, with some urging caution and others condemning the party and wanting to broaden the campaign. A message from the Peking Government was broadcast over loudspeakers and warned students to

"make a clear distinction between right and wrong". Fresh posters soon appeared with messages condemning the "action committee", an unidentified group of students organising the protest. One poster claimed that the "action committee is no longer in existence" because "based on the present situation, no action can happen".

The Peking Daily yesterday accused a "tiny minority" of "poisoning the people's minds, openly opposing the party's leadership, slandering the reform and open policy and destroying unity and stability".

China flirts with the business of housing

Robert Thomson recently in Yantai reports on a home purchase experiment

FENG YUQING is an unlikely revolutionary, but having just bought a four-roomed, concrete-floored apartment in the northern coastal city of Yantai, the mid-level cadre is in the front line of China's real estate revolution.

Owning a home, long condemned as an ugly example of bourgeois materialism, has suddenly become Communist Party policy and Yantai is experimenting with controversial property reforms that will inevitably be introduced in every Chinese city. Feng, who works in a local party office, claims to have few fears that the housing policy will change and that the family apartment will be evidence of his political mistakes: "I am easy at heart. I think this new policy is reasonable and profitable."

Since the experiment began nine months ago, 4,000 families have applied to buy a home and 130 apartments have been sold, most priced at around 30,000 yuan (\$4,450), about 30 years' salary for the average urban worker, who must produce a deposit of 10,000 yuan.

More sensitive than the purchase policy is an accompanying

increase in state housing rentals designed to make buying a home an attractive proposition. From three cents per square metre per month, rentals have jumped to 40 cents per square metre, a painful increase when inflation is already 11 per cent and rising.

To keep the masses in Yantai happy, the Government has introduced a housing subsidy of 23.5 yuan for every 100 yuan earned by workers, a subsidy that can only be used to pay rent or deposited in a special housing purchase fund. Mao Chengbao, a director of the Yantai housing reform office, admits that "people are afraid of the cost of living increase" but says the reform must go on, though the inflation problem will probably delay its introduction in other cities.

Having become a model for the rest of the country, Yantai cannot afford to fall. Zhao Ziyang, the Communist Party General Secretary, made a symbolic stop in the city on May Day and about 6,000 cadres from around the country have visited to research the reform and to "seek truth from facts," the party slogan of the present.

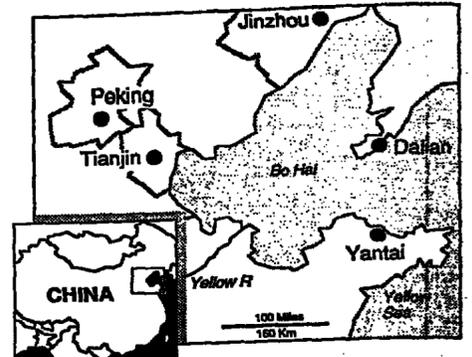
Yet housing remains a sensitive ideological matter. An apartment of courtyard house can be purchased in Yantai, but the land remains state property.

The People's Daily, the main Communist Party journal, explained to readers that the Yantai experience has "opened up a new path to solving urban housing problems that has Chinese characteristics," an important quality in a country attempting to develop "socialism with Chinese characteristics".

"Over the past dozens of years, the state has 'taken care' of the urban housing problem. This method has seriously affected the vitality of the building and building materials industries, and strangled the estate trade," the paper said.

Money, not ideology, is at the heart of the reform. The Government, estimating that 33 per cent of urban families have serious housing problems, claims that it cannot afford to build enough homes to satisfy demand and also wants to soak up excess consumer funds now fuelling inflation.

"Instead of spending money on urgently needed houses, people



buy refrigerators, washing machines, and colour televisions, resulting in the emergence of this or that craze. Despite a per capita housing area of three square metres, some families have a television set on the bunk bed," the People's Daily commented. Yantai officials say the guiding principle of their reform is "pay more for more and better housing," but a Shanghai resident complained to the People's Daily that "housing is a form of wealth and not a business," and warned that socialist China "should not blindly follow the high-rent policy of western countries".

Lake's legend and ecology divide Israelis

FOR ISRAELIS, the draining of the swamps and marshy lowlands the early Jewish pioneers encountered as they attempted to establish farming communities on this inhospitable land is near legendary.

Along with making the desert bloom, the action was one of those heroic steps of nation building whose desirability still goes unquestioned. It became an article of faith of Zionism.

The biggest project of its kind was the draining of Hula Lake, a large, reed-filled expanse of fresh water in the northern Galilee. A wildlife paradise, the low-lying

lake was, unfortunately, a breeding ground for malarial mosquitoes.

More important, it was occupying what was thought to be valuable arable land for the incoming settlers.

Thirty years after the lake disappeared, one of those involved as a young man in the original operation is challenging the accepted wisdom head-on. Not only is he saying that the results never matched prior expectations, but he has called for part of the lake to be refilled.

"For 30 years, attempts to grow crops on the 20,000 dunams

(acres) of drained peat land have failed," said Mr Yossi Lev-Ari, a biologist and director of a local natural history museum. "So, since the land is not profitable, flooding it again and turning it into a recreation area to bring in the tourists is the best solution."

The Upper Galilee region, north of the Sea of Galilee, is already one of Israel's most popular tourist destinations. On summer weekends, its nature reserves are overflowing with families from Tel Aviv and Jerusalem looking to cool off among its streams and trees.

According to Mr Lev-Ari, a member of Kibbutz Dan, a nearby commune, the exposed peat never proved satisfactory for fuel or fertiliser, and has become a breeding ground for rodents.

Worse, the land is steadily sinking. Within 20 years it could be back under the water table level of its own volition. As for those much feared mosquitoes, they were all wiped out by 1948, three years before the drainage work began, he claimed.

All this would simply be another development-ideology-turns-full-circle-in-the-clarity-of-hindsight story if it were not for

Andrew Whitley in Jerusalem reports on how hindsight is revealing that a 30 year-old project to eliminate malaria mosquitoes may have to be reversed to prevent the land sinking

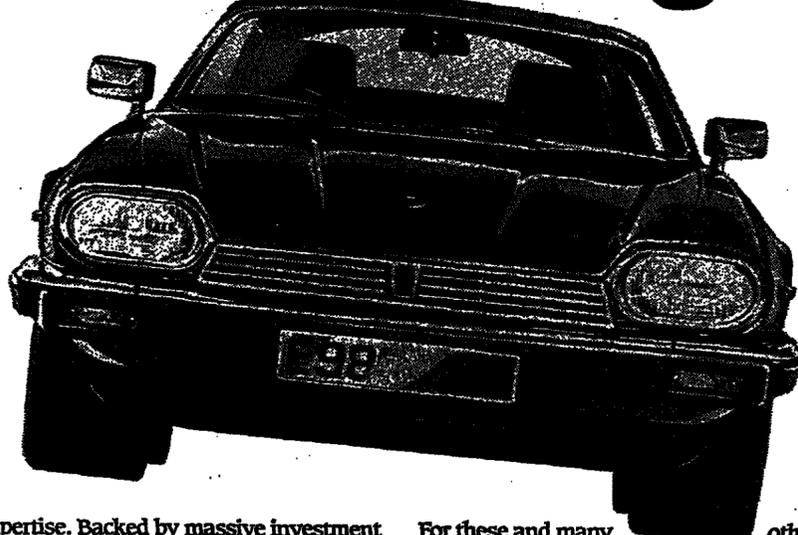
the ideological element. Tampering with ingrained national myths is a risky business, as the reaction Mr Lev-Ari's proposal has generated from other local residents demonstrates. Scooping at the idea of refilling the lake as expensive and impractical, Mr Moshe Meron of the Upper Galilee Council argued that with irrigation two thirds of the lake's original area has already been turned into good agricultural land.

Less dismissive was Professor Tommy Berman, a member of the Kinneret (Galilee) Commission and head of a fresh water research laboratory. "Originally the drainage work was extremely beneficial," he observed. "It made the development of settlements feasible and opened up profitable economic possibilities."

Conflicting Government agencies had created a bureaucratic tangle over the entire question. But he could envisage the day when there would be no other solution available for the problematic area other than to let the lake return.

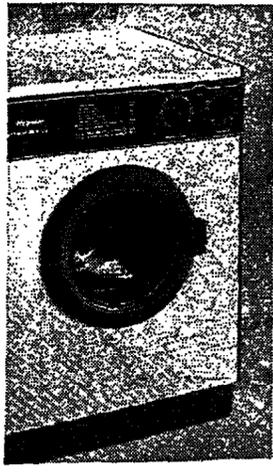
Campaigning for the return of the age-old wetlands, a migrating haunt for many species of birds, is a vigorous environmental lobby led by the Society for the Protection of Nature in Israel. On the other side of the fence are some of the most powerful Zionist bodies, quasi-governmental institutions such as the Jewish National Fund and the Jewish Agency.

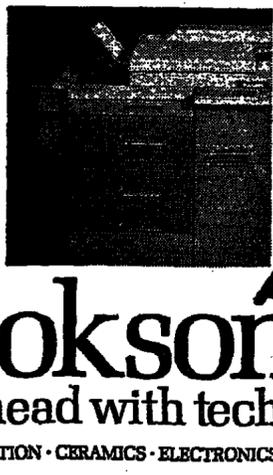
Cookson has a way with castings



It's called expertise. Backed by massive investment in modern technology, Cookson companies are supplying complex diecast components to the world's leading automotive, domestic and business appliance manufacturers, as well as special castings for aerospace and defence.

For these and many other products, Cookson is acknowledged and respected as the specialist supplier of technology based materials and components needed by virtually every industry and the Group is well known to investors for its impressive track record.






Cookson

Way ahead with technology

CASTINGS • CONSTRUCTION • CERAMICS • ELECTRONICS • COLOURS • PRINTING

For further information about Cookson, please write to: Corporate Relations Department, Cookson Group plc, 14 Gresham Street, London EC2V 7AT

Portman Interest Rates

From 10th June 1988 the rates of interest payable on Portman investment accounts will be as follows:

	Net %	Gross Equivalent % (at 25% tax)
Gold Seal Shares (3rd Issue)*		
£20,000+	7.30%	9.73%
£2,000-£19,999	7.10%	9.47%
Premium-Plus Shares		
£20,000+	6.75%	9.00%
£5,000-£19,999	6.35%	8.47%
£1-£4,999	6.00%	8.00%
Flexi-Plus Shares		
£20,000+	6.50%	8.67%
£5,000-£19,999	6.00%	8.00%
£500-£4,999	5.50%	7.33%
£1-£499	3.50%	4.67%
International Accounts	paid gross	9.25%
Charities Account	paid gross	9.25%
Companies Account	6.56%	8.75%
Young Generation Club	5.75%	7.67%
Regular Savings Shares	5.50%	7.33%
Ordinary Shares	3.50%	4.67%

* Monthly interest is available at 0.25% below the rates quoted.
 † Monthly interest is available at the same rate.

The net rate of interest on all other current and discontinued investment accounts will be reduced by 0.50% from 10th June 1988. Full details of our complete investment range are available from any Portman branch or the address below.

Portman House, Richmond Hill, FREEPOST, Bournemouth BH2 6TB.
 Member of the Building Societies' Association. Assets exceed £600 million.

Portman

Building Society... naturally!

THE BEST OF TASTE: MIX A BEEFEATER COLLINS

Take a large measure of Beefeater Gin and add it to the juice of a freshly squeezed lemon and one teaspoonful of sugar. Pour into the tallest glass you can find, add chilled soda water and don't forget the ice. Add a dash of Angostura Bitters, stir (slightly) and serve with a slice of lemon.

Cheers!

For a recipe leaflet which further demonstrates the excellence and versatility of Beefeater Gin, write to:

James Burrough, Beefeater House,
 Marlford Place, Kensington Lane,
 London SE11 5DF, England.



THE GIN OF ENGLAND

Japan should back free trade says Takeshita

BY DAVID BUCHAN IN BRUSSELS

JAPAN "should carry the banner of free trade" as its major responsibility to the world economy, Mr Noboru Takeshita, the Japanese prime minister, said yesterday.

Answering European calls on Japan to increase its level of imports, Mr Takeshita said: "It is not possible to formulate ultimately a consensus among the Japanese people" about bringing down import barriers.

In talks with the EC Commission, he promised to make the change in the alcohol tax (which bears particularly heavily on imported spirits such as Scotch whisky) that two of his predecessors as prime minister failed to effect.

Winding up his second European trip in a month - both dominated by trade issues - the prime minister commented that "open markets being affluence to all involved", whether as exporter or importer.

The EC Commission had told him that the European market of 300m consumers would remain open to the outside world, but Mr Takeshita declined to say how seriously he took this assurance that the Community would not put a higher protectionist fence around its more integrated internal market.

The Japanese leader spelled out the points he wanted to raise at the forthcoming summit of major industrialised countries.

These included a plea on behalf of the so-called newly industrialised countries, as well as macro-economic co-ordination, Third World debt and the Gatt trade talks.

The European Commission yesterday launched an investigation into allegations that two Japanese bearing makers have been side-stepping a 1985 EC dumping duty on complete bearings by increasing the export to Europe of bearing parts for assembly inside the Community.

The EC's "technical" regulation exempts assembly operations from such duties, provided the ratio of local European content is at least 40 per cent of the value of the whole product.

The European Federation of Bearing Manufacturers Associations, which brought the complaint, claims the Japanese content is at least 40 per cent of the value of the whole product.

The EC's "technical" regulation exempts assembly operations from such duties, provided the ratio of local European content is at least 40 per cent of the value of the whole product.

Soviet Union wants joint gasfield ventures

THE Soviet Union is discussing collaboration with US and other foreign interests to develop natural gasfields in its Arctic and Siberian regions, according to Mr Victor Chernomyrdin, Soviet Gas Industry minister, Reuter reports from Washington.

Joint venture agreements "are not signed yet but they are in the works." He declined to identify potential foreign partners, saying premature disclosure could upset negotiations.

Earlier he said that the 1986 radiation leak at the Chernobyl nuclear power plant has prompted increased use of gas and other fuels to make electricity.

The experience of Chernobyl "made it necessary somewhat to limit the production of electricity at nuclear power plants," and other kinds of power stations had taken on greater loads.

Soviet gas exports had increased more than 20-fold in the past 15 years and now go to 13 countries. Western Europe imports 60bn cu ft of Soviet gas annually.

As to the terms of joint ventures, almost everything was negotiable except the provision that the Soviet Union retain at least 51 per cent ownership.

Canada looks to US for oil capital

THE US faces a future of increased dependence on foreign energy - whether in the form of oil and gas, uranium or electricity. By some estimates, it will be importing 50-70 per cent of its oil by the end of the millennium - up from about 25 per cent at present.

Canada, which has all of these commodities in abundance, needs to attract large amounts of capital investment if it is to develop the increasingly remote or hard-to-extract oil and gas resources and fund the James Bay-type hydro-electricity megaprojects, on which its future as a major energy exporter depends.

Trade in energy goods is one area covered by the still-to-be-ratified US-Canada free trade agreement where the best interests of both signatories appear largely to coincide.

Where better for the US to meet its growing energy import requirements in a volatile world than in friendly adjacent Canada? Subsidiaries of the major US oil companies are already among Canada's largest publicly-traded corporations.

From the Canadian viewpoint, how better to attract capital to its Arctic and east coast oil and gas discoveries and to the fledgling oil sands industry than by obtaining greater security of access to the vast and thirsty US market? According to Mr Arden Hayes, chairman of Imperial Oil, the Exxon subsidiary, the agreement will inspire "greater confidence that long-term trading relationships will not be disrupted" and "reduce the risk of proceeding with major Canadian energy projects."

If these comparatively high-cost frontier and oil sands resources are not developed Canada may, like its powerful southern neighbour, find itself becoming more dependent on oil imports in the not too distant future. At 130.8m cubic metres, viable end-1986 reserves represented little more than 10 years' annual output. More importantly, according to one report, "the rate of finding and developing conventional crude oil reserves is averaging only about half the rate of production." Marketable natural gas reserves stand at about 23 times annual production.

Given this common interest in furthering bilateral trade and investment, the energy-related undertakings of the free trade trade are aimed primarily at institutionalising the deregulated environment of the past three years. The deal "does not represent a significant departure from present policies," according to Mr Marcel Masse, Canadian Energy Minister. "A great deal of what the agreement calls for in terms of energy transfer was already occurring," concurs Mr Robert Blair, chairman of Nova, the fast-growing Canadian oil, pipeline and petrochemicals company.

During this time, bilateral energy trade between the two countries has risen to more than C\$13bn (\$5.8bn), with Canada growing into the US market's largest single supplier of crude oil and refined petroleum products. All told, Canada presently supplies about 5 per cent of US oil needs, 6 per cent of its gas and 2 per cent of its electricity.

Under the terms of the deal, the two sides undertake not to impose export taxes on energy goods - unless such taxes are also imposed on domestic consumers. They have also agreed that should energy exports be restricted for any reason, the country imposing the limitation must ensure that customers in the other country have access to the same proportion of supplies

C & W aims at Manila telecoms market

By Richard Gourley in Manila

CABLE & Wireless has formed a new company to break into the Philippine telecommunications market - in effect a monopoly of Philippine Long Distance Telephone.

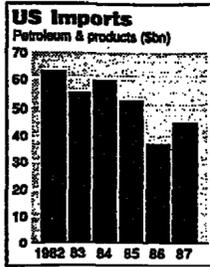
The company, Digital Telecommunications Philippines has a pending application with the Philippine Congress for a franchise to operate as a public utility. The company is owned 40 per cent by C & W and 60 per cent by Filipino investors.

C & W already has a major interest in Eastern Telecommunications Philippines, which has links with telephone operators in Hong Kong, Singapore and Taiwan.

Digital has a paid-up capital of \$10m and plans capital expenditures within five years of Pso 2.7bn (\$71m) if granted the franchise.

The company plans to provide 57,000 new domestic telephone lines but says it is mainly interested in expanding its share of profitable international traffic by cutting rates by 15-20 per cent.

The grant of a franchise is far from certain. The success of C & W's bid depends on how the authorities view increased competition.



energy trade between the two countries has risen to more than C\$13bn (\$5.8bn), with Canada growing into the US market's largest single supplier of crude oil and refined petroleum products. All told, Canada presently supplies about 5 per cent of US oil needs, 6 per cent of its gas and 2 per cent of its electricity.

Under the terms of the deal, the two sides undertake not to impose export taxes on energy goods - unless such taxes are also imposed on domestic consumers. They have also agreed that should energy exports be restricted for any reason, the country imposing the limitation must ensure that customers in the other country have access to the same proportion of supplies

as had prevailed during the 36 months prior to the imposition of the new measure.

Canada's access to Alaskan oil, meanwhile, will continue to be restricted to a maximum entitlement of 50,000 barrels per day, conditional on the oil being shipped to Canada via one of the 48 contiguous states. The Canadian Government's target of achieving 50 per cent domestic ownership of its oil and gas industry would remain in place.

The trade-off, in a nutshell, is more assured access to the US market for Canada in return for more assured access to stable Canadian supplies for the US. But the tacit (and mutual) desire behind most of the oil-related provisions is to forestall any possible revival of the Trudeau government's Canadian National Energy Program of 1980.

The programme, conceived at a time of rapidly escalating oil prices, was a bold attempt to boost Canadian ownership of the oil industry and garner a greater share of industry revenues. It necessitated an unprecedented degree of federal government intervention in the market, including the fixing of a domestic oil price well below soaring world levels.

Mr Brian Mulroney's Conservative administration essentially dismantled the energy programme and deregulated the marketplace shortly after it came to power in September 1984.

Hammer seeks China and Taiwan barter deal

BY BOB KING IN TAIPEI

DR ARMAND HAMMER, chairman of Occidental Petroleum of the US, has proposed that Taiwan enter into a barter arrangement with China that could be worth \$1bn (\$555m) a year - a deal that Taiwan has surprisingly not rejected outright.

Under the arrangement, which Dr Hammer discussed with Taipei officials on Tuesday and yesterday, China would provide Taiwan with as much as \$500m a year worth of coal for as long as 10 years, while Taiwan would ship the same value of cement to China.

The transactions would be conducted through Occidental's offices overseas, and would thus technically count as indirect trade, on which Taiwan still insists in any dealings with Peking.

The proposed agreement, which Dr Hammer confirmed to Reuters yesterday, would be attractive to both sides.

Taiwan, for instance, must import almost all of its raw materials. Last year, it purchased 14m tonnes of coal worth \$621m from the US, Australia, and South Africa. China, in turn, could use Taiwanese cement in accelerating construction projects there.

Occidental plans to offer the Chinese coal, which is to come from a joint venture it operates in Shanxi Province, at \$34-\$36 a tonne - about the same price as South African coal, but far less than the \$49-\$45 a tonne Taiwan is now paying for coal from the US and Australia, which together provide an estimated 85 per cent of imports.

While officials of the Economic Ministry and the Taiwan Power Company - which consumes more than half the island's coal imports - expressed reservations about purchases of Chinese commodities, Premier Yu Kuo-hua noted that Taiwan's policies toward the mainland are changing, Dr Hammer said.

Those changes may be institutionalised during the 13th congress of the ruling Nationalist Party next month.

India may cut \$1.5bn jet trainer contract

BY JOHN ELLIOTT IN NEW DELHI

A MAJOR international defence contract costing up to \$1.5bn (\$833m) for an Indian air force jet trainer, which the government has been planning for more than two years, is likely to be cut back.

This is as a result of possible curbs on growth in the country's defence spending which accounts for almost 20 per cent of India's total budget.

The jet trainer project could eventually cost more than \$1.5bn and has attracted bids from the US, US, France, the Soviet Union, and it is believed, Czechoslovakia. All the proposals include progressive manufacture of the plane in India.

The Indian Air Force argues it urgently needs the trainer to replace ageing Soviet MIG-21s and British Hunters.

But India is facing a serious shortage of foreign exchange, which is affecting a large number of major civil as well as defence contracts.

Negotiations have also been hit by a slow-down in decision-making at top levels in the government following corruption allegations last year over Indian contracts for guns from Sweden and submarines from West Germany.

Originally the contract was expected to be for 90-100 trainers, but a few months ago this came down to about 80 for budgetary reasons, although the initial figure could double over 10 years if there is sufficient finance.

The British Aerospace Hawk and the Franco-German Alpha jet have been front-runners for about two years.

Northrop of the US recently stepped up its attempts to break into the Indian defence market with an offer of its F-5 aircraft.

The Soviet Union is offering advanced versions of India's existing MIG-21 with two-seater variations.

This is on soft financing terms within the two countries' overall countertrade arrangements, which makes it the most attractive bid commercially.

Opponents argue that the MIG-21s are not sufficiently sophisticated for Indian Air Force needs and that they would be more expensive to operate.

But they concede that financial constraints might force India to buy a small number of the Soviet aircraft as a stop-gap.

Both Soviet and British bidders have an advantage because they are already manufacturing Indian Air Force fighters at the country's government-owned Hindustan Aeronautics.

The Soviet Union is producing the MIG-21s at Nizhny, while the Rolls-Royce Adour engines which power the British Hawk is being made for the British Aerospace Jaguar at Bangalore.

Northrop is believed to have offered to move its F-5 production line from the US to India which could then be geared for export if India is prepared to abandon its traditional refusal to export lethal defence equipment.

India is wary, however, of relying too much on the US, which might quickly cut off supplies if there were an Indo-Pakistan war.

Other countries competing for Indian air force orders also argue that the US may in the long term be trying to gain effective control over its technological developments.

Mitsubishi 'likely to sign fighter contract soon'

GENERAL Dynamics Corp has selected Mitsubishi as its representative in Japan for the new FS-X support fighter programme, Reuter reports from Tokyo.

The new fighter for Japan's Defence Agency is based on the F-16 aircraft made by General Dynamics, the company said.

Developing the FS-X will cost an estimated Y160bn-Y170bn (\$822m-873m).

Industry officials said General Dynamics and Mitsubishi are likely to sign a contract by the end of the month.

Other details were not available.



What Holst did for the planets we're doing for the office.

In the same way that different sections of an orchestra play different melodies as part of a perfectly orchestrated whole, so each company department can now have individual information systems that are at one with corporate strategy and objectives.

At ICL, we call this concept The Orchestrated Office.

ICL's office and departmental systems are designed to deliver true competitive advantage to each and every department in your organisation.

Specialist applications and sophisticated office functions are combined to provide a level of information that will enhance the quality of service you can give to your customers.

To hear more about a whole new way to conduct your business, call Patricia Leigh on 01-785 2060 or complete the coupon and send it to ICL Infopoint, Bridge House North, Putney Bridge, Fulham, SW6 3JX.

It could be the start of a truly great performance.

To ICL: I'd like to hear more about the Orchestrated Office. Please send me a brochure.

Name _____ Address _____
 Position _____
 Company _____ Postcode _____
 Business Tel. No. _____

ICL
 ICL IS A MEMBER OF THE STC PLC GROUP

Financial Controller

North London

c. £23,000 + Car

Our client, a £25m turnover, market leading manufacturer and distributor of specialist consumer products, is seeking to recruit a Financial Controller for its Head Office in North London.

Reporting to the Financial Director, you will be joining the company at an important stage in its development. Your primary responsibility will be for the financial accounting function of the company, involving the management of fifteen staff in the day to day running of a complex financial operation.

You should be a qualified accountant with good management and communication skills developed in a

high volume manufacturing and distribution company. Age will not be a limiting factor, more importantly you will demonstrate a committed and organised approach.

Please apply in confidence enclosing your Curriculum Vitae and daytime telephone number, quoting Ref: 244, to Barry Ollier BA, ACA, Whitehead Rice, 295 Regent Street, London W1R 8JH. Tel: 01-637 8736.

Whitehead Rice

MANAGEMENT SELECTION

Management Accountant - UK Operations

Package c.£25,000 Horsham, West Sussex

Sun Alliance is one of the United Kingdom's largest composite insurance groups with a world-wide premium income of nearly £3 billion and a pre-tax profit of over £170m.

We are committed to profitable growth in the dynamic financial services sector supported by major investment in new technology.

The Home Division, with a turnover of £1.3 billion, is currently seeking a qualified accountant with good post qualification experience for the senior role of Management Accountant, based at our modern Head Office in Horsham. The successful candidate will be responsible for all aspects of the preparation of the financial and management accounts of this business area within a small

professional accounting team. The ability to analyse and interpret a wide range of results and to communicate them effectively to senior management is essential.

We are offering a package of circa £25,000, together with an excellent range of large company benefits including medical cover, share option scheme and relocation assistance, where appropriate. Future career prospects are excellent.

In the first instance please send a full CV to: W P Amy, FCA, Accounting Services Manager, Sun Alliance Insurance Group, Stone Court, North Street, Horsham, West Sussex RH12 1BT.



SUN ALLIANCE
INSURANCE GROUP



Laura Ashley Limited, International designers, manufacturers and retailers of garments and home furnishings have the following accountancy opportunities within its NEWTOWN, MID WALES manufacturing base.

FINANCIAL CONTROLLER Up to £25,000 + Car

Reporting to the Production Director (Garments) the successful candidate will be responsible for ensuring overall financial control of the Garment Division with major emphasis on evaluation of strategic business opportunities.

Responsible for a small team of accountants, candidates must have strong inter personal skills and the ability to quickly become a major contributor for the management of the Division.

Aged between 28-35 he/she will be a fully qualified ICMA/ACCA with experience of working in a fast moving commercial or production environment.

MANAGEMENT ACCOUNTANTS Up to £18,000 + Car (2 Posts)

Successful candidates will report to the Financial Controller and be responsible for the preparation and presentation of accurate and timely management accounts. A good knowledge of standard costing systems is desirable as well as experience in a computerised accounting environment.

Candidates aged between 23-30 should be fully qualified ICMA/ACCA with 2/3 years post qualification experience in a commercial/production environment.

The above positions have been created due to rapid growth in the Company's manufacturing operation. Successful candidates will join a young professional team which is highly motivated to provide the necessary accounting service to the Company's on-going expansion. Career development opportunities are exceptional.

To apply please submit a fully CV to:
Neil Huxtable, Personnel Manager
Laura Ashley Limited, St David's House
NEWTOWN, Powys SY16 1RB
Tel No: (0686) 24448

CONTRACT FINANCIAL ACCOUNTANT

Rough Trade Distribution, an independent record distributor, urgently requires an experienced qualified accountant to head it's accounting functions for up to 6 months. The person will be responsible for the management of the Financial Services Department of 15 people using p.c. based accounting systems.

During the period of this contract it will be necessary to review the procedures and controls for the production of the accounts and to recommend and, on approval, carry through the improvements to the systems. Close supervision of the department managers will be an essential feature of the position. Payment to the right individual will be £2100 per month.

Write to: Peter Rafferty,
ROUGH TRADE DISTRIBUTION LTD.
61-71 COLLIER STREET,
LONDON N1 8BE

Telford FINANCE DIRECTOR (Designate)

To £25,000 + car

+ substantial potential benefits

This opportunity arises due to internal promotion in a subsidiary of a £375 million turnover international group. Supplying the catering and vending industries, this food processing company has sales in excess of £10 million and employs about 100 people.

Reporting to the Managing Director and controlling six staff, the Finance Director (Designate) will be responsible for all finance, D.E. and general administration functions. The successful candidate will participate actively, as a member of a small management team, in making business decisions affecting the company's profitability and future development but must also be willing to get involved in detailed work and adopt a shirt-sleeves approach.

Applicants must be qualified accountants whose manufacturing industry experience, preferably gained in a batch production environment, should include both standard costing and product profitability reporting. Exposure to the food, packaging or FMCG industries would be an advantage.

Relocation expenses will be paid where appropriate. Attractive additional benefits will apply on achieving full board status in about one year and this expanding group offers ample scope for further career development.

Please send a comprehensive career resume including salary history and day-time telephone number, quoting ref: 2931 to Graham Perkins, Executive Selection Division.

Touche Ross

Thames Inn House, 3/4 Holborn Circus, London EC1N 2HB. Telephone: 01-353 7361.

DIRECTOR OF FINANCE MANUFACTURING COMPANY

Rural South Wales c.£25,000 + car

Our client, a successful and expanding European-owned manufacturing company, supplies high quality components to the motor industry both in the UK and overseas.

The director of finance will report to the UK chief executive and will be responsible for a staff of about twelve. Substantial expansion of computer facilities is envisaged and the person appointed will take a key responsibility for this. Continual refinement of costing and management reporting procedures is required as is the control of capital expenditure relative to the company's expansion. The role will incorporate that of company secretary.

Applicants must be qualified accountants who have gained controllership or directorship experience in expanding manufacturing environments. Relocation assistance will be provided if necessary.

Please send brief personal and career details to Douglas G Mizon quoting reference F/358/M.

Ernst & Whinney
Executive Recruitment Services
Becker House, 1 Lambeth Palace Road, London SE1 7EU.

Financial Director Designate

Cambridge

c.£30,000 + car

Our client is a British marketing driven healthcare business, operating on an international basis. They seek to appoint a Finance Director to their progressive management team.

The business is expanding rapidly from its own research and development base through strongly developed marketing and commercial strategies. The company is a plc and is institutionally funded. Due to the rapid growth rate of the business a public quotation is a major expectation during the next 2-3 years.

Working closely with the Chief Executive the appointee will be commercially responsible for all aspects of financial and statutory reporting. Key activities will include corporate financing, business strategy, product licensing and patent administration.

Probably aged 30 to 40 and graduate, candidates should be qualified accountants with five years financial management experience, gained in small to medium sized companies preferably with manufacturing, research & development activities. A successful track record demonstrating strong management, commercial and personal presentation skills is prerequisite.

In addition to an excellent salary there is a performance bonus and a stock option opportunity. Full executive benefits are offered as are relocation expenses where appropriate. To discuss the position in greater detail, please contact John Sheldrake on Cambridge (0223) 313791 or write enclosing full career details to John Sheldrake Associates, Hall Keepers House, 42 Castle Street, Cambridge CB3 0AL.

John Sheldrake Associates
Executive Selection & Search

ACCOUNTANTS RING FOR FURTHER DETAILS

Grp/Management Acct - LUTON
Age 25-35 - Qual. - £24,000
+ CAR

Asst/Financial Manager - CITY
Age 24-30 Qual. - £21,000 + CAR

Management Accountant - CITY
Age 24-30 Qual. - £23,000

Cost Accountant - DAGENHAM
Age to 30 - Part/Qual. - £17,000

Accountant - SUTTON
Legal exp. essential - c. £23,000

Phone 01-242-1168 (24 Hrs)
01-242-1140

JOHNSWOOD FARRER
35-29 St. Cross Street,
London EC1N 8UH (AGY)

Appointments Advertising

Also
Appears on
Pages
12 & 15 - 22

INTERNATIONAL BANKING SECTOR



See your way clear to
Senior Financial Management

DEPUTY FINANCIAL CONTROLLER

City to £45,000 + car + benefits

◆ Age to 35 ◆ Excellent Career ◆ Dynamic International
Prospects Environment

A unique opportunity has arisen to join a major International Bank heading-up the dynamic areas of MIS and New Product Development. Essentially a good technician, you will be an excellent communicator who can delegate effectively and bring out the best in staff at all levels. Twenty-five staff will report directly but as Deputy for the Financial Controller, the appointee will motivate and control forty others. You should be capable of assuming the full responsibilities of the more senior role in due course, so evidence of strategic thinking is essential.

Suitable applicants will be bright ACAs, and natural leaders, with strong inter-personal skills. A diplomatic personality and the commitment to succeed will guarantee fast-track career progression.

Applicants must have knowledge of Wholesale Banking gained in either line accounting or in an audit capacity.

Written applications, enclosing up-to-date CV, should be submitted in strict confidence to Malcolm Edgell BSc, FCA or Colin Vasey BSc at 410 Strand, London WC2R 0NS quoting reference 2179.

FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS

DOUGLAS & LLAMBIAS

LONDON - BIRMINGHAM - LIVERPOOL - MANCHESTER - ABERDEEN - EDINBURGH - GLASGOW
DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501

Financial Accounting Manager

An influential role with outstanding prospects

South West

£20,000

This is a truly exceptional opportunity to progress your career rapidly with a leading company committed to market dominance through a determined policy of growth and acquisition.

Continuation of a highly impressive record of recent growth has produced an urgent need to strengthen the finance function through the appointment of a Financial Accounting Manager. You will manage the work of the general accounting team and your responsibilities will include the preparation of management accounts and completion of financial reports to strict deadlines. Much of your contact will be with operational management at a very senior level, and varied "sharp-end" exposure will be gained in a company where the accounting function has considerable strength and influence.

A qualified accountant aged 28-35, you are currently a junior manager with a responsible audit company; have previously left a professional practice and are now looking for your next career move; or have gained extensive financial

accounting experience within a fast-moving, modern company. Whatever your background, you are a highly achievement oriented leader able to get results through the organisation and motivation of a team.

In addition to a competitive remuneration package, including relocation to an attractive part of the UK, you will benefit from outstanding promotion prospects. Future growth will create significant opportunities in financial accounting and general financial management and it is anticipated that appointment to a Financial Director role within the company or its parent group will be your next move. In addition, there will be scope to progress into general management within a company that has a high proportion of accountancy-trained senior management.

If you genuinely feel you are of the high calibre we are seeking, please telephone for an application form or send your cv quoting Ref: 2322/TG/FF to Terry Galvin, PA Personnel Services at the address below.

PA

PA Personnel Services

Executive Recruitment - Human Resource Consulting

Suite 5, St Brandon's House, 29 Great George Street, Bristol BS1 5QT.
Tel: 0272 296294

Pay gap highlights north-south split Scotland has best class ratios Births outside marriage rise

FRESH EVIDENCE of social divisions within the UK is offered in the latest edition of the Government's Regional Trends, published today.

The publication, an annual digest compiled by the Central Statistical Office, illustrates variations in income and lifestyle between regions of the country, but makes clear that they exist within regions as well.

Reports by Alan Pike
Social Affairs
Correspondent

Ratio of GDP per head		
	1976	86
North	95.6	91.9
Yorkshire & Humber	94.0	93.2
North West	96.4	93.5
East Midlands	96.0	96.1
West Midlands	98.1	90.6
East Anglia	94.7	100.8
South East	112.2	117.5
South West	90.9	96.1
Scotland	98.8	93.5
Wales	89.6	85.7
Northern Ireland	81.0	69.5
UNITED KINGDOM = 100		



on the Isle of Wight, for example, are below the level for Northern Ireland.

Women's pay remains lower than that of men in all regions, although, as with wages in general, it is highest in the south-east. More than half the women in full-time work in East Anglia and Northern Ireland earned less than £100 per week in April 1987.

Self-employment has continued to grow as a source of income in all regions except Scotland. The south-west has seen the fastest recent growth in the self-employed. By last year 13.6 per cent of the region's working population was self-employed and it shared, with East Anglia, the lowest unemployment rate. The north made the lowest proportionate contribution to self-employment.

During the 1980s the south-east and East Anglia have experienced above-average growth in GDP per head of population and Regional Trends points to wide variations in GDP per head within and between regions. It varies from 144 per cent of the UK average in Greater London to 70 per cent of the average in Mid-Glamorgan.

Cigarette smoking has been declining throughout the country and the greatest reductions have taken place in Wales, the south-east, the north west and the east Midlands. In 1986 the greatest prevalence of cigarette smoking was in Scotland, the north and the north-west.

Regional Trends 23. HMSO. £12.50

THE LOWEST proportion of school leavers entering full-time education came from the north (21 per cent) and Yorkshire and Humberside (24 per cent) in 1985-86. That compared with 35 per cent in the south-west, and about 31 per cent in the south-east and Wales.

Scotland had the highest proportion of public-sector primary and secondary schools with fewer than 50 pupils - 22 per cent of the total in 1986-87. Pupil-teacher ratios were also lower in Scotland than elsewhere in the UK.

The biggest recent regional rises in crimes of robbery have been in the north-west and the west Midlands. The rate of offences reported to the police rose in all regions between 1981 and 1986.

Drug offences grew throughout the country during the same period with the rate of persons found guilty or cautioned for them increasing in all regions except East Anglia.

Almost 75 per cent of households in the south-east and south-west had the regular use of at least one car in 1985, compared with 62 per cent in Great Britain as a whole. In the south-east, 96 per cent of households had the use of two or more vehicles compared with 17 per cent in Great Britain as a whole.

WALES HAS, with the exception of the Campania region of Italy, the lowest road accident rate in Europe. Its police forces clear up the highest proportion of offences in Britain and it has a larger percentage of children under five attending school than any of the English regions.

Is that proof that good examples of socially responsible behaviour, set in Welsh classrooms from an early age, and vigilant policing contribute to road safety? Perhaps. Or perhaps not. The only certain connection between the three is that all appear in Regional Trends.

As Mr Tom Griffin, the volume's editor, commented yesterday, Regional Trends contains enough information to give some support to almost any theory or explanation likely to be advanced.

However, used properly, the publication, which draws together information from a wide range of official sources, is of invaluable assistance to academics, market researchers and others concerned with charting patterns of change in Britain.

Regional Trends is a follow-up publication to Social Trends, the Central Statistical Office's overall snapshot of contemporary life, and it flashes out at a more local level some of the broad developments identified in Social Trends.

One of the most striking recent changes disclosed in this year's Social Trends in January is a sharp growth in the number of children born to unmarried parents (although there is evidence

that many unmarried mothers and fathers live together in stable relationships).

Wales is almost exactly in line with the UK average - 211 of every 1,000 live births are outside marriage. But there has been an exceptionally large increase in the proportion of such births in Wales, with a rise of 88 per cent over five years.

The region with the highest proportion of births outside marriage - a significant pointer to changes in traditional notions of family life - is the north-west of England, with a rate of 265 births per 1,000 outside marriage in 1986. However, within regions, some far higher rates can be detected.

In the London borough of Lambeth, nearly half of all births were outside marriage in 1986 (453 per 1,000), an increase from 333 per 1,000 over five years.

The neighbouring borough of Southwark was close behind, with 420 births per 1,000 outside marriage in 1986.

However, marriage, for the first or subsequent times, is not yet finished as an institution. The south-west of England has the highest proportion of remarriages as a percentage of total marriages - about 30 per cent. It also has the largest proportion of pensioners.

The south-west's large population above pension age - 21 per cent of the total compared with 18.1 per cent for the UK as a whole - reflects its popularity as a retirement centre, with the pensioner population rising to 25.1 per cent in Dorset.

Not surprisingly, Dorset has the lowest birth rate and, apart from East Sussex and the Isle of Wight, the highest death rate in the UK.

In spite of the high proportion of elderly people in its population, the south-west will continue to grow. It is estimated that by the turn of the century its population will have increased by 9.8 per cent, making it the fastest-growing region in the UK apart from East Anglia.

As well as its large number of elderly residents, the south-west also gives road space to the UK's highest proportion of old cars.

Car ownership is sometimes treated as a measure of affluence, but Mr Griffin gives a warning of the dangers of drawing that conclusion too readily.

In rural areas, he says, many people will go to great lengths to own a car because it is sometimes the only means of transport, while car ownership in some urban areas is lower than might be expected.

Other potential measures of affluence, such as ownership of consumer goods, also have to be treated with caution. The south-east has the highest levels of income and expenditure in the UK and families there spend the most on durable goods - yet proportionally fewer households in the south-east have washing machines than in any other region.

England, Wales, Scotland and Northern Ireland have all reached the point where families are more likely to own a home computer than a dishwasher.

Average weekly household income in the south-east was £269

In 1985-86, compared with £187 in the northern region at the other end of the scale. Levels of household expenditure were £302 a week in the south-east compared with £145 in the north.

The £22 difference in weekly household income between the south-east and the north compares with a difference of only £23 in 1980-81.

Fatal mortality rates - the death of infants within a week of birth, which is often taken as a measure of deprivation - vary considerably between the regions.

The south-west and south-east have the lowest rates - 8.6 per cent and 8.9 per cent per 1,000 live births - while the figure rises to 11.6 per cent in Northern Ireland and 11.5 per cent in the west Midlands. That compares with a rate of only 6.8 per cent

per 1,000 births in Oxfordshire.

In all regions the figures rise, in most cases sharply, for births in the unskilled social classes. In Yorkshire and Humberside the rate is 18.9 per cent per 1,000 live births for children of unskilled fathers, and in the west Midlands 15.4 per cent.

Those figures are not a simple illustration of the much discussed north-south divide. The south-east is overwhelmingly the most prosperous region and, with 30 per cent of the total population within its boundaries, it lifts many of the national average figures with which other regions are compared.

But some of the London boroughs and other parts of the south-east have pay levels or social problems that compare with those of the traditional industrial areas. Average wages

Towards a Single Europe

The Financial Times proposes to publish this survey on:

Wednesday 29 July 1988

For a full editorial synopsis and advertisement details, please contact:

Barbara Parnham
on 01-248 9000 ext 3428

or write to her at:

Bracken House
10 Cannon Street
London
EC4A 3DF

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

PRICE WATERHOUSE
and the FINANCIAL TIMES CONFERENCE ORGANISATION
present:

CAPITAL MARKETS WORKSHOP

11-13 JULY • 12-14 SEPTEMBER • 17-19 OCTOBER
7-9 NOVEMBER • 7-9 DECEMBER

The risks involved in trading often complex instruments in the capital markets are very clear and the events of last Autumn make the problems even more immediate. In these workshops a panel of Price Waterhouse and banking industry experts examines the risks and explains how they can be managed successfully. Speakers will be drawn from a panel including:

Jonathan Britton Finance Director Swiss Bank Corporation International Ltd	John Ferryth Director Morgan Grenfell & Co Limited
Geoffrey Stirling General Manager, Treasury Nations Bank International plc	Paul Hinchey-Williams Assistant Manager Baring Brothers & Co Limited
Kevlin Lee Assistant Director, Treasury and Trading Group Baring Brothers & Co Limited	Michael Hemmings Assistant Director EU International Limited
Bob Paddy Director, Capital Markets Charterhouse Bank Limited	Richard Kirby Managing Director, Capital Markets Charterhouse Bank Limited

Price Waterhouse

FT FINANCIAL TIMES CONFERENCE ORGANISATION

The Financial Times Conference Organisation, 125 Jermyn Street, London SW1Y 4UJ Tel: 01-925 2323 Telex: 27347 FTCONF G Fax: 01-925 2125
Please send me further details on the Capital Markets Workshop

NAME _____
POSITION _____
COMPANY _____
ADDRESS _____
TEL _____ TEL2 _____
TYPE OF BUSINESS _____



Made in Hong Kong

The future of Hong Kong is in its youth. A new generation who will continue to shape what has become one of the world's most dynamic economic forces. Because in Hong Kong today, they are the single greatest natural resource.

And no matter where their futures take them, through the ranks of business or the corridors of power, no other company will be as directly involved in every facet of their lives as Hutchison Whampoa.

For more information on the strength and depth of our local and international capabilities, please contact us directly.

Hutchison Whampoa. Part of today's world. **Hutchison Whampoa Limited**

UK: The Lord Derwent L.V.O., 9 Queen Street, London, W1X 7PH. Fax: 01-491-0872
HK: W. Shumik, Hutchison House, 22/F, Hong Kong. Fax: 852-5-8100705



ALUMINIUM

The Financial Times proposes to publish this survey on:

26th October 1988

For a full editorial synopsis and advertisement details, please contact:

Anthony G. Hayes
on 021-454-0922

or write to him at:

Financial Times
George House
George Road
Edgbaston
Birmingham B15 1PG

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ADBEY
ISSUE 1988
ABBEY NATIONAL

needed, that de
exceptional bus
on has been ne
is led."
is: "You cannot e
thing to reem
al research sci
o." But newspa
e advertisement
e more eye-catch
liful. "The e
ago, we were dan
colour ads a few
"Now it's time
e advertisement
outside the re
ruitment page
only the page
king for a job p
the recruitment
have been espe
se if we can con
renders in the m
ments, and time
is still rarely ad
ment - though it
is it. But radio
medium", se
also used points
to recruit the
customers for us
1982, and direct
university gra
ket," says Balle
all media, d

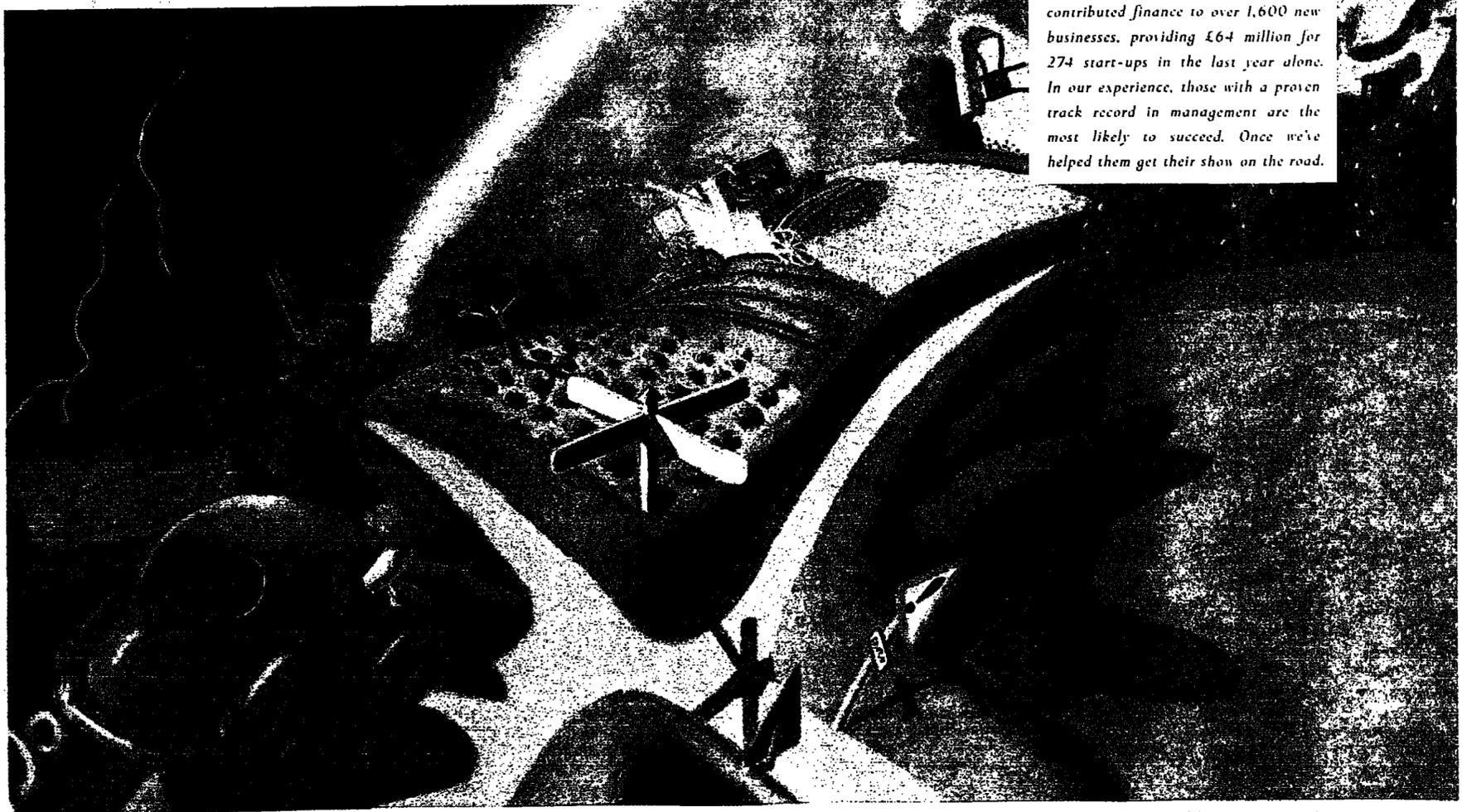
IF YOU'VE EVER THOUGHT OF STARTING YOUR OWN BUSINESS AS A SECOND CAREER, TALK TO US

FIRST



INVESTORS IN INDUSTRY

Like many a senior manager, you probably sense the need for a change of direction. A challenge that goes beyond merely repeating past success. There are, of course, numerous routes open to you. Either starting your own business. Or buying one. Or even arranging a buy-out. Whichever you take, you should beat a path to our door. Since 1982, we've contributed finance to over 1,600 new businesses, providing £64 million for 274 start-ups in the last year alone. In our experience, those with a proven track record in management are the most likely to succeed. Once we've helped them get their show on the road.



TECHNOLOGY

Paul Abrahams reports on the new services available to the public through advances in digital telephone technology

The computer which can understand you

A NEW INDUSTRY is being created by digital technology - voice publishing.

Members of the public can now ask questions of computers and receive the answers by telephone, thanks to advances in digital storage techniques and voice recognition.

"The technology effectively provides user friendly access to databases and information by the telephone," says Peter McCarthy, managing director of Telecom Potential, one of the service providers. "There is no need to understand computers - you just dial a number and speak."

"As a mechanism for imparting information, voice publishing could become as important as the printing press," says Jeff Wilson, managing director of Hampshire-based Telsis, one of the leading UK manufacturers of voice publishing technology.

Wilson says that premium services now available are a quantum leap from the talking clock telephone which users in Europe and North America have been consulting for years.

"The market really began to expand rapidly with the introduction of intelligent digital systems," says David Wade, group manager at Marconi speech and information systems division in Portsmouth. This means the computer can recognise a key word from the caller and give an appropriate response.

The technology which made this leap possible sprang from developments in:

- Direct dial interface (DDI) which allows different services to be given over the same line. Previously, services using answering machines could only provide one line for each message. Now, one digital system with DDI, operating say 60 lines, can supply any of 1,000 messages over them.
- Digital storage of the human voice and advances in software, which dispense with tape recordings and enable the computer to edit words to form sentences that answer the particular query.
- Multiple frequency and voice recognition, which allow interaction between the caller and the computer.

"The advantages of the new digital equipment are considerable," says Wade. "Machines with

DDI can be used much more efficiently than earlier systems, such as those which proliferated in the US in the early 1980s." And the latest machines can provide many more services.

Although there are no published details about the size of the market of premium rate calls using digital technology, analysts are convinced that it is expanding rapidly.

Premium rate services are becoming big business. Estimates of turnover for 0898 premium services in the UK are as high as £100m a year for some 160m calls. In France last year, the PTT says that its premium rate service, called La Kiosque Téléphonique, was used 160m times, providing a revenue of FF1.37bn (£130m). The revenue is divided between the telephone companies and the service providers.

Analysts believe that growth in premium services is attractive to telecommunication companies not only because it generates more calls, but also because it creates usage outside peak hours, smoothing out traffic and providing more efficient use of plant.

Although figures are hard to come by, it appears that the service-supplying companies - of which there are more than 60 in the UK - are also benefiting from the expansion in services.

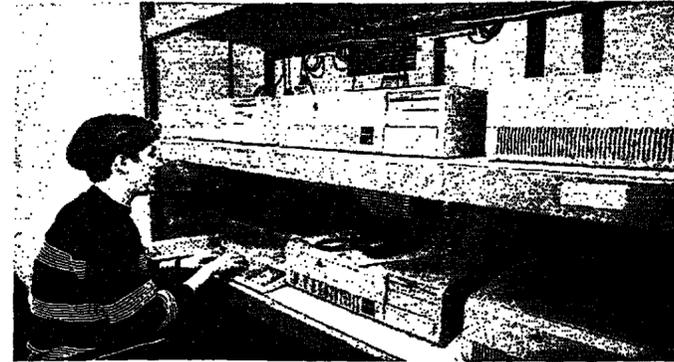
Peter McCarthy, managing

director of Telecom Potential, one of the information suppliers, states that his company has, on average, doubled its turnover every year for the past eight years. FT Cityline, a share information service provided by Financial Times Business Information, has traded profitably from its first day of operation.

The range of services generating that income is wide. Telephone users can access sports reports, share prices, rock music and advice on health for both humans and animals.

However, the possibility of interaction provided by touch-tone, or multi-frequency, telephones and voice recognition has opened up other markets for the information providers. These include:

- Closed user groups, for which subscribers pay a fee in addition to the normal premium rate. Typically, these services provide information about the form of mortgages, supplied by trainers. One such scheme, which has a membership of 2,000, charges a £250 fee for the index containing the numbers needed to gain information about particular horses.
- Career lines, which provide access to databases of information about jobs. Once listeners have identified a post for which they want to apply, they can give



Wendy Stone, editor of FT Cityline, operating the Marconi Keycall system

their name, address and telephone number to the machine. Tapes of the replies are then provided each day to the relevant companies.

- Interactive adventure games, which allow players to act out roles of characters in fantasy or detective stories. The game provides players with a number of choices - given through either touch-tone buttons or voice recognition - which affect the way the game proceeds. The words the player wants to use have to be recorded at the beginning of the game.

The main UK manufacturers of the digital equipment used for voice publication, Marconi - a subsidiary of GEC - and Telsis, believe that speech independent technology, which does not require the pre-recording of words, will open up significant markets.

Jeff Wilson at Telsis explains that speech independent technology which would recognise most voices is difficult, particularly in the UK where there are so many regional accents.

However, Marconi has perfected a speech independent system using a database of regional accents which provides a reasonably large vocabulary and 90 per cent reliability. It is believed that the National Westminster and Clydesdale banks are about to launch a service offering bank account information.

Nevertheless, there are worries that the growth of the premium service market in the UK and on the Continent could be limited by pornographic messages.

The US had horrible trouble with pornography, which proved difficult to hold back because of the regulations governing freedom of speech," admits Terry

Walton, manager of tele-marketing network services at British Telecom (BT).

"The 976 premium services in the States got off to a bad start. Pornography assumed such importance that it tainted the system in the eyes of the population. Major players began to pull out," he explains.

However, analysts point out that the development of premium rate systems depends upon the attitudes of the national telecommunication companies. They also argue that BT has succeeded in controlling the problem.

Both BT and the French PTT are withdrawing services which might have affected the reputation of premium rate services. BT agreed to end a telephone conference system called Talkabout, which was aimed at teenagers and caused complaints because youngsters were running up huge bills. A similar system offered by the PTT in France, called Téléconvivialité, is to be ended in July.

BT has also been willing to cut off the telephone lines of suppliers of salacious material. Communications and Media, one of the service providers, found all their services suspended after there were complaints about the antics of "Nina the nurse". This sort of sanction is particularly effective given the profits involved. In 1986, for example, one company made £5m. The French PTT is considering legislation to control pornographic services provided on its Kiosque Rosa.

Analysts believe that measures such as these will allow the market to develop rapidly. The Netherlands has recently introduced a service and Australia is to launch one later this year.

Japanese doubts about 'progress'

PEOPLE in Japan are far more pessimistic about the effects of technology than are their counterparts in the US. They also want more government regulation to shield them from the unpleasant aspects of technological advances.

While the Japanese are relatively self-effacing about their efforts in technology, Americans are more likely to regard themselves as leaders. Both countries, it appears, share a common disdain for UK performance.

These conclusions arise from a group of international opinion polls, the results of which have been summarised by the National Science Foundation, a US Government agency.

The polls reveal that the Japanese, who are generally thought to be in the vanguard of technological progress, are by no means happy about the perceived effects.

While 79 per cent of those polled in the US reckoned technology would have a positive impact on working conditions, only 40 per cent in Japan agreed with this proposition. Eleven per cent in the US said it would have a negative effect, compared with 21 per cent in Japan.

As to people's enjoyment of life, 69 per cent of the respondents in the US poll said technology would help in this regard, while the figure for Japan was 46 per cent. A quarter of the men and women in the US survey said technological progress would have a positive influence on moral values, in contrast to just 5 per cent in Japan.

Only 47 per cent of the Japanese sample thought science and technology had scope for making work more interesting, and 73 per cent said automation would eliminate more jobs than it would create. The figures for the US were 71 per cent and 44 per cent respectively.

The Japanese were more likely than their US counterparts to want more government regulation in areas such as construction of nuclear plants and drug development. Nearly four fifths of their sample said government regulations in food additives were insufficient, compared with 38 per cent in the US. Some two fifths believed there was insufficient control of genetic engineering, in contrast to one in five in the US.

People were also asked how

they ranked their country's standing in science and technology. In the US, 36 per cent thought their country was ahead of Japan in basic science, with 29 per cent saying it was behind. More than 50 per cent believed the US was ahead of West Germany, Britain and France.

They were more sanguine, however, about Japan's efforts in civilian and industrial technology - 68 per cent thought their country was behind Japan.

There was less of a tendency to bullishness in the comparable Japanese poll, which showed only 37 per cent believing that Japan led the US in technology related to everyday living, while 53 per cent put it behind. They were about evenly split on the two countries' relative positions in industrial technology.

In the part of the US poll which asked people to rank different countries' technological capabilities, the UK came bottom (joint bottom with France) in each of the areas surveyed - industrial technology, science and military technology.

It fared a little better in the Japanese poll, with France ranking beneath it in science and industrial technology. Both the Soviet Union and France came out less favourably in technology related to everyday living.

The belief that the Japanese are a cautious race compared to the Americans was borne out by the parts of the polls referring to specific programmes.

Only 21 per cent of people in the Japanese survey said they would support work aimed at discovering intelligent beings in space, compared with a figure of 64 per cent in the US. More than half the US sample wanted to see work aimed at creating new kinds of plant or animal life, while the figure for Japan was only 10 per cent.

And it seems that the Japanese have no great desire to live to a great age. Only a fifth of those questioned said they wished to see studies on how to enable people to live beyond 100, compared with 68 per cent in the US survey.

The data are contained in a 353-page volume, Science and Engineering Indicators, 1987, available from National Science Foundation, Washington DC 20580.

Peter Marsh

Calling up information on the television

A NEW service which combines voice publishing with teletext - the provision of information via television broadcasts - has just been launched by a small Cambridge company, McCallum Televox. It is intended to be a medium for advertising holidays, houses, cars and jobs.

Users of the Televox service need only have a telephone and a television set equipped to receive teletext. Five million such sets are already installed in the UK.

A subscriber calls the Televox Centre in Cambridge on an

0896 number, for which he pays 25p or 38p per minute, depending on the time of day. The voice recognition equipment, which is manufactured by Votax in the US, asks him first to repeat six control words so as to get used to his pronunciation. He then uses simple combinations of these words to select pages of text from a potentially large database.

Televox already has 50 advertisers and 400 pages of advertising and the target is to build up to 4,500 pages by the end of the first year. The company hopes to receive 2m calls from

subscribers in the first year and 4.5m in the second.

The pages of text are broadcast by the Independent Broadcasting Authority's transmitter, using the facilities of the IBA's Oracle teletext service. Televox uses part of the space reserved for subscription teletext services aimed at special groups. Malcolm McConachie, managing director of Televox, says that on average there is a four second delay between requesting a page on the telephone and seeing it appear on the television screen.

At present the Televox sys-

tem can handle a maximum of 40 calls simultaneously but McConachie says its capacity could be increased substantially.

However, the future of Televox is overshadowed not only by the commercial uncertainties surrounding any new business, but also by an unresolved legal dispute with Oracle. Televox recently won a High Court injunction compelling Oracle to transmit its signals but the case has yet to come to trial.

Clive Cookson

SOLAR SYSTEM



When you're travelling it's reassuring to know you can rely on a perfectly coordinated flight schedule. Carefully devised to allow for time differences at each destination, with

no-wait connections, at convenient times. Ensuring you can make the most of your day. Only a truly international airline can make this possible. And if that airline can also offer

you the warmth and hospitality of the Spanish sun, you should have no doubts as to which way to fly.

IBERIA
WARM TO THE EXPERIENCE.

BP and Texaco lift petrol price, others to follow

BY STEVEN BUTLER

BRITISH PETROLEUM raised petrol prices by 8.5p a gallon yesterday morning. Texaco followed in the afternoon with a 3.7p increase and other oil companies were expected to announce similar moves in the coming days.

BP, Britain's third largest petrol retailer, said the increase was prompted by rising prices on the Rotterdam gasoline spot market and by fierce price competition domestically, which had resulted in the company losing money on petrol sales.

BP's maximum price for four star petrol (high octane) rose to 179.9p a gallon from midnight last night, while Texaco said its prices for similar fuel would average 174p from tonight.

Mobil is expected to announce a decision on prices today. Shell said it would take no immediate action but added that it welcomed the price increase and believed the BP move was inadequate. Esso, Britain's biggest retailer, made no comment.

This latest round of general price increases, the first in 18 months, comes in the midst of an inquiry into retailing by a select Trade and Industry Committee in the House of Commons. Yesterday, oil industry executives were privately nervous that their actions would be seen as a demonstration of collusion on prices.

The industry was deeply disturbed two weeks ago when the Committee took the unusual step of asking witnesses, including the managing director of Shell UK Oil, Mr Jaap Klootwijk, to testify under oath. Many are resigned to what they now see as an inevitable reference to the Monopolies and Mergers Commission.

Texaco said it had taken its decision independently and others stressed that they were reacting to identical market conditions that had steeply eroded margins.

Spot prices for prompt delivery premium gasoline in north west Europe have risen from \$169 a tonne on April 1 to \$196 a tonne yesterday. BP said UK pump prices were now running about 10 per cent below Rotterdam spot prices.

Although sterling crude oil prices have been weak since the start of the year, buoyant demand for gasoline in the US and Europe has taken supplies out of the spot market and boosted prices.

MPs back decision not to refer Nestlé bid

By Peter Riddell, Political Editor

MR KENNETH Clarke, the Industry Minister, yesterday addressed cross party concern over a possible wave of foreign takeovers of leading UK groups by stating that the nationality of the ownership of companies is increasingly irrelevant.

The Government had a comfortable majority of 98 at the end of a half-day debate on the Government's decision not to refer the bid by Nestlé of Switzerland for the Rowntree confectionery group to the Monopolies and Mergers Commission. About 10 Tory MPs abstained, mainly members from Yorkshire constituencies near the Rowntree headquarters.

The opposition Labour spokesman, Mr Bryan Gould and Mr Tony Blair, and several Tory MPs warned that the Rowntree decision could open the way for a wave of takeovers by foreign companies. They cited, in particular, Cadbury Schweppes (in which General Cinema of the US has a near 18 per cent stake) and other food groups, as well leading pharmaceutical companies.

In a robust reply, Mr Clarke said Labour's objections reflected a "little England" mentality and said that the nationality of companies was becoming increasingly irrelevant in modern trading conditions. Arguing about the nationality of a company was "chauvinistic nonsense."

He defended the operation of the capital market in which the free flow of capital determined the best use of resources and tested management.

Mr Bryan Gould, Labour's trade and industry spokesman, accused the Government of "a dereliction of duty" by putting "huge numbers of British companies at risk."

Mr Malcolm Bruce, the Social and Liberal Democrat industry spokesman, called for changes in merger policy to shift the onus of proof in merger decisions so that gains for the consumer interest would have to be proved.

The position of Cadbury Schweppes was highlighted by Mr Anthony Eastmond-Bark and by Mr Denis Howell, Tory and Labour MPs respectively from near the company's Bourneville plant, who warned that Britain faced the possibility of losing ownership of almost the entire chocolate-confectionery industry.

Charles Rowntree adds: Officials of Rowntree unions, the GMB general union, the TGWU general union and Usdaw the retail and distribution union, yesterday called on the company to seek guarantees on future employment levels in talks with either bidder.

Amstrad-Murdoch alliance aims at Europe

BY HUGO DIXON

Europeans will be able to view up to four more television channels from next February by paying less than £20, as the result of an alliance between Mr Rupert Murdoch and Mr Alan Sugar.

At a joint press conference in London yesterday, Mr Murdoch confirmed that his Sky Television satellite arm had secured space for four channels on the Astra medium-powered satellite, which is to be launched in November.

Mr Sugar, chairman of Amstrad, the UK consumer electronics company, who Mr Murdoch described as "probably Britain's greatest entrepreneur," announced that his company would simultaneously start producing large quantities of satellite dishes capable of receiving the Sky TV channels.

The dishes, which will be 60cm in diameter, will retail for £199. There will be an additional installation charge of about £40, but no subscription charge.

Although Mr Murdoch and Mr Sugar have dovetailed their arrangements, there is no exclusive arrangement either way. They have been able to keep down the cost of satellite TV by deciding to transmit in PAL, the present European broadcasting standard.

Three of the channels will be available throughout Europe, but both Sky TV and Amstrad will concentrate initially in the UK market, where demand is expected to be strongest.

The only multilingual channel will be Sky's sports channel, Eurosport, and there could be problems in getting even this off the ground. Screensport, a rival sports channel owned by WH Smith, has brought an anti-competition action before the European Commission against Eurosport.

Sky's feature film channel, on the other hand, will be confined to the UK, while its news and general entertainment channel will broadcast only in English.

Mr Murdoch said that Sky would be regulated by Britain's Cable Authority. However, it had agreed voluntarily also to abide by the standards on sex and violence which are being developed by Britain's new Broadcasting Standards Council.

Mr Murdoch, however, refused to be drawn on the editorial policy of Sky's news channel, which is to be modelled on the US's Cable News Network.

SE agrees procedure to select chairman

By Clive Weisman

THE STOCK Exchange Council has this week approved a secretive and tortuous procedure for ensuring the "emergence" of a suitable new chairman to replace from Sir Nicholas Goodison within the next month, three months before the official elections are due to be held.

With due deference for Stock Exchange tradition, the procedure will feature soundings by two scrutineers followed by a postal ballot of Council members, followed in turn by several rounds of on-the-spot Council ballots, held one immediately after the other until the chairman emerges, Vatican-style. The procedure is supervised by the brainchild of Sir Nicholas and Mr Martin Fidler, the Stock Exchange secretary.

The purpose of the procedure is to avoid anything as vulgar as an election contest, let alone a public airing of the capabilities of the candidates that they will suffer no embarrassment if they lose, because nobody is supposed to know that they stood in the first place, not even the electors.

The first stage, to be held in a few days towards the end of June, will be supervised by the two scrutineers, both Council members, who are Mr Graham Kennedy and the Honourable Nicholas Asaheton.

The two men will speak to all members of the Council about their own aspirations and their opinions of the capabilities of the others and of possible outsiders. As a result of their soundings, they will post to Council members a list of 10 or so possible candidates and ask each one to select five.

Shortly afterwards, the 85 Council members will meet to be informed of the five candidates who received the most votes and their views on whether they wish to stand. Voting between the five will then take place.

The outside world will then be informed that a new chairman designate has emerged who will be groomed as successor to Sir Nicholas when he retires in December.

Hugo Dixon examines the latest bid for the satellite TV market

Potentially lethal pre-emptive strike

THE SATELLITE television alliance between Mr Rupert Murdoch and Mr Alan Sugar, announced that his company would simultaneously start producing large quantities of satellite dishes capable of receiving the Sky TV channels.

The main thrust of the Amstrad/Murdoch attack is in the UK, where the bulk of its business is expected to remain. However, Sky plans to broadcast to Europe, using a slightly different mix of programmes to that for the UK.

Amstrad expects to have sold 1m dishes in Britain by the end of 1989, and a further 1m annually thereafter. The company has already received an order for 500,000 dishes from Dixons, the consumer electronics retailer.

Mr Murdoch has been able to achieve the double benefit of lower cost and earlier start by taking the controversial decision to transmit Sky's programmes in PAL, the existing European broadcasting standard. BSB and the Maxwell consortium are planning to transmit in D-Mac, a more sophisticated standard.

There are two problems with D-Mac. First, the microchips needed to decode signals sent in D-Mac and convert them to the present PAL standard will not be available in large quantities until next year. Second, the cost of adding such a decoding device to satellite receiving equipment is expected to double the price to the consumer.

There also the fear that D-Mac will have difficulty getting off the ground if a large number of viewers are already committed to next February, whereas BSB will not be broadcasting PAL. Although the Amstrad dish BSB will not be broadcasting PAL, it remains to be seen whether consumers will be prepared to pay the extra cost.

Analysts said that BSB was likely to be worst hit by Mr Murdoch's aggressive move. One possibility is that the rival consortium might switch to PAL temporarily. There have been indications that the Maxwell grouping may be reconsidering along these lines.

BSB, however, seems to be sticking to its guns. It also denied that Mr Murdoch's decision would cause it any problems in completing a £400m financial package planned for next year.



Rupert Murdoch at yesterday's launch of the new consortium

ICI to shed 550 jobs in fertiliser division

BY ANDREW TAYLOR

IMPERIAL Chemical Industries, Britain's biggest chemicals company, yesterday announced plans to cut 550 jobs in its loss-making UK fertiliser operations. It blamed plant closures on falling demand from farmers and overcapacity at fertiliser companies in Britain and overseas.

The cost of the closures and redundancies of £44m will be included in the group's 1988 accounts as an extraordinary item. The company also intends to spend about £20m over the next three years improving the efficiency of its remaining Nitram (ammonium nitrate) and compound fertiliser plants.

The group said the cuts were needed to bring the fertiliser division's capacity into line with demand. It follows redundancies at Norsk Hydro and UKF, the second and third largest UK fertiliser manufacturers.

ICI is Britain's biggest fertiliser manufacturer supplying about half the domestic market. Last year the group's fertiliser division made a trading loss of £4m, after a £21m trading loss in 1986.

During the early 1980s the fertiliser division regularly topped the £100m profit mark. Three years ago it made a trading profit of £35m.

Since then demand for chemical fertilisers has fallen away as farmers have become more efficient. The fertiliser industry fears that farming output may be reduced in future, as a result of measures to control European Community spending on agriculture. There is also growing concern about the environmental effects of chemicals in fertilisers.

ICI, announcing its first quarter results at the end of April, gave a warning that the wet start to the year had restricted demand for fertilisers and that prices had remained unattractive amid severe competition.

The job losses will occur during the next 24 years at the Barton and Beverley plants on Humberside on the north-east coast, Leith in Scotland, Severnside near Bristol and at Bellingham on Teesside in the north-east.

Vote against hanging takes on strong element of ritualism

BY PETER RIDDELL

HOUSE of Commons debates on capital punishment are one of the rituals of parliamentary life. Their outcomes are wholly predictable - with restoration being defeated by more than 100 votes - following speeches which tend to be rambling and lacklustre.

Tuesday's debate, ending with a 341 to 218 margin against capital punishment, was no exception. The poor quality of the debate reflected the certainty of the conclusion.

Yet the final vote did provide a revealing insight into the changing nature of the Conservative Party. At one level it confirmed how Mrs Thatcher's views in favour of restoration do not hold sway on free votes and moral issues. Not only did the Cabinet vote 240-1 against capital punishment but so did both Mr Peter Brooke, the Conservative Party chairman, and Mr Cranley Onslow, the chairman of the 1922 committee of Tory members.

However, the figures illustrate how Conservative MPs have become steadily more Thatcherite in their views on moral issues like capital punishment. Among those Tory MPs elected before the 1979 general election, the split in favour of restoration was only 68 to 65. But the balance among those entering parliament since then was 139 to 48.

Not only does this reflect changes in the attitudes of younger Tory MPs, but also the pressure of local Conservative associations, which are reported invariably to raise the question at selection conferences of potential parliamentary candidates.

Some of the younger Tory MPs who spoke on Tuesday offered a definition of their role closer to Mr Tony Benn's than the party's traditional Burkean view of the independent representative (already somewhat qualified given the power of the party's parliamentary managers).

Mr Tim Devlin, the young Conservative member for Stockton South, in the north east, said he was not personally in favour of the reintroduction of capital punishment but 86 per cent of his constituents were. "I regard my conscience as being no superior to that of my constituents," he said.

A feature of Tuesday's debate was how few MPs believed it was any longer conceivable that someone could be executed. To some extent everyone was going through the motions.

Nevertheless, the issue will probably be raised again, every year or two, when an opportunity is presented to amend a government law and order bill, or following some horrific murder or terrorist atrocity.

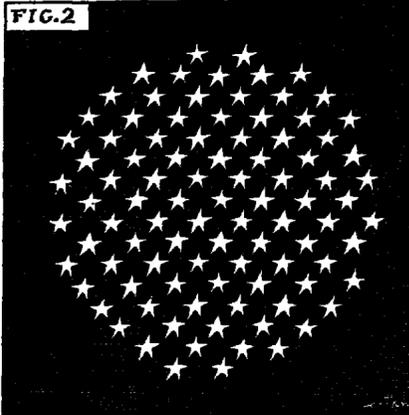
Yet the debates are not just a pointless ritual. As Mr Douglas Hurd, the Home Secretary, noted in one of the few high-quality contributions on Tuesday, these debates "may deflect our attention and energies from the real issues of how to check and reverse the general rise in violent crime which has continued since the mid-1950s."

Yet if the supporters of capital punishment are in danger of deluding the public by raising expectations and appearing to promise remedies to complicated social problems, the Government now has an even greater responsibility to deal with the underlying causes of rising crime.

The debates about capital punishment are a sideshow to this major, and growing, political issue.

THE WAY YOU SEE EUROPE DEPENDS ON WHO YOU ARE.

From the outside, Europe can be seen simply as an emerging political entity (see fig.1). But as most businessmen know, on the inside it's a vibrant economic



community packed with places generating a lot of business (see fig.2). So if you fly for business we think you should fly with people who fly for the businessman: Air France. With 94 destinations in Europe alone we not only regularly go where everybody else does, but also to places nobody gives a second thought to, until they have to go there. In fact, we fly to more cities in Europe than any other airline. And if that isn't enough incentive for you to fly with us, fly with us for our service. You'll find that it also rates a few stars.

WHERE'S YOUR FLEET GOING?

Stay home and dry for good. Talk to the leading experts in fleet management and contract hire. Ask for Tom Ford on (0743) 241121.

Fleet Management Services Ltd.

Over 30 years in the driving seat.

THE FINE ART OF FLYING

AIR FRANCE

UK NEWS

Accountancy Personnel

Placing Accountants First

CONFIDENTIAL

FINANCE DIRECTOR

YOUNG A.C.A.

Manchester £30,000+ Car + Benefits

The legal profession is undergoing a period of dramatic change, extending its sphere of influence throughout the business world.

Our client, one of the leading commercial firms in the North West, is at the forefront of this development, playing a pro-active role both within industry and the City.

Your brief will be to contribute to the maximisation of commercial opportunities for the firm in this exciting new environment. Acting at partner level you will be responsible for the effective control of the finance function including the further improvement of computerised management reporting systems.

More importantly, as a key member of a talented executive team, you will be instrumental in the development of financial strategy and corporate planning by demonstrating the ability to innovate and contribute both intellectually and commercially.

For further details please contact:
Accountancy Personnel,
48 King Street,
Manchester M2 7AY
Tel: 061-634 8733

This position represents a unique opportunity for an exceptional young Chartered Accountant with the intellect, business acumen and commercial flair to succeed at the highest level. REF: KB.

GROUP MANAGEMENT ACCOUNTANT

£25,000

+ Car

London

Major Service Group with an impressive record of growth seeks a recently qualified graduate Accountant (20-28) to join its small Head Office function. The position is primarily project based and is seen as a fast track entry point into the organisation. The role will involve performance reviews, pre and post-acquisition work, as well as the identification and resolution of key business problems. There will be significant exposure to the Main Board and senior divisional management.

PROJECT ACCOUNTANT - RETAIL

To £23,500

+ Car

+ Benefits

London

Our Client is a major British retailer with a multi billion pound turnover and a reputation for quality and service. The environment is demanding and the emphasis is upon the achievement of results. A young newly qualified Accountant, with highly developed interpersonal and presentation skills, is currently being sought to provide the financial expertise for a project which will aim to develop, for one major market sector, a strategy identifying the necessary resources required to create a competitive, cost effective distribution network for the 1990's. Recent and future developments will ensure considerable scope for rapid career progression.

Contact London Office

FINANCE MANAGER

£23,000

+ Car

Warrick

Our Client, a rapidly expanding division of a major service organisation, seeks a dynamic ACA to head up its accounting function. Reporting to the Group Finance Director, you will be responsible for business planning and strategy, as well as the day to day management of a team of over 20 staff. Your brief will also include computer systems development and implementation. The successful candidate will ideally have trained with a 'Big 8' professional firm and possess at least 3 years experience within a large, forward thinking service organisation. A sound business acumen and first class communication skills are also essential.

Contact Birmingham Office

London: Water House, Bedford Street, 418 The Strand, London WC2R 0PC. Telephone: 01-636 3545.
Birmingham: Kensington House, Suffolk Street, Birmingham B1 1LN. Telephone: 021-643 1663.

Financial Recruitment Specialists
London - Birmingham - Warrick - Manchester

Financial Controller

to £28,000 + car + benefits

North West

This is a key influential appointment in the finance function of a major market leading service industry company that is part of a blue chip British owned international group. You will be responsible to the Finance Director for all financial/accounting matters concerned with the management of the UK operation; with the accent on developing and maintaining financial control in this rapidly expanding high volume business.

As a qualified accountant aged 30-40, you must be able to demonstrate an innovative approach to the development of integrated computerised information systems as well

as having a flair for team leadership. For an experienced and creative accountant this is an exceptional opportunity to contribute to streamlining the control of, and influencing the growth of, this progressive business. Excellent career prospects exist within the Group. Relocation assistance will be provided where appropriate. Candidates who meet this exacting specification should write in confidence with full c.v. and salary details quoting reference AR/140 to Credit Bus, March Consulting Group, 33 King Street, Manchester M2 6AA.

MARCH

CONSULTING GROUP

SOUTHAMPTON INSTITUTE OF HIGHER EDUCATION

Finance and Services Manager

Salary circa £30,000 pa.

The Institute will, on the 1st April 1989, be established as a corporate body responsible for the management of its total resources.

Before that date the Governors are seeking to appoint a person to be responsible to the Principal for the development and management of Financial, Personnel and Estate Services.

The person appointed will have had significant financial management experience, gained in a commercial environment, be a qualified Accountant with good communication skills.

For further details of this post apply to Mr. J.W. Longden, The Principal, Southampton Institute of Higher Education, East Park Terrace, Southampton, Hampshire, SO9 4WW.

Closing date for applications is Monday 20th June 1988.

Government 'will not curb access to consumer credit'

BY RALPH ATKINS

GOVERNMENT action to restrict the availability of consumer credit was ruled out yesterday by Mr Francis Maude, minister for corporate affairs.

Mr Maude told a conference in London that it would be wrong to impose restrictions on credit in order to protect a small proportion of borrowers from the consequences of their own decisions.

Regulations would be tightened, however, to ensure that borrowers were fully aware of both the costs and possible consequences of credit agreements, he said. The key to more responsible borrowing and lending was to provide better information about credit and to educate borrowers.

"Credit offers great benefits for the vast majority of consumers for whom it is a servant and not a master, and it gives people the

freedom and flexibility to manage their financial affairs in the way that suits them best," he said.

He said there were "encouraging signs" that consumers were being more selective about credit terms and that competition in interest rates was starting to become a reality.

Mr Maude was speaking at a "cards on the table" conference organised by the Money Management Council, a charity promoting public information on personal finance, and Lovell White Durrant, the City law firm.

The Department of Trade and Industry was revising rules about the calculation of annual percentage rates shown in advertisements for credit facilities.

Under the proposed changes, expected to take effect at the end

of the year, the advertised cost of credit agreements will have to include brokers' fees.

Mr Maude said he was also proposing that advertisements for secured loans will have to contain a clear indication that the loan is secured on the borrower's home which might be at risk in the event of default.

Earlier, Mr Peter Warburton, economist at Shearson Lehman Hutton, the securities house, said consumer debt totalled about £250bn. Of this, at least half was accounted for by mortgages.

However, there were problems for some individuals. Repossessions of building society mortgages had risen sharply and debt-related problems referred to Citizens Advice Bureaux have

risen astronomically.

Degree council to urge language study in business courses

BY DAVID THOMAS, EDUCATION CORRESPONDENT

THE COUNCIL for National Academic Awards, responsible for degree courses outside the university sector, is to recommend that all business students should study a foreign language as part of the preparation for the internal European market in 1992.

It also plans to recommend that business students on sandwich courses should spend at least part of their time on an overseas secondment.

The CNAA monitors 130 business-related degree courses in 120 polytechnics and colleges. These courses include business studies, accounting and secretarial studies.

While the CNAA cannot instruct colleges to include par-

ticular components in degrees, its advice is likely to be influential. Mr Ken Bromfield, CNAA assistant registrar for business studies, said the council was planning this move because it was aware that language skills would be increasingly important in business as the common internal market approached.

In guidelines to be issued in the autumn, the CNAA is likely to advise colleges to equip students to cope with certain standard business requirements such as discussing a contract in a foreign language.

It is also likely to suggest that all business students are taught about the business environment in key countries.

City companies win community aid awards

BY HAZEL DUFFY

EAST LONDON schools, rented housing on the City of London's Fringes and Brixton workshops all figured prominently yesterday when the Lord Mayor of London presented the first Dragon Awards for business involvement in the community.

The awards, small statuettes modelled on the City's heralric dragon, were introduced by the previous Lord Mayor of London, Sir David Rowe-Ham, to draw attention to the efforts of some companies to help the less privileged. Prizewinners received their trophies at a banquet last night at Mansion House, the Lord Mayor's traditional residence.

Forty schemes were submitted from companies either based in the City or with some connection there. They represented private investment in community projects of more than £15m.

The winners came from Whitbread, Mercury Asset Management, Halifax Building Society, Barclays Bank and the Forbes Trust set up by Mr Forbes Campbell.

Business in the Community, (BiC) which administers the awards, says the judges "wanted a balanced portfolio, which



Sir Greville Spratt, one of the panel of judges, against the City of London skyline yesterday

showed genuine innovation, which reflected well on the role that City companies can make, and which made an impact on the community."

The judges were Sir Greville Spratt, Lord Mayor of London; Mr Robin Leigh-Pemberton, Governor of the Bank of England; Sir Nicholas Goodison, chairman of the Stock Exchange; Sir Hector Laing, chairman of BiC; and Mr

Geoffrey Owen, editor of the Financial Times.

Senior managers were involved in several of the schemes. Mr Amir Bhatia, of the Forbes Trust noted that postgraduate students needed to have their academic work typed cheaply. He matched the need with that of unemployed youngsters in the East End of London to receive training in word-processing skills.

The result was Project Edu-

fund. The Forbes Trust put in a manager and deputy, provided offices and word processors. With support from the Manpower Services Commission and Project Fulfillment, it hopes to service all universities in the next five years.

Mercury Asset Management wanted to help young people to start businesses and guide them in their management as a demon-

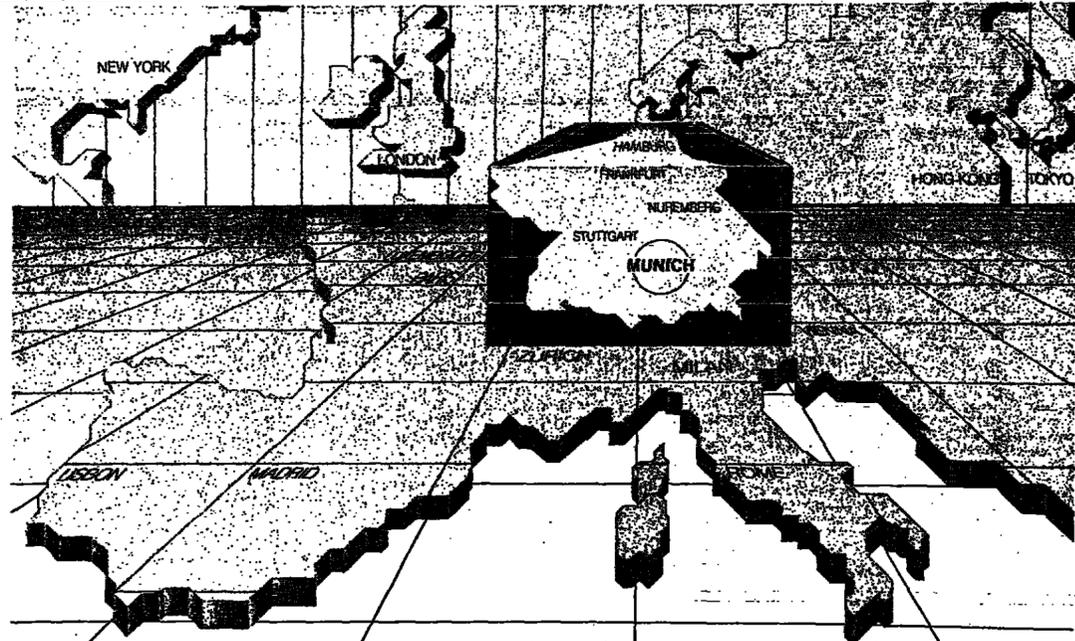
stration that the City ethos can work elsewhere.

Talks with the South London Business Initiative, set up by the private sector to co-ordinate activities in this part of London, led to workshops in Brixton Road for under-25s being identified as a suitable project. Mercury has committed £50,000 funding for each of the next four years.

Whitbread, the brewers, concentrated on education. The emphasis in the East London Compact, which involves the Inner London Education Authority, the London Enterprise Agency, and employers, is on closing drawing together schools' and businesses' perception of education, said to Mr Freddie Jarvis, the East London Compact manager seconded by Whitbread.

Barclays Bank is encouraging young people to contribute to their local communities through Youth Action. Last year, it gave £50,000 to 30 projects submitted by groups of youths, themselves often from disadvantaged areas and backgrounds, who had thought up schemes.

Halifax Building Society has pioneered ways of funding development of affordable housing.



HYPO-LAND

Southern Germany is one of Europe's fastest growing regions, its economy fueled primarily by enormous progress in advanced technology-related industries and services.

This is Hypo-Land, home of Munich-based Hypo-Bank which operates Southern Germany's largest branch network and offers banks the scope and quality of correspondent facilities you would expect from Germany's oldest joint-stock bank with total assets exceeding DM 126 billion.

Hypo-Bank is equipped with state-of-the-art technical capabilities to provide instant access to intimate local market expertise built up over

150 years of activity. Our comprehensive services to banks range from routine transactions such as payments and collections and L/Cs to industrial sector analyses, lock box systems and sound advice on new business potential.

Founded in 1835 by King Ludwig I of Bavaria, Hypo-Bank has a service tradition of royal client treatment and mutually rewarding correspondent banking relationships. For complete information on Hypo-Bank's problem-solving approach to correspondent banking and how we can help you in Hypo-Land, get in touch with our office nearest you, or with us at Theaterstrasse 11, D-8000 Munich 2, Telephone (089) 23 66-1, Telex 52 865-35.

CORRESPONDENT BANKING
IN THE FINEST ROYAL TRADITION



CBI says more mergers will help UK to compete

BY RICHARD EVANS

THE GOVERNMENT was urged yesterday by Sir Trevor Holdsworth, president of the employers' organisation, the Confederation of British Industry, to promote through its merger policy the creation of more UK industrial giants to compete on world markets.

"We need a competition policy which does not frustrate Britain's need for the creation of more internationally competitive, very large, product and market orientated companies comparable to the giants of the US and Japan," Sir Trevor said in his first major speech since being elected CBI president.

He argued that mergers were most successful in the long term where people came together in the same field. Competition policy had been a barrier - and not only in Britain - because it took too narrow, and usually a nationalistic view of the market.

"You end up with the contradiction that if you know something about the business you want to acquire, you are not allowed to acquire it. Only if you do not know anything about it are you allowed to buy it," Sir Trevor said at the CBI's south-east region annual dinner in Surrey.

This had happened in the US to avoid anti-trust legislation in the 1950s and 1960s, when huge conglomerates were spawned, but hardly any had survived. "Most have gone under and been broken up and their parts distributed to others in the same businesses. It is a long and painful way to get the right result."

Sir Trevor also emphasised the



Sir Trevor Holdsworth: bigger companies needed to compete

important role the British manufacturing sector played in providing internationally tradable goods. It provided a greater export contribution than banking, insurance and oil put together.

"As we face a possible increasing trade deficit, we should heed the American situation where they may have let their manufacturing sector shrink too far to provide capacity for correcting their deficit, even though the dollar is now at a satisfactory level for exporting," he warned.

Scottish unions query coal imports policy

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

THE SCOTTISH Trades Union Congress yesterday called for an investigation into the cost to the taxpayer of the South of Scotland Electricity Board's strategy of importing foreign coal.

The STUC believes that the coal imports are uneconomic and that the policy is one of "bribe-manship" in the SSEB's dispute over coal prices with British Coal. It is seeking an assessment by the House of Commons Public Accounts Committee.

The two state-owned bodies are involved in delicate negotiations on the price of future coal supplies to Scottish power stations.

But while talks continue, the SSEB is importing foreign coal to burn in the Kincardine power

station on the Firth of Forth on the east coast of Scotland, the smallest of its three coal-burning power stations.

The first shipments arrived from Rotterdam at the ports of Grangemouth and Burntisland on the Firth of Forth last month and the STUC claims that some 25,000 tonnes have already been imported.

It said yesterday that a 25,000 tonne shipment was en route from the US and that a bulk carrier was currently bringing 50,000 tonnes of coal to Scotland from China.

Though the SSEB has argued that foreign coal is considerably cheaper than that from British Coal, the STUC claimed that the

operation was not economic. Because the ports used are small and not fitted for bulk handling, the coal is being imported in uneconomically small shipments and both unloading and transport costs are high. The Kincardine power station was inefficient and obsolete, it said.

"The SSEB has agreed not to burn foreign coal at its two larger and more efficient coal burning plants, Leagannet and Cockenzie, for a three-month period ending in early July.

The SSEB refused to discuss the allegations yesterday or comment on coal shipments. But Mr Donald Miller, the board's chairman, has stated that he intends to bring in 1m tonnes of foreign coal this year in order to reduce

the cost of operating its coal-fired power stations. He has repeatedly warned British Coal to reduce its prices if it wants to continue supplying the SSEB.

Power industry sources say that the SSEB and British Coal are coming nearer agreement in their negotiations. The SSEB is apparently prepared to buy 2.5m tonnes of coal from British Coal at the prices it is currently paying for the supplies. But this quantity is little more than half the 4.5m tonnes which the SSEB bought last year.

The SSEB is saying that if it is to buy more supplies from British Coal it must be at a price which enables it to export the power thus generated to England on a profitable basis.

Report finds raised leukaemia incidence near nuclear plant

BY MAX WILKINSON, RESOURCES EDITOR

THE NUMBER of young people who have suffered from cancer of the bone marrow (leukaemia) near Britain's nuclear reprocessing plant at Dounreay, in Scotland, is higher than national rates, an authoritative report published yesterday has said.

The report finds no evidence to connect the higher incidence of leukaemia to radioactive discharges from the plant and notes that the sample is too small to show a statistically clear difference.

The report, by the Committee on Medical Aspects of Radiation in the Environment under the chairmanship of Professor Martin Bobrow, says more research is needed to establish the cause of the higher incidence.

The committee says that six cases of leukaemia were registered among people below the age of 24 within a 25 km radius of Dounreay between 1968 and 1984.

That was twice the number of cases that would be expected on the basis of national rates, but because the sample was so small, the difference was not statistically significant.

However, when account was taken of two other cases of leukaemia that were incorrectly diagnosed at the time, the committee believed that an excess of the disease had occurred.

The committee says: "Although chance effects cannot ever be completely ruled out, we are mindful that a raised incidence of this disease at these ages has been reported near Sellafield (in Cumbria), the only other nuclear reprocessing plant in the UK.

"Notwithstanding the differences between the sites and their surrounding areas and local circumstances, the fact that there is clear evidence of an excess incidence of leukaemia in young people in the areas around both sites makes it less likely that these are chance occurrences."

However, the committee believes that official figures for discharges of radioactive materials from Dounreay are probably an overestimate. That represented only about 1 per cent of the total radiation dose received by the population including background radiation from the sun.

On present knowledge, it says, the risk of leukaemia attributable to total radiation, including background radiation, would only represent one case among the 450 young people in Thurso between 1950 and 1984.

In a comment on the report yesterday, the UK Atomic Energy Authority, which runs Dounreay, said it supported the proposal for further research.

Computer error weaves web of confusion

BY RALPH ATKINS

WHAT A tangled web a computer network can weave. Not only are the great majority of British households unaware of their total weekly expenditure, but Government computers have got it wrong as well.

Owing to "the discovery of a bug in one of the computer programs" (a mistake), the Department of Employment has had to revise its latest estimates of the pattern of consumer spending.

The Employment Gazette, the department's official journal published yesterday, shows

the average household did not spend £185.02 a week in 1986. They did not spend 7.8 per cent of their outgoings on clothing and footwear. Nor did the average household have a weekly income of £233.66.

Neither is it the first time the department's computers have spouted spurious statistics.

In December, it admitted that a programming mistake meant it had been underestimating the retail price index - from which the inflation rate is taken - for 18 months.

That slip was estimated to have cost more than £100m in compensation to recipients of state benefits and other index-linked payments.

The latest error means the average household is precisely 56.92 worse off than they previously thought.

Family expenditure surveys are used to calculate weights for the retail price index. But the department said the mistake would have no impact on the official inflation rate. It was a completely separate and original mistake for which

there was no easy explanation. "It was just one of those things. It just happened," said an official.

The error arose because individuals' spending on business expenses was incorrectly included. There was also some double counting of purchases under credit arrangements.

Income data used in the survey was not affected by this slip but a subsequent correction has been included in the revised results. The effect was to increase the average household income by 2p.

Co-op bank emerges as first potential suitor for Girobank

BY DAVID BARCHARD AND IAN HAMILTON FAZEY

POTENTIAL BIDDERS for Girobank, the post office banking subsidiary which is to be sold by auction this autumn, were slow to emerge yesterday, with the exception of the Co-operative Bank which said that it was "interested, but waiting to see the figures."

The City of London was generally cautious about prospects for the Girobank sale. "I doubt that many financial institutions would be interested in it, be they British or foreign," said one bank analyst.

"We shall be extremely wary of it," he said. Listing several features of Girobank which could deter potential purchasers. These included its small market base, its lack of infrastructure, its small volume of corporate lending and its lack of a branch network - its banking is done over Britain's 20,000 Post Office counters.

One foreign banker said that he believed that many foreign institutions, especially the Japanese banks would be put off by what he called Girobank's down-market image. "Status is very important for Japanese banks and I do not see any major Japanese bank wanting to enter the UK market in this way," he said.

The Bank of Scotland, thought by some to be a possible contender to buy Girobank, ruled itself out yesterday saying that it was "highly unlikely" that it would be seriously interested in buying Girobank.

However, the Co-op Bank, a co-operative bank sponsored by the trade union movement and Unity Trust, another trade union sponsored bank, were actively considering buying Girobank with the backing of the Union of Communications Workers. The UCW, which represents 168,000 post office workers, said yesterday that it had been negotiating a management-union buy out with the Girobank management for the last six months.

Talks between Co-op Bank and Girobank have also taken place recently but were described yesterday as "friendly but un-substantive."

Co-op Bank, which processes cheques for Girobank in the clearing system and has a relatively limited branch, looks like the most natural partner for Girobank to emerge so far.

Both banks claim to have an innovative attitude to retail banking, and while the Girobank trades across Post Office counters, the Co-op operates through its nationwide grocery stores.

A manager with Girobank might ping some of the Co-op Bank's gaps in southern streets. Both banks have strong corporate customer bases among multiple retailers.



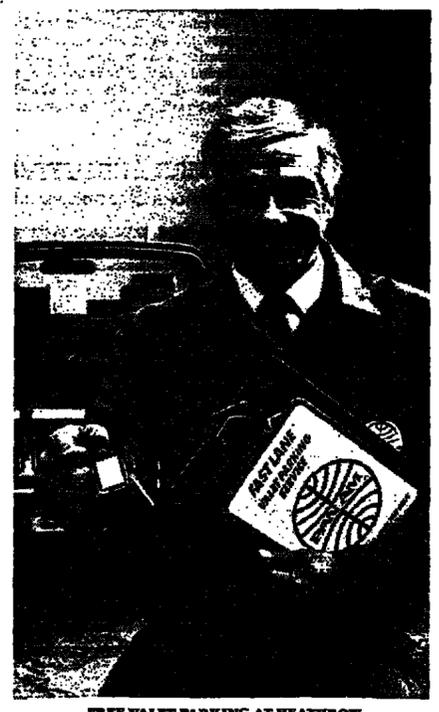
Pan Am makes business more of a pleasure. That's why we're number one across the Atlantic.

The minute you arrive at Heathrow, business travel is easier with Pan Am. As a Clipper® Class passenger, you have 7 days free car parking and valet service. (Pan Am was the first and is still the only airline to offer this free service.) You speed through departure with our round trip, advance boarding pass and seat assignment. On board, stretch out on your wide, six-across, Clipper Class seat. Arriving is made easy too: with two days free Alamo car hire at all our major US destinations (excluding New York). In New York, Pan Am's Worldport® is the only terminal with all domestic and international connections under one roof.

Manhattan? Take a free chauffeur driven limousine. Coming back, we even provide you with your own Private Terminal at JFK. At Pan Am, we've put the pleasure back into flying on business. That's why we're Number One!



YOUR FAVOURITE SEAT, IN ADVANCE.



FREE VALET PARKING AT HEATHROW.

Number One Across The Atlantic. PAN AM

HYDE PARK HOTEL
Knightsbridge

To celebrate the centenary of the Financial Times, the Hyde Park Hotel will be giving away throughout the month of June a complimentary glass of pink Champagne to all readers of the Financial Times when dining at the Hotel's Cavalry Grill. To qualify for this special offer take a copy of that day's FT to the Hyde Park Hotel's Cavalry Grill Bar and you will be served a chilled glass of Laurent Perrier FT centenary pink Champagne.

No FT...no pink Champagne

JUST DESKS
OFFICE INTERIORS

Showrooms open Monday-Saturday

Brochure available

PERIOD AND REPRODUCTION OFFICE BOARDROOM AND STUDY FURNITURE

Just Desks (Dept. FT1), 20 Church Street, London, NW8 8EP
Tel: 01-723 7976 and 6 Erskine Road, London, NW3
Tel: 01-722 4902

CORPORATE PLANNING ACQUISITION REVIEW

£25-30,000 + expensed car
MBA or CA

Strategic growth is being pursued by our client, a Canadian conglomerate which is now creating a European Business headquarters in the UK from which to expand its corporate investment in Europe.

We are recruiting a high calibre Business Graduate or Chartered Accountant who can apply a logical analytical approach to the research required into targeted potential acquisitions. This is a new appointment to a small European Executive team, a high profile role working alongside the Director of Acquisitions and Corporate Planning.

Recent acquisitions have been made in the UK and current projects include the integration of Group acquisitions into the UK business framework. There are opportunities for involvement in Western Europe and it is essential that the candidate appointed has the mobility and adaptability to undertake UK and international travel.

Candidates should be 24 - 30, with a command of spoken French, and have 2 years' minimum corporate planning experience gained in an international business or professional practice.

The position may be based at the Hertfordshire office of a UK subsidiary or located in the Central London area. Relocation expenses will be met should a move of house be necessary.

Please write in confidence (quoting Ref: F7264) or telephone:

J.R. Adcock, Clark Whitehill Consultants Limited,
25 New Street Square,
London, EC4A 3LN
01-353 1577



Clark Whitehill Consultants
Executive Selection

GROUP FINANCE DIRECTOR

Kent/London
£35,000 + expensed car

Our client is a dynamic and highly acquisitive private company which is currently strengthening its executive team with a view to flotation in 1989.

The business has expanded rapidly in the UK and Europe through recent acquisitions and by organic growth in the range of security services it offers to industrial/commercial customers.

The Finance Director will play a leading part in building this emergent group into a major international business in its field through developing effective financial strategy and negotiating further acquisitions.

The candidate appointed will set high personal goals which include being an influential executive in an integrated European (and possibly worldwide) business.

Candidates will be Chartered Accountants (aged 30-38) from an international plc background, and already in a senior financial management appointment. Previous experience of acquisition work is important and command of a European language will be preferable.

The remuneration package is in line with the seniority of this appointment and will include an executive car (fully expensed), and a share option scheme.

Please write in confidence with full career details and present remuneration (quoting reference F7260) to:

J.R. Adcock
Clark Whitehill Consultants Limited
25 New Street Square, London, EC4A 3LN



Clark Whitehill Consultants
Executive Selection

FINANCIAL CONTROLLER (Director Designate) PUBLIC COMPANY - SURBITON

FCA ONLY (28-35) c.£45,000

Our Company, listed as 23rd in the 200 fastest growing UK Public Companies, has become the leading wholesaler distributor of Micros & computer peripherals.

We are seeking an energetic responsible personality to join a highly successful and proven management team.

The present high growth of the Company has elevated the present F.D. into an overall management role, creating a vacancy for a suitable replacement.

The position covers the usual financial disciplines along with responsibility for the continuing improvement and implementation of internal management systems. The successful candidate will possess and have demonstrated a very high level of commercial awareness in addition to the usual expected skills.

C.V.'s in strict confidence to:
A.L. Bowen (FCA)

Northamber plc
Lion Park Avenue, Chessington, Surrey, KT9 1SU

Corporate Tax Specialist

Salary £24-£30k plus
Excellent benefits including car

We are a highly successful international firm of Chartered Accountants whose fee income grew by over 26% last year.

An important area in which this growth has occurred has been in insurance business which offers a wide range of challenging problems in all areas of corporate and partnership tax. We are looking for a candidate experienced in all aspects of business taxation, not necessarily in insurance, to strengthen our Insurance Tax Group.

This Group deals with one particular industry but its work is stimulating and rewarding and not in any way restrictively specialist. The insurance industry is a very personal one and our clients, who are primarily underwriting agents and insurance brokers, need advisers who can communicate effectively, have the ability to solve complex technical problems and can recognise the wider commercial implications.

We are therefore seeking someone who we would expect to be a qualified accountant with some two years' post qualification corporate tax experience who is interested in people and who has good inter-personal skills. The position offers excellent opportunities for further progression.

If you would like to be considered for this important post, please send a resume of your career achievements to-date to Jane E. Wright, Senior Recruitment Officer, Spicer & Oppenheim, Friary Court, 65 Crutched Friars, London EC3N 2NP.



SPICER & OPPENHEIM
A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

Financial Accountant

Kent to £20,000 + benefits + relocation

Our client is part of a major multinational group. It is a young and dynamic company at the forefront of developments in the highly specialised field of Fragrances and Flavours. Operations are based in 26 worldwide locations, and current annual sales are in the region of £400 million. The position is based in the growth area of East Kent.

The Financial Accountant will be responsible for supervising 20 financial staff on a day-to-day basis as well as assessing capital investment, and participating in various aspects of departmental planning at Management level.

The ideal candidate will be a young ACA/ACCA/CIMA with previous knowledge or experience of large company systems (this may have been gained in a public practice environment). A strong personality is essential, as is a flair for man management.

Prospects within the company are excellent, and as part of a major group, there will be opportunities for progression to wider financial or commercial management roles in the UK or overseas.

To obtain further information please send a CV to
Elizabeth Lang, or telephone her on 01-353 1244.
Ludgate House, 107-111 Fleet Street, London EC4A 2AB

ASA International

Senior Accountant Central London

£Neg Package

A hugely successful property company with a growing international perspective, requires a young commercially aware ACA aged 25-30 to join a young and enthusiastic management team. Initially involved with financial accounting and implementation of new systems the successful candidate would expect to progress rapidly in the group. You should be able to relate to a wide range of people at all levels. The package will reflect the importance of the position and the degree of responsibility required.

Contact Susan Fernandes, Alan Boyd, or Brian Ingram at 70-71 New Bond Street, London W1Y 9DE or phone 01 629 3555.

Head Office Role

M4/M25 Axis £23,000 Neg + BMW

Two young, high calibre Accountants, required to join an aggressive Head Office team for international division of leading US company. Initial roles will involve financial and management accounting, budgetary analysis and forecasts. Super entry into the international arena, this high powered fast moving environment offers excellent exposure and unlimited career prospects for a ACA/ACCA/CIMA with ability to work effectively in a close knit, streamlined team.

Contact Ronnie Sull or Celia Hanson at 42 Queen Street, Maidenhead Berks SL6 1JE. Phone 0628 785152.



Brian Ingram Associates
LONDON • MAIDENHEAD

Financial Controller

Up to £35,000 package
City

Our client, a small, long established private banking and investment management group, is looking for a qualified accountant to head its accounts and administration functions and to implement development plans and strategy.

The post calls for sound practical accounting experience in the City financial sector, mature judgement and reliability. The range of important internal and external contacts especially regulatory bodies requires good personal presentation and confidence.

Please apply in writing, quoting reference FT15, and enclosing a full CV, daytime telephone number and details of current earnings, to: Trevor Austin, Executive Recruitment Division, Binder Hamlyn Management Consultants, 8 St Bride Street, London EC4A 4DA.

BinderHamlyn
MANAGEMENT CONSULTANTS

Recruitment and Personnel Services.

The above survey due to be published on
Wednesday 22nd June 1988
will now be appearing on
Wednesday 29th June.

For a full editorial synopsis and advertisement details, please contact:

Paul Maraviglia or Patrick Williams
on
01-248 8000 ext 4676 or 3694

or write to:
Bracken House, 10 Cannon Street
London, EC4P 4BY

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Group Accountant

Kent Neg. package to £30,000 + Car

Our Client, a fast moving and innovative Group with extensive automotive interests, are currently seeking a self-motivated and ambitious Accountant to supervise and co-ordinate all the Group's financial activities. They have shown significant growth and diversification over the past five years and are looking for a commercially aware ACA/ACCA to take a full part in planning and implementing further developments.

The Group Accountant will be accountable to the Finance Director for all financial and management accounting functions relating to the Group and its subsidiaries and divisions. This includes budgeting, budgetary control, financial control, management reporting, taxation and financial planning.

Candidates, aged 28-38 must be qualified Chartered or Certified Accountants with an energetic and entrepreneurial outlook. Previous experience in a fast moving commercial or manufacturing environment is essential, combined with some knowledge of corporate tax and computerised accounting systems.

Interested candidates should send a detailed CV, including current salary to Carol Jardine at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH, quoting reference number LM036.



SPICERS EXECUTIVE SELECTION
A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

Management Accounting Manager

c£25,000
+ car
+ benefits

Essex

This is a newly created appointment in the Unit Trust Management Company of a leading Fund Management Group.

Reporting to the Finance Director, responsibilities will be to lead the development of procedures and systems which analyse the Company's financial and business performance by function, product, trust and client.

Candidates will have an accounting qualification and at least 3 years relevant experience in a financial services organisation, ideally a Unit Trust or investment related business. Expertise in the use of PC spreadsheets is essential.

In complete confidence please contact Marion Bean.

the fleet partnership

Financial Recruitment Consultants, 37/41 Bedford Row, London WC1R 4JH. 01-831 1101 (24 hours)

JAMES MARTIN ASSOCIATES Financial Accountant

c. £22,000 + Car

We are one of the computer industry's fastest-growing international companies. You will join a dynamic finance team at the group's headquarters.

You will take responsibility for:

- Financial accounting for the group's parent company
- Consolidation and liaison with overseas subsidiaries
- Detailed input to tax and treasury planning

We offer:

- Excellent career prospects
- An environment in which you can really contribute
- Above average benefits package (car, pension, bonus, insurances, etc)

This is an exciting opportunity for a young, versatile Chartered Accountant to join a fast-growing group with expansive corporate finance plans.

Send cv to: Tom Underhill, Group Finance Director, James Martin Associates Plc, James Martin House, Littleton Road, Ashford, Middlesex TW15 1TZ.

Amsterdam, Bermuda, Brussels, Chicago, Dublin, Hamburg
London, Nottingham, Paris, Washington

ARTS

London Sinfonietta/Elizabeth Hall

Andrew Clements

If the South Bank "Endgames" celebration had justified itself in no other way...

The thematic link between Stravinsky's Requiem Canticles and Shostakovich's Fourteenth Symphony is clear enough...

The work was laid out by Atherton with exemplary clarity and finesse, properties which he applied with equal accuracy to the Requiem Canticles...

Young Writers/Theatre Upstairs

Michael Coveney

This annual event in the Royal Court's upstairs theatre has become an invaluable item on the calendar since its initiation in 1978...

In past years I have noted the results of budding playwrights who have written for the Pinter or Bond. But there is no routine photocopies this year...

Mohair by Jonathan Harvey (19 years old, second year Psychology and Education student at Hull University) is a more complexly structured piece...



Dona Croll and Paul Bhattacharjee in "The Burrow"



"Double Portrait" by Steven Williams, of himself seated beside Anne Cundell, which was commended by the judges

The John Player Portrait Award/William Packer

Broadened visions

Yesterday the 69 paintings that reached the final stage of the 9th annual John Player Portrait Award...

It is a handsome award by any measure and one of the major events in the British art calendar. Though other prize exhibitions have caught it up and even outstripped it in recent years...

This year, for the first time since 1982, I was not part pris, not a member of the jury. My experience was that the standard of the winning and very soon reached an admirably high level...

Songmaker's Almanac/Wigmore Hall

Richard Fairman

Apart from Prince Albert there are not many royal figures who have successfully committed themselves to music. In devising a programme of music and readings devoted to "Monarchs and the Muse" for the Songmakers' Almanac recital on Tuesday...

Macbeth/Covent Garden

Max Loppert

Verdi longed for performances of his works in which the full intensity of the fusing of dramatic and musical impulses into a single theatrical entity would be the working principle...



Elizabeth Connell and Renato Bruson

Postcard from Morocco/King's College

Paul Driver

The American composer Dominic Argento's sixth opera, Postcard from Morocco (1971) was given on Tuesday in the New Theatre at King's College by Morley Opera as part of the London International Opera Festival...

stage-patterns nevertheless had an elegance and absurdist wit a brilliant concoction - operatic parody, cabaret music, and a flexibly dissonant middle-style...

Financial Times centenary photographic exhibition at Lloyd's

The Financial Times centenary photographic exhibition is at the Lloyd's of London visitors gallery, Lime Street, EC3 until July 1.

Saleroom/Susan Moore

High prices for antiquities

Christie's unscrupled an unexpectedly rich pot of gold at its antiquities sales yesterday. The Greek and Roman pieces amassed from the late 1930s onwards by the Swedish industrialist Henning Throner-Horst...

Arts guide

Exhibitions

LONDON The Royal Academy, Summer: The Early Years 1820-72. A concentrated and illuminating study of the formative period of one of the greatest painters of the 19th century...

VIENNA Austrian Museum of Applied Arts, Kunst and Revolution. A rare opportunity to see, under one roof, an exciting burst of creativity by Viennese artists...

WASHINGTON National Gallery. The human figure in early Greek art is the subject of 67 sculptures and pieces of painted pottery...

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY
Telegrams: Finantimo, London PS4. Telex: 8954871
Telephone: 01-248 8000

Thursday June 9 1988

Reviving the rental market

FEW MARKETS have experienced a more severe or prolonged decline than that of private rented housing in the UK. Before the First World War the sector accounted for more than 90 per cent of all homes; today its share is down to a mere 8 per cent. The Thatcher Government, after years of concentrating on the promotion of home ownership, is belatedly trying to do something to revive the market. The Housing Bill, which lifts rent controls on new lettings and aims to restrict further the role of local authorities as providers of housing, today reaches its report stage in the House of Commons. The legislation should not be underestimated, but it seems unlikely to transform the character of the housing market; indeed, some pressure groups, such as Shelter, say it will do nothing to stem the decline of private rented housing.

Critics point out, with some justice, that the future of private rented accommodation cannot be secured merely by giving landlords the right to charge higher rents on new lettings, which in any case constitute only a small proportion of the total market. On the one hand, measures have to be taken to ensure that tenants can afford the higher rents; on the other, the Government must ensure that reasonable rents provide a return that is competitive with that available in the house purchase market. If the first condition is not satisfied, the result of deregulation will be increased homelessness, which is already a serious problem in London and some other cities. If the second is not met, easier eviction rules will merely result in more formerly tenanted housing being put up for sale.

Precedents

If past precedents are any guide, the Government is unlikely to do enough to ensure that private rented accommodation is affordable. Housing benefit has been cut eight times since 1983; the budget was reduced by more than £500m in April as part of Mr John Major's social security reforms. In the judgment of many independent welfare groups, the present subsidies are inadequate to meet current needs; how then will they cope with the escalation of rents that is likely to follow deregulation? The scale of the potential problem is daunting because some 4.9m households, 75 per cent of those in receipt of some kind of housing benefit, have been housed at below-market prices for decades; landlords have to accept that it will be costly to undo the damage.

Speculation

The second problem is how to make rented accommodation a more attractive proposition for landlords, without risking sky-high rents. In theory, there are two possibilities: offer special subsidies to the suppliers of rented accommodation or reduce the attractiveness of the alternative, which is owner-occupation. The Government, regrettably, is taking the former route. As the Chancellor announced in the Budget, the special concessions available under the business expansion scheme are to be made available for investment in property for rent.

Democracy test for Pakistan

THE ALMOST universally hostile reaction to President Zia ul-Haq's sudden decision to sack his Prime Minister, Cabinet and the entire National Assembly of Pakistan shows how little progress he has made in convincing the world of his intentions to steer Pakistan back towards democracy. President Zia can argue powerfully in defence of his actions under Pakistan's constitution, particularly as the country is still in the tricky transition between military dictatorship and full civilian democracy.

Opposition

But his defence would be worthless once he exceeded both the letter and spirit of Pakistan's existing constitution. This requires him to announce elections within 90 days of dissolution - that is, by August 29. Although election day could technically be any time after the announcement, a prolonged delay would reinforce the argument that President Zia remains the same autocratic general who seized power in 1977. The opposition parties have always demanded that party-based elections should be held rather than the non-party elections favoured by President Zia. Although party elections would indeed be preferable and more obviously representative, there are growing indications that the opposition parties would not participate fully in any type of general election, the overriding demand being that an election be called. This is a signal which President Zia would be unwise to ignore.

The events leading to President Zia's recent actions are worth recalling. After eight years of martial law the president appeared to be beginning the slow transition back to democracy - about seven and half years later than he originally promised - when he called non-party elections in 1985 and nominated Mr Mohammad Khan Junejo, an uncharismatic figure, as Prime Minister while retaining the crucial post of chief of staff for himself. However, Mr Junejo has recently been taking an independent line. He has opposed President Zia's determination to make

Clive Wolman explains the background to the Barlow Clowes liquidation



Peter Clowes: answered questions from 70 financial advisers

A PURGE of the more dubious investment firms was widely expected once the new investor protection organisations were given their enforcement powers under the Financial Services Act six weeks ago.

But the swift action taken by the Securities and Investments Board to close and liquidate the Barlow Clowes management firms, which have taken in about £185m from 18,400 investors, has exceeded all expectations. The SIB action against the UK company - which led to similar moves to wind up its Gibraltar associate on Tuesday - is the outcome of a six-month investigation by two inspectors appointed by the Department of Trade and Industry.

The malpractice and suspected fraud within the Barlow Clowes companies appears to have been primarily at the expense of the clients of the Gibraltar fund who invested more than £130m with the company. Both the UK and Gibraltar funds were offering extremely high rates of interest - about 20 per cent - points higher than the norm and supposedly free of tax - on managing portfolios of what they claimed were mainly government gilt-edged securities. It is not clear how such high rates could be achieved particularly as the funds were subject to high management charges of 1.5 per cent per year.

Mr Peter Clowes, who heads the Barlow Clowes companies, has said that such returns were achieved through the consistent exploitation of anomalies in the prices of gilt-edged stock, which was made possible by the range and sophistication of his company's statistical data base. In particular some of the money was invested in those gilts which pay out particularly high rates of interest. These have, however, a declining capital value as their redemption date approaches - and this inevitably would have made it difficult to repay in full the value of the investors' original capital.

In spite of these problems, the UK fund appears to be solvent or at worst to have a deficiency in assets of only about £1.5m compared with investors' claims of about £25m. But the evidence collected by the DTI inspectors persuaded the SIB of the risk that the assets of the UK fund had been topped up by the removal of money from the larger Gibraltar fund. Some of the payments into and out of the UK fund, in particular to Jersey, from where most of the assets of the Gibraltar fund are thought to be managed, and to Geneva, from where payment was returned with a substantial surplus, have fuelled these suspicions.

Another source of suspicion was that the regular income of the UK management company, Barlow Clowes Gilt Managers, about £400,000, had been examined over the last 12-month period, but that its heavy operating costs (including salaries to its 30 staff and five directors) of £1.4m to £1.5m. But the shortfall was made up by a payment of "uncertain nature and source" of £1m.

Barlow Clowes's underlying problem has been that its growth in the early 1980s was based on its use of a tax avoidance trading scheme called "bond-washing". This artificially converted income from clients' gilt portfolios into capital gains which were subject to low, or zero, tax. How-

Regulators hit hard and fast

ever the stratagem was blocked by the 1985 Finance Act and since then the company has failed to find a new niche to allow it to compete with the many other gilt-edged unit trusts run by better established companies.

In fact the soaring popularity of Barlow Clowes's Gibraltar fund appears to have been based on its well publicised suggestion that the returns would be free of income tax for UK residents, which is disputed by the Inland Revenue. This was why the fund's yield was around 10 per cent during 1986 and 1987, compared with less than half that amount yielded by the UK fund, which deducts tax at source. Some of the UK investors in the fund may now find their misery compounded by a heavy assessment for back taxes from the Inland Revenue.

The documents presented by the SIB to the court suggested that Barlow Clowes's record keeping was severely deficient and subject to falsification, and that the firm concealed from clients how much it was taking in fees. Also its own promotional literature has made several false claims. The most serious was the assurance that all the money in the Gibraltar fund would be

invested in gilts or local authority or commercial paper. In fact Mr Clowes has admitted that at least a third of the £130m assets were tied up in other, illiquid assets, including, apparently, property loans and investments. The fear is that many of these assets no longer exist.

Why did the regulatory authorities fail to take action against the company until the DTI inspectors were appointed in November? Since early last year, the inspectors (and, since April, the SIB) have been granted powers and responsibilities to monitor and investigate investment firms under the 1986 Financial Services Act which are much more extensive than those conferred on the DTI by the 1987 Prevention of Frauds (Investment) Act. But even the pre-1987 powers were sufficient for the DTI to have mounted a far-reaching probe of Barlow Clowes and, on the evidence which has now come to light, to have removed its licence to deal in securities or to have wound it up.

The weakness lay more in the limited resources of the DTI and the lack of aggressiveness and experience of its staff. The SIB staff is now being built up to between 150 and 200. Although Sir Kenneth Berrill, who stepped

down as chairman nine days ago, failed to persuade enough City institutions to second their most talented staff to the SIB for two or three years; there are hopes that his successor, Mr David Walker, will be more persuasive. In addition, the five self-regulatory organisations under the SIB have large staffs to monitor their members' compliance with the new rules.

The most important improvement in the new regime is the introduction of a compensation scheme which will reimburse investors for 100 per cent of their losses up to £20,000 and 90 per cent of their losses for the next £20,000. However, the scheme will take effect only in late August and will cover only authorised UK firms.

Under the old regime which has just ended, licensed dealers and other firms which were not bound by any specific investor protection legislation had much more scope for misusing investors' funds - partly because the rules were vaguer and the record-keeping requirements and monitoring less stringent. The main criticism of the DTI was that it was slow to act.

One comfort for investors in the present case is that Mr Clowes was prepared on Monday to confront and answer questions from a group of 70 financial advisers who directed their clients into his funds. However his answers were evasive, particularly on the whereabouts of the Gibraltar fund's assets.

The Gibraltar clients are in a relatively weak position. Their investments were placed overseas in a jurisdiction which has no investor protection legislation. Gibraltar has provided the setting for frauds against British investors in the past. In 1983, the Signal Insurance company collapsed, leaving its customers to discover that their £7m of investments had gone into worthless assets.

The action taken to wind up Barlow Clowes International in the Gibraltar courts and to appoint a provisional liquidator, Ernest and Whinney, was possible because, at least, Gibraltar has a form of companies law based on 1929 UK legislation. According to one regulatory official: "For the last three weeks, we've been coming to plan how difficult it is to do anything with Gibraltar. But I suppose the fund had been somewhere like the Netherlands Antilles, matters would have been much worse."

In fact the DTI has already signed an ambitious exchange of information and co-operation agreement with the US regulatory authorities which, it hopes, will be the model for future agreements with other countries. This would, for example, allow the DTI to work as a team with the US Securities and Exchange Commission on a case like Barlow Clowes.

So far the arrangements made with the Japanese have been much more restricted. The position with other European Community countries - and Gibraltar - should improve over the next few years. But those investors lured into sending their money to compete based in Caribbean, Central American and South Pacific tax havens are likely to suffer from losses.



Chaos: Making a New Science

By James Gleick
Heinemann; £12.95

ONE OF the main forces inspiring scientific inquiry has been the desire to bring order to the universe. But for most of this century the ordering process has taken place on a scale that is either too small or too large for human comprehension.

Physicists and mathematicians have concentrated on two extremes: sorting out the subatomic building blocks of matter, and tracing the growth of the universe over a period of billions of years and distances of millions of light-years. For chemists and biologists the main excitement has been at the molecular level - yet how many people can visualise a molecule?

Over the last decade, however, a science has arisen which brings a new order to recognisable events taking place in the world around us. Its practitioners have called the science "chaos" in a deliberate attempt to make it sound exciting: some even call themselves "chaologists" or "chaotists". As James Gleick shows in this first popular account of chaos, it is fast becoming a glamorous subject. Indeed, the amazing success of the book in the US, where it has sold 150,000 copies and spent 17 weeks on the New York Times bestseller list, has made chaos a virtual cult among non-scientists.

What is chaos? One frustrating aspect of Gleick's otherwise excellent book is that the term is nowhere clearly defined. The reader is left to gather that chaos offers a new way of perceiving order - and even of making predictions - in phenomena which have previously been considered too complex for scientific analysis, for example the weather or the rhythms of the human heart.

The first concept underlying chaos theory is the "butterfly effect" or, more prosaically, "sensitive dependence on initial conditions." It seems that for many natural systems, tiny differences in input quickly become huge differences in output. To give a far-fetched example from Gleick's book, the fluttering of a butterfly's wings in Peking today could cause a storm over New York next month.

The first impact of chaos theory was to destroy confidence in the possibility of making accurate long-range weather forecasts. According to the chaologists it is impossible to predict the weather more than a week or so ahead, even with the most powerful and best programmed supercomputers. The Butterfly Effect means that small gaps in the network of observations from the world meteorological network inevitably multiply into a destructive cascade of errors and uncertainties.

More constructive applications of chaos soon appeared, revealing the order hidden in systems that had seemed hopelessly disordered. The most powerful concept, invented in the 1970s by Benoit Mandelbrot, a mathematical researcher at IBM, was the "fractal" - a fragmented shape whose structure remains the same however much you blow it up or scale it down in size.

Fractal geometry turns out to be an invaluable tool for analysing many irregular shapes in nature. The oil industry employs hundreds of scientists to work on fractal phenomena, particularly the diffusion of oil through fractured rock. Fractals found their most whimsical application in Hollywood, to create amazingly realistic landscapes for special effects in films.

The book is far from being a complete account of chaos. Gleick fails to mention important work on chaotic chemical reactions, perhaps because he could not find a co-operative chemist to provide the personal colour required for his style. Gleick does mention - but very much underplays - the vital role played by Soviet mathematicians in the development of chaos theory. One of the saddest little stories in the book is about an international conference in East Berlin, at which a frustrated, gesticulating A. N. Sarkovskii tried to tell the American chaos pioneer James Yorke that he had done the same work years before.

In fact the blossoming of chaos in the West during the late 1970s and 1980s bewildered many Russian mathematicians because much of the Western research inadvertently duplicated work already done in the Soviet Union. Let us hope that *Gleick* will help to break down the still formidable communications gap between Soviet and Western science.

The practical applications of chaos are now growing fast. It has important implications for medicine, and the rhythms of the human heart are proving a particularly fruitful subject for chaologists. The worst type of chaotic behaviour in the heart, known as ventricular fibrillation, kills hundreds of thousands of people a year; the heart muscles suddenly stop beating periodically and instead writhe in an unco-ordinated way like a bag of worms, unable to pump blood. Chaos experts are now designing improved defibrillators to restore the heart's normal rhythm with a jolt of electricity.

Sadly, attempts to apply chaos theory to the social sciences and economics have so far proved much less successful. Analysis has not shown hidden order in the random and unpredictable movements of commodity or stock market prices. Most financial systems are apparently chaotic in the everyday rather than the scientific sense of the word.

Clive Cookson

Germany needs economists

West Germany's five economic institutes, which play a seminal role in the shaping of economic opinion in the country, are facing an unprecedented reshuffle. Best known for their twice yearly joint reports on the economy, the institutes occupy distinctive political positions in the debate over economic policy. Four of them are now headed by immigrant heads: Hamburg, Berlin, Essen and Kiel.

At Kiel Professor Herbert Giersch retires early next year, having established the institute as the most outspoken advocate of greater liberalisation and deregulation. The victory of the Social Democrats in the Schleswig-Holstein elections last month - Kiel is the capital of the state - suggests that his successor might have a different leaning.

Presidents of the institutes are selected by a governing body composed of representatives of the State and Federal Government, the local University and the institute itself. The new SPD administration in Kiel does not therefore have a free hand - and would not want to appear wholly unparty to a partisan - but it probably can block the appointment of the free-market Professor Jurgen Donges, Kiel's current number two.

Other names mentioned for Kiel include Professor Helmut Jochimsen, the SPD economics minister in North Rhine-Westphalia, and Professor Helmut Blesse, who has just become President of the Lower Saxony State Bank.

There is some anxiety in the German economic establishment, which means the older generation, that the selections will become politicised and that there are not enough suitable younger candidates capable of combining academic excellence with managerial skill.

Professor Horst Siebert looks set to replace the retiring Professor Hans Karl Schneider at Essen. Yet following yesterday's

Germany needs economists

selection of Professor Hans-Jürgen Krupp, the Berlin Institute President, to the post of Finance Minister in Hamburg, another hole has opened up.

Professor Armin Gutowski, the President of the Hamburg Institute, died of a heart attack earlier this year. Thus only the Munich Institute, under Professor Karl Heinrich Oppenlaender, is Angat-free.

Sausage and egg

The latest record attempts released by the Guinness Book of Records include the largest one-piece, using 60,000 eggs and 500kg of cheese, which is to be made in Kuala Lumpur on Sunday. Closer to home is the 12-mile-long sausage, which is being attempted in county, West Midlands, in 10 days' time. The largest cabbage is a 118 lb specimen grown in East Woodhayes, Wiltshire.

The longest ride in armour - 200 miles from Westminster, taking in Canterbury - planned by two Madstone men, Derek Ward and Gary Bourne, is something of a pseudo-record because both admit that some knights in medieval times must have ridden further.

Thomas Litz, a teacher from Zug in Switzerland, has finally returned Mark Johnson's homework to him after 21 years.

Morgan's fate

The man who may soon hold the key to the future of Morgan Grenfell, the merchant bank, is a 55-year-old weekend farmer from Surrey with a passion for horses. He suffers, at the moment, from gout brought on by a hip replacement operation.

Roger Elliott is chairman-elect of Willis Faber, the greatest insurance broking house at Lloyd's of London. It owns 20.7 per cent of Morgan, and from January that will make Elliott one of the masters of Morgan's

OBSERVER



"You're not so charismatic yourself."

destiny at a time when the bank is surrounded by takeover speculation, with Goldman Sachs rumoured as a possible bidder.

This is not a natural role for Elliott, a quintessential Lloyd's man, schooled mainly in marine insurance until he joined Willis's aviation side in 1979. He arrived at the group in 1980, after the 1985 Labour Government nationalised Pickford's, the removal firm, which until then had been run by his family. The young Roger was sent to Willis in 1980 for work experience.

In Willis, he will lead a group with long-cherished business ties to insurance institutions including Johnson & Higgins, the private New York insurance broker, and the huge Tokyo Marine and Fire Insurance Company, which reinsures itself in London against catastrophes.

Where will he take the group? Not into more acquisitions like its troubled takeover last year of rival broker Stewart Wrightson. "I can't see any territory in the world where we don't have excellent contacts," says Elliott.

With regard to Morgan, Willis acknowledges that its traditional

ties to the bank have weakened somewhat - especially since Morgan will probably need to raise new capital to fund expansion. But one difficulty outsiders in the Lloyd's community see Willis facing is that it would have a tough job finding somewhere to reinvest perhaps £100m of proceeds from the sale.

Life of Keynes

The Institute of Economic Affairs has produced an hour long video on the life, ideas and legacy of John Maynard Keynes. Only towards the end does a touch of polemic creep in. It comes from Sir Alan Walters, one-time economics adviser to Margaret Thatcher.

The only country in which Keynesian principles were fully tried was Britain, Walters explains, and look what happened. The US did not really take Keynes on board till the 1960s, and "from then on the story gets sadder." The West Germans to cover took any notice of him, nor did the newly industrialised countries and "the Japanese didn't seem to have heard of him."

Milton Friedman is rather kinder. He says that Keynes had a "very bad influence on the intellectual community" because he persuaded it that problems could be solved by governments, and persuaded governments that they ought to appoint intellectuals to do so. Friedman adds, however, that Keynes caused everyone to look at problems through different lenses.

It occurred to me afterwards that the life would make a good musical: Cambridge, Bloomsbury, Washington and Whitehall. As somebody has already written: in Washington Lord Halifax once whispered to Lord Keynes, "They have all the money bags, but we have all the brains."

Cartesian

A reader points out that the sign seen in a French cafe - Four o'clock tea à cinq heures - is entirely logical. France is an hour ahead.

Grundig versus other business dictation systems?

Reliable professional dictation systems can reduce costs by 30%. Why choose Grundig? Grundig's famous moving indexed "Steno-cassette" provides 30 minutes one sided recording. Its minuted index - correction indicator shows precisely the work completed. Quality tape reproduces superior sound. Capstan-drive prevents voice distortion. This unique German engineering is also present in Grundig office and pocket machines. For a lifetime's service, reply today.

Please tell me the advantages of Grundig Dictation Systems.

NAME _____
POSITION _____
COMPANY _____
ADDRESS _____

TELEPHONE _____
Grundig Business Systems, Sales and Service Support,
Mill Road, Rugby, Warwickshire CV21 3PA. Tel: 0783 7765

ECONOMIC VIEWPOINT: Samuel Brittan

Civil war among the monetarists

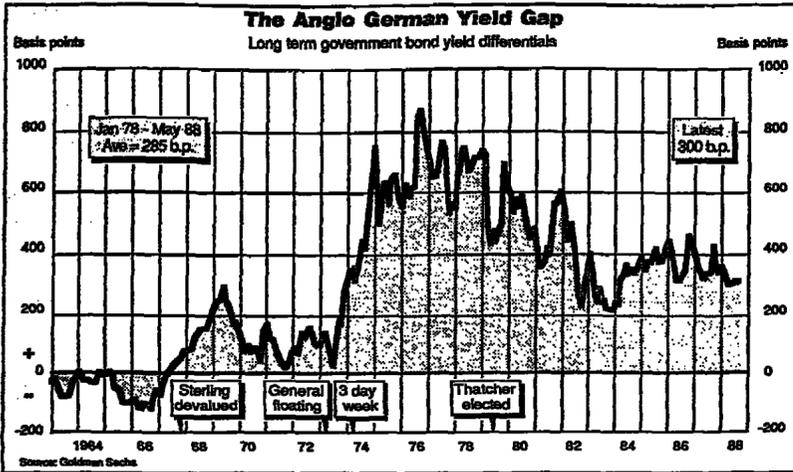
Lombard The high cost of multi-unionism

BY PHILIP BASSETT

DURING the long period when the price of gold was held by central banks at \$35 per ounce, a notable paradox was propounded by Dr Zilstra, a famous Governor of the Netherlands Central Bank of the 1960s.

If the world's monetary authorities were sure that the price of gold would never be raised above \$35 they would dump their gold straight away. If they were sure that it would indeed be raised, they would immediately exercise their then existing rights to convert their dollar holdings into gold at the expense of the US Treasury, whose gold stocks would be quickly drained.

The somewhat precarious equilibrium that existed under the Bretton Woods system depended on the existence of some uncertainty about the gold price, so that central banks neither wished to dump all their existing gold stocks nor convert all their dollar reserves into gold.



can be obtained from the differential between British and German bond rates. This and is now at around 3 percentage points, with a not too alarming downside risk.

If the financial markets were sure that sterling could be held at its present level, there would be no point in holding footloose funds in Germany, Switzerland, Japan, or other hard money countries where they could be earning far more in Britain. If, on the other hand, they were convinced that the pound would drop steeply, there would be a sterling crisis on our hands, and it would take much more than 8 1/2 per cent base rates to stem it.

is closely related to the credit growth about which the City really worries. One example is provided by Tim Congdon and Peter Warburton of Shearson Lehman, who predict inflation rising next year to 9 per cent despite the cushion of a £12bn current account deficit in 1989 - both due to Nigel Lawson's "monetary adventurism".

Demand growth has been transformed, not into inflation, but into a current account deficit.

throughout the 1980s while inflation first fell dramatically and has since remained at around 4 per cent. The weaker aspect of the new monetarists is their positive belief about what does determine inflation. Currency or "M0" is said to be "the only money left."

The attraction of the M0, which consists of cash in the hands of the public plus the operational deposits of the banks and the Bank of England, is that it is all "outside money". By this they mean that it consists of private sector assets which do not have any counter-claiming liabilities within that sector.

Never believe an advertisement

From Mr Douglas Dumber. Sir, Max Findlay's "The Belmont Converters" (June 2), on the benefits or otherwise of publicity brochures to the legal profession, reminds me of one of the tenets of the classical education I was fortunate enough to enjoy: never read advertising matter - or if, inadvertently, your eye is drawn to some such material, then certainly never believe it.

Letters to the Editor

Too easy to speculate in land

From Miss Josephine Hayes. Sir, Josephine Mervane (Letters, June 5) asks why, in the need for housing, there are acres of derelict land all the way from New Cross to London Bridge. One may well ask - not only in relation to housing, but to urban land uses in general.

Making a living from the not-so-rich

From Mr J.A.W. Collins. Sir, Lex's comment on private client brokers (May 28), implying that those clients who managed to find advice will either find it impersonal or very expensive, is not the case in a number of provincial firms.

Argument and counter argument for tax on the market value of housing

From Mr John Muellbauer. Sir, Let me reply to those who have criticised (May 17) my argument for a tax on the market value of housing integrated into the Inland Revenue's income tax base (May 11).

Too soon to count chickens

From Mr B.D. Yates. Sir, Articles recently referred to suppliers being awarded contracts for Fwley "B" coal fired power station. GBC and others about not count their chickens too early. The public enquiry will not take place until 1989.

Sited through a train window

From Mr Peter Hadley. Sir, Josephine Mervane's observation (Letters, June 6) reflects the blight caused by planning and possession politics. The London Docklands Development Corporation may not be a paragon, but it has provided the means for 15,000 homes to be built on London's most neglected sites.

Advertisement for COLOROLL GROUP PLC. Features a logo with a bird and the text 'WALLCOVERINGS - HOME FURNISHINGS - CERAMICS - GLASSWARE'. Below the logo is the company name 'COLOROLL GROUP PLC' and 'PRELIMINARY ANNOUNCEMENT OF RESULTS YEAR ENDED 31 MARCH 1988'. A table shows financial highlights for 1988 and 1987. At the bottom, a quote from John Ashcroft, Chairman, dated 8 June 1988, expresses delight in the record year.

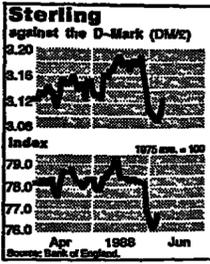
THE CONTENTS OF THIS STATEMENT, FOR WHICH THE DIRECTORS OF COLOROLL GROUP PLC ARE SOLELY RESPONSIBLE, HAVE BEEN APPROVED BY THE MEMBERS OF SECTION 17 OF THE FINANCIAL SERVICES ACT 1986 BY ALBERT BARKIN AS AN AUTHORIZED PERSON.

Bostwick Industrial Doors
 Bostwick Doors (UK) Ltd., Morley Industrial Estate,
 Stourport, Shropshire, SK13 8ED, England.
 Telephone: 0522 222222. Telex: 502222

FINANCIAL TIMES

Thursday June 9 1988

WORLDWIDE
 That's BTR



Sterling shows fresh signs of strength

By Simon Holborn in London

STERLING showed signs of renewed strength in London yesterday and closed higher against major currencies for the first time in almost a week.

Elsewhere in Europe, the dollar was also firm on foreign exchanges before today's release in Washington of seasonally adjusted US trade figures for 1986, 1987 and the first quarter of this year.

Sterling weakened slightly towards the end of trading in London and this, together with a solid rise on Wall Street, helped the FT-SE 100 Share Index to end 8 points up at 1,628.2 and the FT Ordinary Share Index to close 10.1 better at 1,455.2.

At 2pm on Wall Street, the Dow Jones Industrial Average stood 35.56 points higher at 2,008.15 on the back of better bond prices and a belief that the inflation threat to the US was receding.

Sterling closed 1 3/4 pence higher at DM3.1250 and fractionally higher against the dollar at \$1.6180. The Bank of England's trade-weighted sterling index closed 0.2 points higher at 76.7.

Market operators were quietly optimistic about the outlook for sterling. Foreign investors were beginning to buy the currency again after favourable interest differentials were re-established against the yen and the D-Mark following the rise in UK base rates to 8 1/2 per cent on Monday.

The Treasury, however, remains cautiously confident that a repetition of sterling's strength can be avoided, given the shock speculators received last week when the pound fell sharply.

The D-Mark was weak against most major currencies yesterday, falling against the dollar and the yen as well as the pound.

The Bundesbank, the West German central bank, has expressed concern recently over the weakness of the D-Mark and appears to have sold dollars to support its currency. Earlier this week the central bank said it had reduced its dollar holdings by \$2bn in May and had contacted further dollar sales in June.

Currency markets are expected to be relatively quiet today ahead of the US Commerce Department's release of seasonally adjusted trade figures. In London, the dollar closed at DM1.7185 compared with DM1.7150 on Tuesday and at Y125.25 compared with Y125.70.

Currencies, Page 31

IBM applies to join rivals' software standards group

By Alan Caine in London

INTERNATIONAL Business Machines (IBM), the world's largest computer manufacturer, has applied to join the X/Open group, a consortium which includes some of its fiercest rivals and which is attempting to establish basic rules for developing computer software.

The group aims to enable customers to run the same applications programs on computers from different makers. The lack of such a facility is a serious cause of expense and resentment among business computer users.

The application to X/Open - which seems likely to be accepted - represents a significant change of policy for IBM, which has rejected several invita-

tions to join the four-year-old group. It is the latest in a series of moves IBM has made to be identified with the need for open standards throughout the computer industry.

IBM took a leading role in the formation of the Open Software Foundation, announced last month. It joined with Digital Equipment, Apollo Computer and Hewlett-Packard of the US, Siemens and Nixdorf of West Germany and Groupe Bull of France to promote and develop common software standards, especially for a computer operating system called Unix.

Many in the computer industry saw the Foundation as a bid by

IBM and its collaborators to defeat efforts by AT&T, the telecommunications conglomerate, and Sun Microsystems, an aggressive workstation manufacturer, to secure their own proprietary Unix system as the world standard.

Both AT&T and Sun are members of the X/Open group. IBM's decision to seek a link with them through the group has added to the confusion which already exists over IBM's intentions in the standards arena.

Other members of the X/Open group are Groupe Bull, Digital Equipment, Ericsson, Hewlett-Packard, ICL, NCR, Nixdorf, Olivetti, Philips, Siemens and Unisys.

US set to press allies to bear greater share of defence burden

By David White in Madrid

US PRESSURE on allies to shoulder more of the Nato defence burden, and prospects for new East-West negotiations on conventional arms cuts are expected to dominate talks between alliance foreign ministers in Madrid today and tomorrow.

The Madrid meeting will be the last one presided over by Lord Carrington, the outgoing Secretary General.

It follows last week's briefing on the results of the Moscow summit by Mr George Shultz, the US Secretary of State, to the North Atlantic Council in Brussels, at which most of the foreign ministers were present. With a pause in the momentum of nuclear arms reduction talks, today's meeting is expected to focus on other issues.

The burden-sharing issue, in which the US Administration faces a strong congressional campaign, has already been discussed

at defence minister level, but the foreign ministers are expected to broaden the political aspects of the question.

Lord Carrington said at a pre-meeting news conference yesterday that each country knew where it stood in the league table of Nato contributors.

"I think we can all do more, and some can do more, more than others," he said. He hoped that a mandate for a new set of conventional arms talks would come this summer.

Hopes have been raised by the high profile given in the Moscow summit to the human rights issues.

Western governments have insisted that no new talks can take place without advances on human rights at the Conference on Security and Co-operation in Europe - now in Vienna - where the Mutual and Bilateral Force Reduction negotiations

covering central Europe have been stumbling along for 15 years.

Lord Carrington said the mandate for new talks did not depend on Nato's current study of a "comprehensive concept" of arms control. The concept is seen in West Germany as a way of bringing the short-range nuclear weapons not covered by the Intermediate Nuclear Forces treaty into the negotiating calendar, against the views of the US and Britain.

It was hoped that the drafting group would produce "something in writing" by the next Nato council meeting in December, Lord Carrington said.

Swift bank project delayed

By Alan Caine in London

A \$400m (\$725m) project to upgrade the Swift network, an international electronic communications system which is the chief conduit for the transmission of payments messages between the world's banks, is still troubled by computer software problems and is unlikely to meet its promised delivery date.

Late last year Swift management said banks would be able to move to the much-needed new system in early 1989, a date which now looks unlikely. Swift users - more than 2,500 banks in 46 countries - are reported to be "frustrated and annoyed" by the delay on a project which is already more than two years behind schedule.

The board of Swift (Society for Worldwide Interbank Financial Transactions) has been meeting

in Brussels this week to decide whether to attempt to meet the promised "cutover window" from Swift I to the vastly more powerful and sophisticated Swift II, or announce a further delay.

It would be the fourth time in two years that the cutover window has been rescheduled.

The board is expected to issue a statement today setting out a new timetable for the cutover window and detailing a parcel of contingency measures to ensure that Swift continues to cope with the rising volume of message traffic until the new software is ready and tested.

Vice-President, said yesterday that the delays were being caused by the complexity of ensuring that the new software, which is being completed in the US at Culpeper, Virginia, would provide the same level of security and reliability that customers had come to expect from Swift I.

Swift has proved a major success within the banking community. It is now handling over one million payments messages a day, close to the maximum the system can handle.

Replacement of the 10-year-old technology has been imperative since 1985, but the development of Swift II has been hindered by both software and managerial difficulties. The computers themselves, provided by Unisys, have not been part of the problem.

Blast causes US rocket fuel shortage

By Nancy Dunne in Washington

A HUGE explosion that destroyed a rocket fuel plant in Nevada last week has left US Administration officials deeply concerned about a shortage of solid fuel vital to US space, military and commercial programmes.

A House Oversight and Investigations Sub-committee was to open hearings yesterday on the imminent shortage. Officials of the National Aeronautics and Space Administration contend

that the shortage will not delay the return to space of the Shuttle, now due on August 31, but the fear it will curtail flights next year.

The Defence Department is also concerned about fuel availability for the Titan 4, the unmanned substitute for the Shuttle, which the air force has scheduled for an initial launch this autumn. It also needs fuel for its Delta 2 space-launch rock-

ets and main weapons systems. After the accident on May 5, which destroyed Pacific Engineering & Production's facilities, NASA officials said there was enough fuel to supply the space programme. However, the Nevada state government, concerned about safety, has shut down Ker-McCoy's plant, which is the only other producer of ammonium perchlorate, the oxidising agent needed for the rocket fuel.

Parker Pen reads the writing on London's market wall

By Christopher Parkes in London

PARKER PEN, the UK writing instrument manufacturer, scrapped its London Stock Exchange flotation plans yesterday - the day it was due to announce full details of its offer for sale.

The embarrassing cancellation followed a dispute between Parker's advisers - Lazard Brothers, the merchant bank, and Cazenove, the stockbroker - and the investors which helped fund the company's \$70m management buy-out from its US owners in January 1986.

The advisers had warned the backers that, given the present fragility of the stock market, they could not expect a flotation share price of more than 150p, which would have valued Parker at about \$138m (\$252m). Mr Jacques Margry, chief executive, said yesterday.

From that point in present market conditions, the after-market price could have been expected to rise to about 160p.

Some of the backers, which include Chemical Equity of the US, Bankers Trust, the Elektra Investment Trust and Fir Associates, representing the interests of the founding Parker family, were seeking a share price of around 170p and a market capitalisation of \$155m.

At that level they hoped for the price to rise to 185p or 190p in early trading.

Because of the wide differences, the negotiators failed to round up from investors the minimum 25 per cent of shares necessary for a full Stock Exchange listing.

The board's decision to cancel was totally unanimous, said Mr John Moulton of Schroder Ventures, which led the buy-out investment group.

"We have seen this sort of thing before," a representative of one of Parker's backers said yesterday. Companies had lost their nerve at the last moment or bankers and brokers raised expectations during the "beauty parades" usual when private companies selected their flotation advisers, and then lowered them sharply when impact day approached.

Cazenove and Lazard were appointed last summer in the heady days before the October stock markets crash.

Among the options now being considered, it is believed, is the possible sale of the company, although Parker's brand strength and cash-generating abilities make recapitalisation a more likely alternative.

Mr Margry gave a hint of his personal views when he said at the time of the initial announcement of the offer for sale, just over three weeks ago, that he would put forward "as little as possible" of his personal holding.

The move was designed mainly to give Parker's principal backers a valuable exit route.

"The best course now is to do nothing," he said yesterday. The flotation plan was in limbo, and the company was looking at alternatives which included a future flotation attempt when the market was more stable.

Lazard and Cazenove would remain as Parker's advisers. In the meantime the company would continue as before, and Mr Margry said he expected no problems with raising funds for future developments or acquisitions should the opportunity arise.

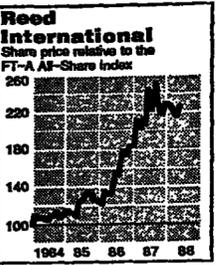
THE LEX COLUMN Parker's blot on the City

The reason offered for yesterday's last-minute decision to pull the Parker Pen flotation - irreconcilable differences over price - looks so ludicrous that it tempts one to seek a more sophisticated explanation. Perhaps something nasty turned up in the figures to blight the pre-flotation profits forecast; or maybe a tall dark bidder appeared out of nowhere at the last possible moment.

Any number of intricate theories can be advanced, but the truth seems to be closer to farce than conspiracy. Somehow, the various parties involved did not get around to discussing a price for the issue until two days before impact day; and when they did, they found that the greed of Parker's venture capitalist backers could not be reconciled with the meanness of Cazenove's and Lazard's valuation.

While Parker's investors thought it only reasonable that they could sell a quarter of the company today for nearly as much as they paid for the whole of it 2 1/2 years ago, the advisers thought it was only reasonable to be cautious. The £10m or so gap between the two - a difference of around a point on the advisers' prospective p/e of 11 - proved not susceptible to negotiation.

Parker was left muttering about re-capitalising the company, and promising sheepishly not to trouble the market with its flotation ambitions for some time to come. Cazenove and Lazard, for their part, were clearly peeved that decades of market expertise had been challenged by a bunch of upstart venture capitalists. While it is difficult to decide which side ended up looking the more foolish, the distinction should probably go to Parker which, after all, paid £24m in fees for the honour.



decline in the investment trust sector - its investment record is hard to fault. Nevertheless, the group has come to be valued on a par with a rather dull investment trust, but without any of the latter's tax advantages.

Rothschild's solution to its dilemma - splitting itself into an investment trust and an investment dealing company - is a clever compromise, and a reminder that there are still plenty of ways that the sleepy investment trust industry can shake itself up, if it so wished.

RIT Capital partners, which will be similar to the old RIT, will have all the tax advantages of an investment trust, plus the added bonus of a £100m convertible which can be used to circumvent the restrictions on investment trusts buying back their own shares. This should prevent RIT moving to a substantial discount to its £1 asset value, while the substantial yield on the rest of the business, plus the continuing ability to buy back shares, explains the 7p rise in the group's shares to 176p, yesterday.

Reed

The near five per cent fall in Reed's share price yesterday suggests the market does not mind the prospect of earnings dilution so long as it is confined to analysts' circulars. But when the company itself makes the unsurprising admission that its move out of low-rated packaging into more highly rated publishing will involve some dilution, perverse investors seem not to like it at all.

There were other things in an apparently more than respectable 25 per cent rise in profits that failed to please. Disposal gains of £12m in the trading figures and an unexpectedly low tax charge made the earnings figures look

better than they were, while a mere £12m profit from Octopus appeared a poor return on a £540m investment. However such doubts rather miss the point of what Reed is trying to do, which is all about higher growth in the long term and improving the quality of earnings. In particular the strategic acquisition of Octopus is not best judged on the basis of eight months of heavy rationalisation. This does not mean that it should be given the full benefit of the doubt, more that shareholders should wait to see Reed become a fully fledged publishing company before passing judgement.

The immediate problem for the share price is not that earnings growth may slacken temporarily from the recent 25 per cent per annum or so, but that nobody knows by how much. Timing, intensity, and above all, how Reed chooses to spend its near £10m of proceeds will determine that. But on a tentative estimate of £265m this year, a p/e of 12 would seem to get the measure of both the eventual promise and of slightly slower growth in the next year or two.

J. Rothschild

One has only to look at the miserable performance of the British & Commonwealth share price over the last year, or the fate of L.F. Rothschild, the Wall Street securities firm, to sense that J. Rothschild Holdings made the right decision to exit the financial services arena when it did. It has always been far better at doing deals than managing people, and as yesterday's preliminary figures amply demonstrated - net assets rose by 6.5 per cent against a 12.5 per cent

which carry the advertisements.

HEAD FOR HAMPSHIRE - A STEP IN THE RIGHT DIRECTION

"More office for your money" - when you step up to a new administrative centre in South Hampshire. Ask the Hampshire Development Association for a copy of the independent study by Coopers & Lybrand Associates on South Hampshire which reports that "property costs in South Hampshire are considerably lower than those current in central London or the Thames Valley."

Property prices shown: SOUTHAMPTON (£10 sq ft), READING (£18 sq ft), TOWER HAMLETS (£37 sq ft), THE CITY (£66 sq ft).

Please send me a copy of the Coopers & Lybrand report. Post this coupon to: The Hampshire Development Association, 13 Clifton Road, Winchester, Hampshire SO22 5BS or call Winchester (0962) 56060.

Name: _____
 Position: _____
 Company: _____
 Address: _____
 Postcode: _____ Telephone: _____ FT9%

Competence the key to the Dukakis campaign

Continued from Page 1

closest political friend, Mr John Sasso.

His skill on television, born of his experience some years ago as a television show host, has been a valuable asset and may be even more valuable when he gets into debates with the sometimes inarticulate Mr Bush.

Gov Dukakis has also learnt from the mistakes of other Democratic candidates. Although a north easterner from liberal Massachusetts, he

has cleverly avoided making specific promises which would make him vulnerable to the charge levelled for example at Vice President Walter Mondale, the party's candidate in 1984, that he is a prisoner of his party's special interest groups.

He has also had his share of luck. The strong challenge from Rev Jesse Jackson, not only helped to keep the race for the Democratic nomination alive and therefore the Govern-

ment's name before the public, in addition, since Mr Jackson is to the left of the party, it helped Gov Dukakis avoid being tagged as a Massachusetts liberal.

That Vice President Bush will have some trouble plugging the label "liberal" on him, even though he will continue to try, was evidenced on Tuesday night.

In a television interview Gov Dukakis responded to the Vice President's jibes about his liberal stances by scoffing that "this crowd in the White House isn't conservative."

When asked to say how he backed up his claim to be more conservative than Mr Bush, he added with reference to his years as Governor of Massachusetts: "Balancing budgets for a con. I was taught that a conservative paid his bills."

In the next few weeks, however, Gov Dukakis's political skills will be severely tested. Mr Jackson remains a political leader who will need to be treated with care. Not only has he won respect for himself by running a mature campaign in which he articulated more compellingly than his rivals some of the social issues which may help to win the election in

November for his party, he is unchallenged as the spokesman for black voters, a Democratic constituency in November's election.

In shaping the party's political platform Gov Dukakis will thus have to make some concession to the powerful block of Jackson delegates in the convention hall in Atlanta next month, but they will have to be concessions which will not anger the party's conservative wing.

Mr Jackson, by indicating that he will focus on such issues as the party's rules and US policy towards South Africa, and by his choice of mainstream Democrats to manage his role in the convention, seems to be signalling once again that he is not looking for confrontation with the party's standard bearer.

A key decision will be Gov Dukakis's selection of vice-presidential running mate. His choice will have to be acceptable to Mr Jackson if he is to throw himself into the campaign and mobilise the black constituency on Gov Dukakis's behalf.

But if Gov Dukakis has some difficult political terrain to traverse in the next few weeks,

World Weather

City	Temp	Wind	Cloud	Temp	Wind	Cloud
Amsterdam	10	10	10	10	10	10
London	12	12	12	12	12	12
Paris	14	14	14	14	14	14
Rome	16	16	16	16	16	16
Moscow	18	18	18	18	18	18
Delhi	20	20	20	20	20	20
Calcutta	22	22	22	22	22	22
Bombay	24	24	24	24	24	24
Madras	26	26	26	26	26	26
Colombo	28	28	28	28	28	28
Singapore	30	30	30	30	30	30
Manila	32	32	32	32	32	32
Hong Kong	34	34	34	34	34	34
Beijing	36	36	36	36	36	36
Tokyo	38	38	38	38	38	38
Seoul	40	40	40	40	40	40
Osaka	42	42	42	42	42	42
Kobe	44	44	44	44	44	44
Yokohama	46	46	46	46	46	46
Singapore	48	48	48	48	48	48
London	50	50	50	50	50	50
Paris	52	52	52	52	52	52
Rome	54	54	54	54	54	54
Moscow	56	56	56	56	56	56
Delhi	58	58	58	58	58	58
Calcutta	60	60	60	60	60	60
Bombay	62	62	62	62	62	62
Madras	64	64	64	64	64	64
Colombo	66	66	66	66	66	66
Singapore	68	68	68	68	68	68
Manila	70	70	70	70	70	70
Hong Kong	72	72	72	72	72	72
Beijing	74	74	74	74	74	74
Tokyo	76	76	76	76	76	76
Seoul	78	78	78	78	78	78
Osaka	80	80	80	80	80	80
Kobe	82	82	82	82	82	82
Yokohama	84	84	84	84	84	84
Singapore	86	86	86	86	86	86
London	88	88	88	88	88	88
Paris	90	90	90	90	90	90
Rome	92	92	92	92	92	92
Moscow	94	94	94	94	94	94
Delhi	96	96	96	96	96	96
Calcutta	98	98	98	98	98	98
Bombay	100	100	100	100	100	100
Madras	102	102	102	102	102	102
Colombo	104	104	104	104	104	104
Singapore	106	106	106	106	106	106
Manila	108	108	108	108	108	108
Hong Kong	110	110	110	110	110	110
Beijing	112	112	112	112	112	112
Tokyo	114	114	114	114	114	114
Seoul	116	116	116	116	116	116
Osaka						

Group Accountant

c.£25,000 + Car

This vacancy is at the corporate centre of a blue chip international plc expanding its already extensive interests by a programme of strategic acquisitions.

Responsibilities will include group statutory accounting and consolidation; work on acquisitions and divestments; provision of guidance on technical financial accounting issues; and further refinement of advanced computer based consolidation and accounting systems which are at the forefront of current practice. In addition there will be the opportunity to gain experience of North American accounting requirements.

Applicants should be Chartered Accountants with a minimum of 2 years post qualification experience including large company consolidations. Entry to the Group at this level is a recognised springboard for career progression into other areas of financial management.

The corporate centre is located near the Essex section of the M25. Relocation expenses will be available where appropriate. Please reply in confidence quoting Ref: E129 to:

Margaret Mitchell
Mason & Nurse Associates
58 Station Road, Egham
Surrey TW20 9LD. Tel: 0784 71255
Offices in London, Birmingham and Egham

Mason & Nurse
Selection & Search

APPOINTMENTS

ADVERTISING

For further information call 01-248 8000

Tessa Taylor
ext 3351

Deirdre Venables
ext 4177

Paul Maraviglia
ext 4576

Elizabeth Rowan
ext 3456

Patrick Williams
ext 3694

CAPITAL RADIO

95.8 FM in stereo/1548 AM

FINANCE DIRECTOR

negotiable c.£50-60,000 + benefits

Capital Radio plc is the UK's largest independent radio company. In recent years it has experienced strong growth in profits and is becoming an increasingly diverse communications group following a number of acquisitions and new ventures. Early in 1987 the Group secured a listing on the London Stock Exchange, and in that year it made pre tax profits of £3.9m on a turnover of £22.3m. Last month it announced half year profits of £3m.

The current Finance Director is leaving Capital Radio at the end of its financial year (September 1988) and the company is seeking to appoint a successor to start around that time. The individual will be expected to play a key role in the strategic development of the company working within a small management team at Board

level. The post will also call for a high degree of flexibility and readiness to become involved in routine accounting matters. Candidates should be chartered accountants. Previous industry sector experience is not essential but candidates should have an enthusiasm and capacity for working in a fast moving and changing environment, and possess the personal skills to establish good relationships with a wide range of individuals. Several years' post qualification experience at a senior level in business is a prerequisite, as is the knowledge and authority to liaise effectively with financial institutions and professional advisers.

Please write in confidence enclosing career details, quoting ref. C8249, to Valerie Fairbank.



Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

OUTSTANDING ACAs FOR STRATEGY CONSULTING

McKinsey & Company, the foremost international strategy consulting firm, seeks to recruit outstanding men and women for its expanding London office.

You will be aged between 27 and 32 and have a record of distinctive achievement with a top international accountancy firm, and perhaps subsequently with a blue chip bank or industrial company. Professional experience should include demonstrable success in audit, tax or consultancy. Experience of special investigations or corporate finance will be a distinct advantage.

In addition to your ACA you must have exceptional academic qualifications and proven leadership ability. You should have the maturity and poise to interact with chief executives of major corporations.

Although you will have excellent prospects where you are, your interests and ambitions will lie in general management and in developing and implementing business strategies.

McKinsey offers the prospect of highly stimulating work in a range of industries, and the opportunity to acquire international experience and general management skills. The potential for advancement, personal satisfaction and financial reward are outstanding and will reflect the calibre of the individuals that we seek.

If you are interested in becoming a strategy consultant with McKinsey, and consider that you have the necessary qualifications, please send your curriculum vitae to Peter Foy, Managing Director, McKinsey & Company, 74 St James's Street, London SW1A 1PS quoting reference FT/96.

Your application will, of course, be treated in the strictest confidence.

McKinsey & Company

ASSISTANT GROUP CONTROLLER

Thames Valley

c£30,000 + car

A major British plc, our client is at the forefront of technology worldwide in a number of fields. Recent acquisitions have significantly increased the scope and impact of the group and it is committed to further expansion, both organically and by further acquisitions.

This is an important head office position. Working closely with the Group Controller, you will manage a small team producing management and statutory accounts and ad hoc financial reports. Keeping abreast of accounting standards and legislation you will guide and advise commercially minded subsidiary company controllers in order to maintain the high quality of reporting within the group, both at home and overseas.

Applicants should be qualified accountants aged late 20s/early 30s, computer literate with strong technical skills gained at managerial level in the profession or in commerce.

Success in this position will create further opportunities either at head office or subsidiary level. Assistance will be given to relocate to this attractive area which is within easy travelling distance of London.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/731/BF.

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499

LLOYD MANAGEMENT

Capital Markets

£19-23,000 + Benefits

Our client, a major European investment bank with offices in Europe, USA and the Far East, currently has the following opportunities for ambitious, recently qualified accountants.

Group Accounting - To be part of a qualified specialist team responsible for all group management accounts and general reporting.

Technology Accounting - To work as an accountant in the Technology Department with specific responsibility for budgets and control of both capital and revenue expenditure.

Company Secretarial - To assist the Group Financial Controller in carrying out his company secretarial duties, and in developing accounting controls.

Internal Audit - To be an integral part of a developing worldwide Internal Audit Department.

Due to the client's flexibility of approach there is scope for successful candidates to use their full potential in developing these roles, and to build a wide knowledge of capital markets products.

Career prospects and direction are based purely on ability, aptitude and personal motivation.

The ideal candidate will probably be a graduate, have a large firm background, be able to meet tight deadlines and have sufficient confidence to communicate effectively at all levels.

Our client seeks candidates with strong personal characteristics to fit in with the profit-orientated style. Each candidate will be considered for all four positions above unless we are specifically notified otherwise.

If this is a challenge which you feel able to meet, please contact Diane Forrester ACA on 01-831-2000 or write to her at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCIAL CONTROLLER



Berks

Yellow Pages Sales Ltd., is a wholly owned subsidiary of British Telecom plc, and is permanently contracted to sell advertising within Yellow Pages and Business Pages. It has enjoyed consistent and impressive growth in highly competitive markets and has significant potential for expansion. This complex business employs around 600 people and has a cohesive management team which includes the Financial Controller.

The position carries responsibility for financial control and accounting with the support of 25 staff. However, the focus will be on making a proactive contribution to the management process. You will be expected to provide meaningful management information and advise on the financial implications of commercial options, as well as managing the provision of Central Services.

Candidates must be qualified accountants, probably aged between 28 and 35. Your experience should include progress within a large company and ideally, exposure to a sales oriented operating unit environment. On a personal level you should have good interpersonal skills, initiative and commercial judgement.

The position commands a competitive salary, executive car and the benefits normally given at this senior level.

Please write in confidence with concise career, personal and salary details, quoting Ref: L356 to:

Egor International Ltd., Metro House,
58 St James's Street,
London SW1A 1LD. Tel: 01-629 8070

EGOR
EXECUTIVE SELECTION

Great Britain • Belgium • France • Germany • Italy • Portugal • Spain

FINANCE MANAGER

High growth Company

Up to £35,000 + car + bonus

This high profile expanding financial services group is a leader in its competitive consumer markets. Its growth and success can be attributed to innovation and excellence in servicing client needs. A young company, it has exciting plans to capitalise on its strong position including acquisitions and diversification.

Reporting to the Finance Director, this broadly based position has responsibility for financial control in the London based operating unit and a substantial Central Services Group. You will work closely with other functional managers to evaluate business performance and manage a small team. Responsibilities at a group level will include statutory accounting, asset management, taxation and a variety of projects.

Candidates should be qualified accountants aged between 30 and 35, with a track record of progression in a commercial environment. Good interpersonal skills will enable you to work effectively with other functional managers. Professionalism, assertiveness and initiative will ensure your success in this stimulating environment.

Please reply in confidence giving concise career, personal and salary details to Heather Male, quoting Ref L353 at:

Egor International Ltd., Metro House,
58 St James's Street,
London SW1A 1LD. Tel: 01-629 8070

EGOR
EXECUTIVE SELECTION

Great Britain • Belgium • France • Germany • Italy • Portugal • Spain



Financial Controller

West London Up to £30,000 + car + share options

As a positive, action-oriented Accountant you will play a key role in guiding the growth and development of this major supplier of computer technology and services to the entertainment world.

As well as developing and marketing turnkey mini-computer ticketing and accounting systems, Space Time Systems operates First Call, a 24 hour 7 day a week credit card booking service for theatres, concert halls and cinemas. Launched two years ago First Call is already one of London's biggest ticket retailers.

You will be responsible for developing the accounting function, treasury management, computerised financial systems, cash and credit control. This is the number one finance position in the Group and increasingly you will be expected to contribute significantly at Board level to management, strategic and business issues.

You should be a qualified Accountant, probably aged 28-35, with several years post qualification experience. An excellent motivator and organiser, you should also demonstrate strong systems skills and a keen appreciation and ability to capitalise on business opportunities.

Interested applicants should write in strict confidence enclosing an up to date CV to Pippa Curtis, Douglas Lambias Associates, 410 Strand, London WC2R 0NS, quoting ref 190.



FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LAMBIAS
LONDON · BIRMINGHAM · LIVERPOOL · MANCHESTER · ABERDEEN · EDINBURGH · GLASGOW
DOUGLAS LAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501

- ◆ Leisure Sector
- ◆ Business Input at Board level
- ◆ Market leader
- ◆ Growth through diversification
- ◆ International Exposure

Appointments

Advertising

Appears on

Wednesday

and

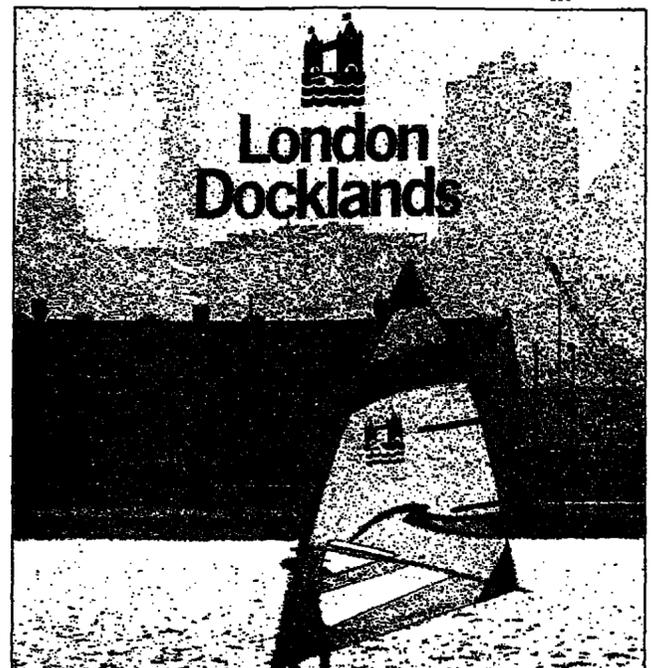
Thursday

£47 s.c.c

Premium

Positions

£57 s.c.c.



Financial Controller

Up to: £31,000 + Car Scheme

The London Docklands Development Corporation is engaged in the most significant and successful regeneration project in Europe and the Corporation's Financial Team are very much part of the central decision-making process. The regeneration task involves the attraction of private investment alongside an extensive and directly funded project programme of land reclamation, infrastructure and environmental works and community and business support.

Reporting to the Deputy Chief Executive/Director of Finance & Administration, this senior management position has day to day operational control of all aspects of the Corporation's financial management. This includes the financial and management accounts and information systems, together with financial and economic analysis. Key aspects of the role will be the detailing and management of all financial controls and regulations, the preparation, with the Director, of the Corporation's Annual Report and Accounts, as well as the broad general requirements of advising the Director in the strategic and disciplined planning and deployment of the Corporation's financial resources.

The ideal candidate will be a chartered or public finance accountant with substantial post-qualification experience and with proven managerial skills; experience in the profession or property or construction sectors will be an advantage.

Candidates should send their CV to: David Lowman, Head of Personnel & Administration, London Docklands Development Corporation, Unit A, Great Eastern Enterprise, Millharbour, London E14 9TJ.

Applications will be reviewed on Monday, 27th June, 1988.
An Equal Opportunity Employer.

SENIOR ACCOUNTANT

£18,000 NORTH WEST
Private Health Scheme + Pension + Car Scheme

The Head Office of a billion pound, multi-national group of companies with offices in Europe, USA, South America, Africa and Australia, seeks to appoint a Senior Accountant who will become an important member of a team servicing the main board on special projects including acquisitions and divestments. Other key areas will include:-

- Statutory financial reports
- Regular management reporting
- Corporate planning
- Occasional international travel will be required.

To qualify for this excellent opportunity you will need to be a fully qualified A.C.A. with a minimum of two years post qualification experience, not necessarily in industry.

In return, you will be offered a salary of £18,000, car scheme, private health scheme, pension and other large company benefits.

For more details and to arrange an interview contact ANDREW KIRK on 061 832 5856.

ATA ACCOUNTANCY RECRUITMENT
Anglia House, 86 Cross Street, Manchester M2 4LA

Hoggett Bowers

Executive Search and Selection Consultants

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD and WINDSOR
A MEMBER OF BLUE ARROW PLC

Group Financial Controller

Food Industry
North West, c £27,500, Car, Excellent Benefits

The major division of a rapidly expanding £250m turnover UK plc is looking for a Group Financial Controller to be responsible for all financial aspects of the 5 diverse Companies operating within this division. Reporting to the Group Commercial Director, the principle role is to improve the financial and reporting procedures of the division which accounts for over 60% of group turnover. Particular emphasis is on strong financial and cash control as well as reviewing existing computerised accounting and management information systems. Candidates, aged 28-35 will be highly qualified accountants who will currently be operating as senior finance executives in a £50m plus manufacturing environment preferably with experience of food manufacturing. Strong team management and communication skills supported by technical ability and a high degree of business acumen are the essential qualities required to succeed in this challenging new appointment which offers genuine prospects of rapid promotion. The remuneration package is excellent and relocation expenses will be paid if appropriate.

Mrs. J. Cull, Hoggett Bowers plc, St. James's Court, 30 Broad Street, MANCHESTER, M2 2JF, 061-832 3500. Ref: M16028/FT.

Financial Controller

Retail Sector
Birmingham,
Up To £25,000, Exceptional Bonus Potential, Car

An operating company within Hanson plc group, this £60m turnover retailing business is a UK market leader in its specialised field. A first class financial controller is required, at a time of progressive change, to take full control of the financial function and contribute at senior level to the strategic running of the business. Responsibilities cover the submission and analysis of management accounts, cash flow management, financial planning and budget co-ordination, systems development and the key interface role with the parent company. Candidates: qualified accountants, will be proven financial managers, who can demonstrate broad based commercial skills. Future prospects within the group are second to none.

K.H. Thompson, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575. Ref: N13075/FT.

Financial Number One

Manufacturing/Engineering Sector
South West Midlands, To £25,000, Car, Benefits

A highly successful member of an international group, the company is a market leader in its specialised field. In this position you will report to the Administrative Director, and will be a key member of the Senior Management Team supporting the manufacturing operations in the UK by the provisions of a Professional Management and Financial Accounting function. You should be a qualified accountant, preferably ACA/MA with a degree or equivalent qualification in a business related subject and will be in your mid 30's or older. You must have more than five years experience in a manufacturing/engineering environment in a multi-unit organisation and a sound understanding of computerised financial accounting systems is essential. Employment terms are excellent and include a company car, private health care and family, pension and health screening. A relocation package is available where applicable.

C. Pritchard, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575. Ref: B16042/FT.

Chief Accountant

Take This Motor Car Distributor Into The Top Ten
West Sussex, To £25,000, Car, Benefits

A commitment to quality products and new product launches will enable this marketing orientated company to achieve its declared intention to be one of the top 10 car companies in the UK by the 1990's. The business currently turns over £40m and is a subsidiary of a leading British plc. Reporting to the Financial Controller you will be responsible for providing accurate, regular and up-to-date financial information on all aspects of the company's operations. In this highly visible role, you will be required to assist in the preparation of medium and long term corporate plans, carry out financial investigations and project appraisals, and provide leadership and direction to the finance function. Aged 25-40 with a recognised accounting qualification, you should have at least 5 years experience gained in a professionally managed company. Your experience of computerised accounting systems and Lotus modelling must be complemented with the ability, flair and commitment to develop and improve existing accounting procedures in order to handle the growth in business. If you are determined, able to work to tight deadlines and ambitious, the Group offers excellent career prospects, an attractive range of benefits, and relocation assistance if appropriate.

R.J. Simpson, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 0753-850851. Ref: W17025/FT.

Group Management Accountant

Food Industry
North East, To £20,000, Car, Profit Share

As a direct result of its dedication to quality and innovation, The Derwent Valley Food Group Ltd, manufacturer of the highly respected Phileas Fogg range of snack products, is undoubtedly one of the UK's outstanding successes. Already recognised as a leader in their field both nationally and internationally, they now require a dynamic individual to play a key role in their planned programme of profitable expansion. Reporting to the Main Board, you will be responsible for providing guidance in the strategic development of the company by actively maintaining and developing a financial framework in which key group decisions can be effectively made. Aged under 35 and a qualified accountant, you will have previously held full accountability for the provision of financial information and reports and be experienced in the implementation and growth of computerised systems. In addition, you must also possess the necessary level of commercial acumen and creative flair which would allow you to flourish in this challenging and stimulating high profile role. Prospects for career advancement in this expanding organisation are excellent.

D.R. Davidson, Hoggett Bowers plc, 4 Mosley Street, NEWCASTLE-UPON-TYNE, NE1 1DE, 091-232 7455. Ref: N15053/FT.

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Accountant

Property PLC

Central London £22,000 (car negotiable)

Our client is the property company of an innovative group comprising several household names. Operating as an autonomous, commercial business with a capital base approaching £1 billion, it is involved in a range of retail property and development ventures. Expansion has created the need for a computer literate, qualified accountant to undertake a variety of project work before moving into a live role within 12 months.

This is a high profile position in a pressurised environment and if you communicate effectively and think creatively this dynamic group offers fast-track career prospects.

Contact Vivienne Hines at Rochester Recruitment Limited, Moor House, London Wall, London EC2Y 5ET or telephone on 01-256 5611



THE FRONT LINE...

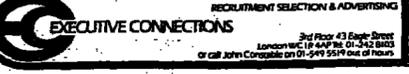
Business Analysis Manager

£35,000 + car

...an apt description, when you consider the products of my brand-leading City client. In competitive markets, brand leaders only remain so through aggressive marketing, committed management and effective financial strategy. The last mentioned is where you come in.

A graduate accountant, aged 30-38, with international line experience, you will work closely with the Managing Director of a £100m Division. Key tasks include business plans, budget monitoring, expert appraisals, acquisition studies and the ongoing provision of commercial/financial management advice.

To apply, please write to me, Kiran Carter, enclosing a C.V. or telephone for further information, in either case quoting ref. 5100.



A direct line to the executive shortlist

To secure the best appointments at a senior level needs more than good advice, accurate objectives and honest presentation. InterCase not only provides career advice, but also a unique service to bridge the critical gap between contacting and the right job. Why waste time and money on unproductive letters? InterCase clients do not need to fend for themselves. Over 50 full-time staff with over 5000 established contacts in 18000 offices to offer the only confidential Executive placement service. What is each unproductive day costing you?

For an exploratory meeting without obligation, Telephone InterCase on 01-850 5041/7

A member of the Career Development & Outplacement Division
Landauer House, 19 Cheung Chase Road, London WC2H 0ES
FOR ACCOUNTANTS

FINANCIAL CONTROLLER

(DIRECTOR DESIGNATE)

Greater Manchester Age 28/35
£30/35,000 + exec. car + benefits

Our client is a high-profile, dynamic consumer durables company that has achieved a £40 m+ turnover within an impressive timescale. Their unique blend of design flair, marketing expertise and outstanding service has earned them the No. 1 position within their industry in Europe.

Their plans to thrust forward to their next stage of development will demand improved financial controls throughout the organisation. This new position will spearhead that programme. You will introduce fresh ideas, install and overhaul systems, establish accounting disciplines and train staff towards better performance within their particular roles. You will be supported by a team of experienced managers and almost 50 personnel. Bringing profit responsibility to a national network of 30 branch offices will be an early priority.

This position suits a qualified accountant with a very successful career record and experience in a demanding, sales-driven environment. Energy, commercial alertness and a positive, articulate manner are the personal qualities that match the company culture. Working closely with the Chief Executive you will expect to make a major impact on the business and justify your own Board appointment before too long.

Please apply to Dudley Harrop at our Manchester office quoting reference MB85.



Eagle Buildings, 64 Cross Street, Manchester M2 4JQ Tel: 061-834 0618

Trident House, 31-33 Dale Street, Liverpool L2 2HF Tel: 051-236 9373

CORPORATE TAX

Up to £20,000 Edinburgh

Christian Salvesen is a British-based international company with a particularly successful diverse range of business interests.

Continued growth and future development plans have created a requirement for an ambitious Tax Accountant to join our Corporate Treasury Department.

Your initial responsibilities will cover a wide range of tax matters involving our UK companies and we expect you to progress rapidly to supervisory

responsibility for a number of European subsidiary companies.

A graduate accountant, you should have around two years corporate tax background ideally gained in a major company, where your commercial acumen and above average communication skills will have been well developed.

Salary is negotiable up to £20,000 and the normal large company benefits include worthwhile relocation assistance to Edinburgh.

Please send a full CV to: M. C. Barrie.



Christian Salvesen PLC
50 East Fettes Avenue,
Edinburgh EH4 1EQ

FINANCIAL CONTROLLER

GROUP PENSIONS DEPARTMENT

London to £30,000 + Car + attractive benefits

Our client is a major international public company. It is part of a fast expanding communications group which is already one of the front runners in most of its chosen markets.

The Group Pensions Department provides a professional in-house pensions management service to operating companies, several of which have been only recently acquired. With some 25,000 employees and pensioners now currently participating in various group schemes, has come the need to improve and develop the department's financial and management accounting controls: hence the creation of this new position.

The role will require an adaptable and flexible approach, hands-on involvement, the ability to liaise effectively with senior management and trustees and the character to impose effective professional management and disciplines.

The appointee is likely to be an ACCA/ACMA with at least two years' post qualification experience and an appropriate record of successful problem solving. Previous responsibility for pensions management accounting and investment accounting is desirable but not essential.

Please write, in confidence, enclosing full career details and quoting ref. P1503, to Mike Blanckenhagen.

KPMG Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

Finance Manager

North Cambridgeshire

c£27,000 + Car

Our Client is a dynamic and highly profitable £200m turnover subsidiary of a prestigious international group. The company is an acknowledged market leader in the manufacture of "high tech" electronic equipment.

They now wish to appoint a Finance Manager at their largest manufacturing site. The successful candidate will report to the General Manager and have control of 17 staff. Responsibilities will include the management of the accounts function and development of manufacturing information systems. There will also be a requirement to make occasional visits to the USA. The role forms a key part of a small management team who are expected to make a significant contribution to the continuing rapid growth of the company.

Candidates will be Qualified Accountants, preferably CIMA, aged between 30-38 with a strong manufacturing background. Mature inter-personal communications skills are vital as is the ability to manage within a rapidly changing environment.

This role represents an outstanding career opportunity with an acquisitive group and includes an attractive salary package plus a fully expensed car, profit related bonus, private health care, pension and relocation package where applicable.

Interested candidates should write to Tony Hodgins ACA, Executive Division, Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST, enclosing a comprehensive CV.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

CORPORATE PLANNING MANAGER

c. £35,000
+ Substantial
Bonus + Car
Central
London

Our Client is a major public Group with an impressive record of innovation, growth and profitability. An exceptional opportunity exists to play a crucial role in the strategic development of this successful Group.

The Corporate Planning Manager will be involved in formulating corporate strategy and both identifying and evaluating business development opportunities.

The long range planning process embraces both financial and marketing strategy whilst specific project-related investigations, acquisition evaluation, financial structuring and feasibility studies will require close collaboration with other Group functions.

You will find a demanding and stimulating environment requiring a high standard of commercial judgement and analytical ability. Suitable candidates, preferably graduates aged late 20's - early 30's, will possess a formal accounting qualification or a finance oriented MBA and offer experience within the centre of a large Group, preferably FMCG. Candidates should have had previous involvement in the development of overall business strategy.

Please apply directly to Jeff Groat at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R 0BR. Telephone 01-836 3545, evenings 01-948 4712.

Financial Recruitment Specialists
London - Birmingham - Windsor - Manchester



ROBERT HALF



FKB Group plc

Divisional Financial Controller

West London to £26,000 + BMW 325i + Bonus

FKB is a highly successful and expanding group of companies operating at the forefront of the sales promotion and marketing fields. This impressive growth is continuing both organically and by acquisition, including recent major acquisitions in the United States.

They are currently seeking a young ambitious individual to be responsible for:

- providing support and advice to the directors of several of the operating companies, through continuous communication and attendance at management meetings;
- monitoring and reviewing all financial aspects of these operating companies;
- performing ad hoc projects relating to the Group's future expansion, e.g. acquisition studies.

The successful applicant will be an ACA in their 20's, with at least 2 years' post qualification experience preferably in a "hands on role" in industry/commerce. It is also essential that he/she will possess outstanding communication skills and excellent commercial awareness, as the role will encompass extensive involvement with highly motivated, entrepreneurial Directors.

In return, FKB offer an excellent remuneration package including an executive car, discretionary bonus and share options. More importantly, the future prospects within the Group are second to none, both in the UK and overseas.

If you are interested in this challenging role, please send your comprehensive curriculum vitae to Paul MacLodowie ACA, 39-41 Parker Street, London WC2B 5LH, or telephone him on 01-831 2000 quoting ref. 513.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Accountancy

Appointments

Also

Appear

on

Pages

10, 11 & 12

Financial Controller

Berkshire

£30,000 + bonus + car

Our client is a successful, professional legal firm with six offices located within the Thames Valley. The organisation covers a wide range of principally commercial work, not only within the region but also throughout the UK.

Reporting to, and working very much with, the Partners, a Financial Controller is now sought to manage the total financial and administrative function. This is considered to be a key role and, as such, the new Controller will assist in determining and effecting the future direction and expansion of the firm.

Candidates, age indicator 35-45, should be chartered accountants who can bring not only sound professionalism to the business but also the ability to manage

a team of eight staff, improve computerisation and reporting methods and possess the strength of personality to work alongside the Partners participating in the growth of the business.

Please telephone or write enclosing full curriculum vitae quoting ref: 219 to:

Philip Cartwright FCMA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

eastern electricity

Head of Corporate Finance

Participate in Privatisation

Ipswich
c £36,000 + car + benefits

Following Government initiatives, Eastern Electricity is scheduled for privatisation with its associated flotation within the next 2 years.

Eastern Electricity is the largest electricity distributor in England and Wales, servicing nearly 3 million customers and with a turnover exceeding £1.3 billion. As such, the demands and challenge being placed on management now call for a Head of Corporate Finance.

Reporting to the Director of Finance, the role will include responsibility for statutory accounting, financial forecasting and modelling, taxation and

insurance. Of importance also will be the management of change in terms of practices and procedures and a significant contribution to other privatisation issues.

Candidates should be aged 35+ and be qualified accountants. Experience in a senior accounting role is essential and this should have been gained within a medium/large company (ideally public) with sophisticated computerised systems. Those with experience in a large scale utility supply company will be of particular interest. Personal characteristics should include commitment, energy and flair, plus

the determination to succeed. Compensation and benefits will be excellent and relocation will, if appropriate, be provided.

Price Waterhouse are advising Eastern Electricity on this appointment and applications will be treated confidentially, but will be discussed with our client. Please send a full CV quoting reference MCS/3005 to Janet Stockton Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

Price Waterhouse

Fast-track Accountant

c. £25,000 + car



TOSHIBA

As a high achieving individual with an impeccable pedigree in financial accounting, you will find no shortage of opportunities in today's market. Very few, however, will hold the kind of promise associated with Toshiba's highly respected name.

Continual development means that Toshiba (U.K.) Ltd now seeks a new head for its Financial Accounting function. It is an opportunity for you to take a high profile role, leading and motivating a small team. Your enthusiastic and open style will reflect the strongly supportive and positive team attitude which characterises Toshiba.

The business philosophies are progressive in terms

of management development as well as marketing strategy. Toshiba will look to you to play a key role in driving the department forward. Your career progression will be a direct result of your input.

You will be a qualified accountant, ideally a graduate ACA, with 2-3 years' experience in the well-managed accounts department of a large organisation, supervising a small team. Systems experience will, of course, be essential.

If you have the right blend of professional competence, drive and management abilities, please write - in confidence - to Nigel Bates FCA, ref. B.34030.

MSL International

MSL International (UK) Ltd,
32 Aybrook Street, London W1M 3JL.
Offices in Europe, the Americas, Australasia and Asia Pacific.

Management & Systems Accountant

Tax free salary

Saudi Arabia

Our client, an affiliate to a major U.S. oil corporation, has an opportunity for a Management and Systems Accountant to join its operation in Jeddah, Saudi Arabia.

Reporting to the Controller/Accounting Manager you will have a major role in maintaining and developing the company's computer based financial systems. You will also be responsible for the supply of monthly and quarterly management accounts, budgets and reports and assist in the preparation of the annual profit plan.

Ideally a graduate, you should have at least two years' post qualification experience with a large commercial organisation and a thorough knowledge of computerised systems. Highly self-motivated, you will possess excellent analytical skills.

The attractive remuneration package comprises:

- Tax free salary
- One year renewable contract
- 31 days home leave with air fares paid
- Free furnished, air conditioned housing
- Car purchase scheme
- Free medical cover

In the first instance, please write in confidence with a full r.v., quoting reference 672/NJB/88, to: Nigel Bastow, Austin Knight Selection, 17 St Helen's Place, London EC3A 6AS. Or telephone him on 01-437 9261.

(01-256 6925 evenings/weekends).

**Austin
Knight
Selection**

Handwritten signature or mark.

Group Finance Director Designate

Herts. £30-35K + Executive Car + Equity

Our client, a private company, has achieved excellent success since its inception in 1982 in the field of office communications equipment. Recent acquisitive growth has created a group of five companies with a turnover of £6m and employing 100 people. The group is now structured to generate inherent organic growth opportunities for further expansion following an initial period of consolidation.

The group has now identified the need to appoint its first Group Finance Director - initially on a designate basis - to manage, control and instil financial discipline into the commercial direction of the company. Reporting to the Managing Director, you will be responsible for a small team covering the full finance function - monthly accounts, cash management, financial planning, MIS, and banking relations. The main thrust of the role being the provision of timely relevant management information together with very

broad business advice and guidance in formulating company policy. You will be a graduate chartered accountant aged 28-33 with several years' commercial experience in the service industry following a "Top 10" public practice training. Essential qualities include strength of character, enthusiasm and commitment, together with excellent communication skills and a "hands on", "skirt sleeves", style of management. An inclination towards the entrepreneurial and willingness to take calculated risks would be particularly attractive.

Our client needs a special person - in return they offer total involvement in the business and the rewards to go with it.

Can you match them? If so please submit your CV to:

Wayne Thomas, Michael Page Partnership,
Executive Division, Kingsbury House, 6 Sheet Street,
Windsor SL4 1BG.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

European Treasury and Finance Manager

Central London Up to £35,000 + Bonus + Car

With a worldwide turnover of over £300 million, our client is one of the leading manufacturing companies in its sector.

The company is one whose recent growth has been dramatic, and future plans are impressive based on strategic acquisition and investment.

Treasury and Financial Management in this environment is, of course key to their expansion and this European role will provide the successful candidate with unrivalled personal prospects.

Co-ordination of all European treasury, accounting, tax and statutory financial reporting provides the basis

of the responsibilities. However, there will also be involvement with special projects including mergers and acquisitions.

To make the most of this highly autonomous role within a decentralised Group, you must be a Chartered Accountant with a substantial corporate treasury background. Anvone under 30 will probably not have the necessary experience or maturity.

To find out more about this exciting opportunity please telephone Tony Marden on 01-831 2000, or write to him enclosing a comprehensive curriculum vitae and daytime telephone number to the Executive Division, 39-41 Parker Street, London WC2B 5LH, quoting reference 514.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Financial Management Consultants

Operating at peak performance - or do you need a more stimulating environment?

London based
c.£40,000 & car

If, as a Financial Manager or Senior Consultant with a winning track record, you are looking for a more challenging environment to build on your consultancy skills, Price Waterhouse could provide the perfect arena.

We are a premier league international business advisory and management consultancy organisation, providing independent advice and assistance to a broad range of companies across all industry sectors.

Whether your colours have been won on major projects in industry or with a large consultancy firm, we can offer the highest level of professional

support and training to give you an extra edge. Furthermore you can expect due recognition and reward for your personal efforts.

As a leading player in the field of Financial Management Consultancy, we conduct a wide range of assignments including: financial strategy and planning; profit improvement and cost reduction; development and implementation of financial systems.

Experience in one or more of the above is essential. However, in addition to sound technical ability, we require strong interpersonal skills and the initiative and energy to make things happen.

High performers, aged 30-40, with previous experience of consultancy, you will have achieved excellence in strategic or operational financial roles and have implemented projects whilst acting in a line management capacity.

If you are flexible and capable of leading consultancy teams, winning credibility with a wide client audience, as well as thriving in individual events, please write in confidence, with full career and salary details quoting MCS/8902 to: Jane Corben Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL

Price Waterhouse

Group Financial Controller Director level position

c£30 - £35,000 + car
South West London

Crown Agents provide procurement, financial and technical support services to over 100 overseas governments and over 300 public authorities and international bodies. The organisation is self financing from fees and charges, and is responsible for procurement contracts with a gross value in excess of £150 million and managing principals' funds in excess of \$2.5 billion.

They are currently seeking a commercial and business minded financial executive for this key appointment. Reporting to the Managing Director, and responsible for a department of 45, one of the attractions of the role is its unusual

breadth of activities. As well as having overall responsibility for the finances and financial control of Crown Agents, the successful applicant will have responsibility for the financial management of four subsidiary and three associated companies. The emphasis over the last year has been on computerisation, and the completion of this project will allow further developments of management information systems. There is the opportunity for some overseas travel.

Applicants should be qualified Accountants with significant experience in a senior financial role within a computerised environment. Age is not a limiting factor, but it is

unlikely that those under 35 will have the necessary experience. Equally important is the maturity and confidence to deal with a wide range of financial and non-financial contacts at board level, and on an international basis.

Applications will be discussed with the client prior to initial interview. Please write enclosing a full CV and salary details quoting reference MCS/3006 to Janet Stockton Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL



Crown Agents

Price Waterhouse

FINANCIAL ACCOUNTS MANAGER

London c.£32,000 + car

The exceptional growth record of our client - a prestigious financial services firm - has led to a progressive expansion and restructuring of its finance function.

As a member of the senior financial management, the chief task of the appointee to this newly created role will be guiding and monitoring the efforts of the middle management team in meeting deadlines and ensuring high quality output. Setting timetables, determining deadlines and reviewing working methods will be demanding responsibilities in a constantly

changing environment.

Probably 40+, the successful candidate will be a professionally qualified accountant offering substantial management experience in large company environments and able to demonstrate an enquiring mind, the capacity to master detail under pressure and the ability to lead and develop sizeable staff groups.

Please send full career details, in confidence, quoting reference P1414/2, to Mike Blanckenhagen.



Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

Finance Director (Packaging Industry)

West Country to £40,000 + Car

Our client is a major subsidiary within a nationally known packaging Group. This profitable and acquisitive division, based in the West Country, needs a strong Finance Director to exercise sound financial controls and assist in future development.

Reporting to the Divisional Managing Director, the successful candidate will be responsible for all statutory Accounting requirements, the development of Computerised Management information and will be expected to contribute to the implementation of strategic business objectives, including acquisitions.

Chartered Accountants, aged between 35 and 45 are invited to apply and must be able to demonstrate excellent

technical and communication skills. The ability to function effectively and innovatively in a challenging environment is considered as important as the working knowledge of information technology.

The excellent remuneration package will include a fully expensed executive car, top hat pension scheme, Health Insurance, profit related bonus, and relocation assistance if considered necessary.

Interested candidates should send a comprehensive curriculum vitae including details of current salary and a day time telephone number, quoting reference LM041 to Andrew Sales FCCA at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

MONEY MATTERS

South West London c.£25K + Car + Excellent Benefits

As one of Britain's leading financial services organisations, this rapidly expanding company's business is money.

As a result, their financial professionals are literally the lynchpin of their business performance. In order to strengthen an already powerful management team, they are currently seeking a qualified accountant to examine all aspects of their business from a financial standpoint.

You should have the ability to work effectively in a pressurised environment - satisfying ambitious targets - together with substantial business acumen and an entrepreneurial approach to managing business issues. A good systems and analytical background is essential.

Working closely with the Financial Controller, your varied portfolio of responsibilities will include:-

- Systems review and enhancement
- High profile line management
- Investment appraisals
- Company performance analysis

In return, you will receive a highly competitive salary, executive car and a comprehensive range of valuable benefits, including share options, non-contributory pension and life assurance schemes. Prospects for career development are virtually unlimited in view of the company's expansion.



Please write, enclosing full CV, quoting Ref: A150, to Simon Hewitt or Mark Norton at Mervyn Hughes International Ltd, Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114.

Financial Director

c. £26,000 + car

Engineering

London area

Our client, the subsidiary of a well known plc, manufactures a wide range of products for a variety of process industries both in the UK and overseas. An energetic financial executive is now required to head up the accounting function within this subsidiary company. Reporting to the MD, the person appointed will need to review and upgrade the existing systems and procedures, improve financial disciplines and advise the Board on strategic financial planning. Aged 30 to 55, candidates should be ACCMA or ACCA with at least five years experience in financial management, ideally in the engineering industry.

They must be thoroughly versed in the preparation and interpretation of financial and management accounts, and have detailed experience of standard costing, cash and credit control, systems development and computers. The ideal candidate will have a proven track record in financial control and innovation, coupled with good all round commercial acumen. The remuneration package includes a company car, a pension scheme and medical insurance.

Please write or telephone for an application form or send a detailed CV to D. J. Dewhurst at the address below, quoting Ref: FBM/Z288/DJD.



PA Personnel Services

Executive Recruitment - Human Resource Consultancy

6 Highfield Road, Edgbaston, Birmingham B15 3DJ
Tel: 021-454 5791

Finance director**Management buy-out**
c£37,500 + car + equity participation

With substantial institutional backing, our clients, based in Northamptonshire, have recently completed their management buy-out of this £25 million manufacturer of computer sub-systems, sold through subsidiary companies to the defence and industrial sectors in the UK, USA and Europe. The aim is to obtain a Stock Exchange quotation in the medium term.

As one of the executive members of the Board, you will make a vigorous contribution to both the commercial and the financial direction of the company at a vital time in its development. An early task will be to assess and adapt the financial systems needed to support management decision-making.

A qualified accountant, probably in your late thirties, you must have a strongly commercial outlook and the stature and personal skills to win acceptance for your ideas. Experience in management information and integrated financial systems gained at a senior level in a manufacturing environment is essential, together with foreign exchange management and contract costing and negotiation. Knowledge of US business practice would be an advantage.

This is an exciting opportunity to be instrumental in the development of a venture where the reward for success will be substantial capital growth. There is, in addition, a generous package of benefits.

Résumés, including daytime telephone number, to Daphne Silvester, quoting reference DS888.

Coopers & Lybrand Executive SelectionCoopers & Lybrand
Executive Selection LimitedShelley House 3 Noble Street
London EC2V 7DQ**Audit & Special Projects****Manager and Team****c.£30,000 + car**
c.£25,000 + car

Based at the corporate centre of a £1.1 billion turnover group in the electronics industry, this small purposeful team is tasked with a series of priority and varied projects. With the underlying focus on significant development of financial procedures and controls there is a need for practical solutions and advice across a diverse range of financial and business issues.

The Manager will be an experienced senior accountant confident in the ability to establish a powerful audit and projects ethic within a substantial international enterprise. Age is less relevant to this appointment than a vigorous and proactive management style and evidence of the personal potential to progress further in the organisation. Ref: E126

The support team will consist of young qualified accountants with some post qualification experience of large scale audit or investigative work. A creative approach to problem solving in a commercial environment and the determination to be of real influence are essential. Age guide 26-30. Ref: E126A

The positions will be based in the Thames Valley with relocation expenses available where appropriate.

Please reply in confidence quoting the relevant reference to:

Margaret Mitchell
Mason & Nurse Associates
5a Station Road, Egham
Surrey TW20 9LD.
Tel: 0784 71255
Offices in London, Birmingham and Egham**Mason & Nurse**
Selection & Search**CIGNA**
CORPORATE AUDIT MANAGER
Maidstone c£30,000 + Car & Benefits

The CIGNA Companies are one of the world's largest providers of insurance and financial services to businesses and individuals. CIGNA's Corporate Audit Department is seeking to appoint a highly motivated professional as Corporate Audit Manager for the U.K. and Europe.

This position reports to the Director, Corporate Audit in Maidstone: as the successful applicant, you will be expected to succeed to this position within a short timeframe. Immediately, you will undertake a monitoring role on all aspects of CIGNA's business in the U.K. and Europe, including data processing systems, underwriting, claims and investment operations and assist in the development of planning and strategies for Corporate Audit activities.

You will be a qualified accountant with at least seven years of operational and financial experience preferably gained with one of the major auditing firms. You will also need excellent verbal and written communication skills, experience in managing a team of professional staff as well as tact and integrity. Knowledge of a second European language and of U.S. GAAP is desirable.

A full C.V. should be sent in confidence to:

The Manager, Human Resources,
CIGNA Services U.K. Limited,
Kent House, Lower Stone Street,
Maidstone,
Kent ME15 6LT.**SENIOR BUSINESS ANALYST**
CITY £35,000 PACKAGE

A major US securities house is seeking a qualified accountant (aged 27-32) possessing an analytical background gained within a large corporate, management consultancy or ideally the financial service sector.

Working within a constantly changing environment your role will encompass a creative approach to improving budgeting, forecasting and management reporting. You will be involved in preparing projects relating to new business products, and systems development in conjunction with Head Office. Ref:AMF 1148

To find out more about this position, or the range of opportunities currently available, please write to or telephone Management Personnel on:- 01-256 5041 (24 hours).

Management Personnel,
25 City Road
LONDON
EC1Y 1AA Management Personnel
LONDON · CILDORF · ST ALBANS · WINDSOR
NEWBURY · BRISTOL · CAMBRIDGE**A.C.A.**
Package
c £25,000

This very successful team of bond traders (part of a top ranking city based bank) has an exciting opportunity for a recently qualified accountant.

Please call:

Meridian Recruitment
Consultants
25 Museum Street,
WC1
01 255 1555**Systems Audit Manager****City c£25,000 + Car + Bank Benefits**

We are acting on behalf of a major North American Bank, which is established in the City and throughout Europe.

Due to internal promotion, there is currently an opening in the EDP audit department. This position will give exposure to a wide range of development projects, both in London and Europe, hence giving the individual a high profile throughout the bank.

There is a scope for career progression within audit and other operational areas,

once the successful candidate has a proven track record.

Ideally applicants will be qualified accountants who are independent and self motivated with previous experience of EDP systems, and a keen interest in a career within financial services.

If you have the drive and ambition to meet this challenge, please contact Diane Forrester ACA on 01-831 2000 or write to her at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.

**Michael Page Partnership**International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide**Merseyside**
Improved Houses

MIH is a registered housing association with 12,500 tenancies in management and a further 3,000 in Runcorn New Town under negotiation. A staff of 280 deal with finance, development (including architects) and housing management from 6 offices on Merseyside. Capital spending of approximately £15m pa and revenue income of £10m pa is managed by 30 accounts and computer staff. Following the resignation of Miss Fran Button to join a Housing Association Consultancy we require a

DIRECTOR OF FINANCE
c £30,000 + car

A top flight accountant is needed for this unparalleled and exciting challenge.

The successful applicant will be professionally qualified and may have a degree. He or she will be an exceptional manager with the ability to maximise the use of our computer as a management tool, friendly with a sense of humour, able to motivate staff and achieve objectives, contribute to corporate management and relate well to a wide variety of people. He or she will be a non-smoker.

The Director of Finance will be part of a Directorate team developing the association's policies and planning its growth in a professional way. The Housing Bill progressing through Parliament foresees a substantial transfer to private finance for the funding of housing associations, therefore the ability to raise large sums of private money is essential.

We positively welcome applications from suitably qualified or experienced people regardless of sex, race, disability or marital status. All suitably qualified job applicants with disabilities are guaranteed an interview for the post.

Application forms and full job description from: Barry Nator, FCIOB FRH FBIM, Chief Executive, Merseyside Improved Houses, 46 Waverley Road, Liverpool L7 1PH
Completed forms to be returned by 27 June 1988

BUSINESS CONSULTANCY**Bucks Package up to £25K + car**

This is an exceptional opportunity for newly/recently qualified Accountants or MBAs in the Head Office of one of the UK's most acquisitive companies.

Based in rural Buckinghamshire, the company's major activities are in specialist manufacturing, merchandising and distribution with subsidiaries worldwide. This position has a high profile within the Group, dealing with all aspects of business development, post acquisition investigations and operational review.

Candidates should have the potential to progress to Finance Director of one of the company's subsidiaries. Excellent technical skills are a pre-requisite combined with commercial awareness and an assertive yet diplomatic personality. A certain amount of worldwide travel is a feature of the position.

Interested candidates should write to Deborah Sherry at Douglas Llambras Associates, 410 Strand, London WC2R 0NS quoting reference 2177.

FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBRAS
LONDON · BRISTOL · LIVERPOOL · MANCHESTER · ABERDEEN · EDINBURGH · GLASGOW
DOUGLAS LLAMBRAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501**RAVEL**
Financial Controller**Hampshire/Surrey Borders £25,000 + Bonus + Car**

Our client, Chaussures Ravel Ltd., is a £40 million turnover household-name retailing subsidiary of one of the UK's leading footwear groups. Ravel has long been the Group's high profile fashion business, offering a range which combines mass market appeal with designer flair.

Internal promotion has created an opportunity for a Financial Controller to assume responsibility for the Company's finance and administration functions. Reporting to the Managing Director, and supervising 20 staff, you will be responsible for the production of management information, budgeting, planning and forecasting and annual accounts. You will

also be expected to become fully involved in all aspects of the Company's affairs as a senior member of the Management Team.

Candidates, aged 27-35, should be qualified accountants with demonstrable man management and technical skills, a strong personal presence and commercial awareness. Career prospects are outstanding.

Comprehensive relocation facilities are available where appropriate. Interested applicants should contact Mark Carrigan ACA, quoting ref. SV 1065 on 0753 856151 at Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor, Berkshire SL4 1BG.

**Michael Page Partnership**International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide**Financial Director Designate****To the USM . . . and beyond!****Covent Garden c.£25,000 + Car + Profit Share**
As a leading force within the buoyant management services arena, our client is currently poised for massive growth, both organically and through acquisition, that will culminate in a USM listing.

In order to guide them through this exciting phase of development and beyond, they are seeking an ambitious newly/recently qualified Accountant. Assuming the key high-profile role of Financial Director Designate, your wide-ranging responsibilities will include:

- ▲ Acquisition and investment appraisals
- ▲ Management and motivation of the finance team
- ▲ Systems development and enhancement
- ▲ Close liaison with Big 6 Auditors and Merchant Bankers

Possessing a high degree of natural commercial acumen, you should be able to demonstrate excellent interpersonal and business skills, gained within either a Public Practice or Commercial environment. An innovative, dedicated approach is essential.

The successful candidate, aged 25-27, can anticipate a full Board seat within a year. The remuneration package fully reflects the importance attached to this position, including a highly competitive salary, company car and profit sharing, together with a comprehensive range of benefits.

For further information about this exceptional opportunity, please contact JANE EASTON on 01-404 3155 at ALDERWICK PEACHELL AND PARTNERS LIMITED, Accountancy and Financial Recruitment, 125 High Holborn, London WC1V 8QA.

Alderwick Peachell
PARTNERS LTD

BEST WESTERN HOTELS

DIRECTOR OF FINANCE

Hotel Marketing £25,000 + Car + Benefits
Kingston upon Thames

Best Western is Britain's largest marketing consortium with a membership of over 200 3 and 4 star hotels and affiliations to a further 3,100 worldwide.

THE ROLE: Responsible for the complete financial affairs of the Company, the applicant must be familiar with the disciplines of regular management accounts, cash management, credit control etc., and have a thorough knowledge of computer accounting and MIS.

THE PERSON: Reporting to the Chief Executive and likely to be in their mid/late 30's and almost certainly an FCA, the successful applicant will be working in a service industry and he/she must be able to demonstrate first class administrative skills and the ability to manage a team of 10 staff.

Please send a C.V. and salary history to:
The Chief Executive, Best Western Hotels, Vine House, 143 London Road, Kingston upon Thames, Surrey KT2 6NA

FINANCIAL CONTROLLER

Marina and hotel/leisure development, Cambridgeshire

Rapid forecast growth in the development of a marina site has led to the requirement for an ambitious, recently qualified accountant to take control of all aspects of the accounting function.

Reporting to the Group Financial Director, the successful candidate will have to display the technical skills and financial acumen necessary to develop and maintain the accounting systems of a large and diverse operation. The salary offered for the job will be in the region of £17,000 per annum, and there are good prospects for promotion within this rapidly expanding Group.

Please send your curriculum vitae in complete confidence to: H B Watson, Financial Director, JPI Group, Plantagenet House, Kingsclere Business Park, Kingsclere, Newbury RG15 6SW.



THE WIDOW AND THE HEN

FABLE 9

A WIDOW woman kept a Hen that laid an egg every morning. Thought the woman to herself, "If I double my Hen's allowance of barley, she will lay twice a day." So she tried her plan, and the Hen became so fat and sleek, that she left off laying at all.

Figures are not always the facts.

ACCOUNTANTS/ECONOMISTS/MBAs to £40,000 + CAR

The ultimate chicken and egg conundrum.

Aesop's fable, "The Widow and the Hen", is perhaps a typical example of the type of problem presented to a major Management Consultancy practice like Touche Ross. Finding the practical business solution provides many people with the ultimate intellectual stimulation and career fulfilment. Should you join us as a Management Consultant, your first response to a client briefing might be to question the figures in front of you. You will want to know if the figures accurately represent the facts. In other words, each business problem has to be individually assessed and individually solved. Solutions are never, ever standard. You would be supported in this task by a team of like-minded colleagues, each a specialist in his or her own right - and each concerned and motivated to deliver the client a creative, cost-effective strategy.

You will be called upon to tackle a broad range of project work from small companies to multi-nationals, nationalised industries and Government departments, so the variety is genuinely wide and challenging.

Our requirement is for professionals from all industrial or commercial sectors, although currently we also have a specific need for people with a record of excellence in hotel and catering management.

To achieve success you will need to be a natural innovator, a born communicator and a quick learner. On the other hand, you must also be practical, logical and a good listener. All-in-all it takes commitment and courage and often involves pitching in at the deep end; but the rewards are high, both financially and in the context of job satisfaction. Salaries are in a broad range of £25-40,000 plus a car and partnership is achievable within 3-4 years.

Our educational requirements are a good first degree and preferably an MBA or appropriate accounting qualification - a second language would also be an advantage. So, if you're aged 25-35 and you like what we've told you so far, you shouldn't need much egg on to send your full cv. to: Michael Hurton, (Ref 2922), Touche Ross Management Consultants, Tavies Inn House, 3/4 Holborn Circus, London EC1N 2HB. Tel: 01-353 7361.

Touche Ross
Management Consultants

Accountancy Personnel
Placing Accountants First

Data General

AUDITOR-EXTENSIVE TRAVEL, WORLDWIDE

Hounslow Based £18-19,000

Our client, one of the World's fastest growing computer Co's., offers an unrivalled opportunity to a Newly Qualified Accountant. Providing an exciting and diverse role, involving extensive travel throughout Europe, Asia and South America. You will be responsible for the operation and development of the Audit Process, as well as assisting the International Audit Director in various specialized Projects.

Rapid progression into Audit or Line Management is assured to an ambitious individual, along with an attractive Salary+Benefits package

For further information please contact:
Accountancy Personnel,
Hofford House,
Suite 24-25,
17-27 High Street,
Hounslow TW3 1TA
Tel: 01-570 1616

ACCOUNTANTS

Bristol and Derby

In joining one of the UK's most prestigious Companies you will have the opportunity to gain superb early career experience in a challenging high-technology environment. Company and product familiarisation are seen as essential requirements before moving into a line role and this knowledge can be gained whilst making a significant contribution to the enhancement of business efficiency which has been a cornerstone of the Company's success in recent years.

If you have qualified in the last 3 years and are looking for the perfect career move into industry then talk to us. We offer low travel jobs with excellent salaries and a good relocation package, where applicable.

For further information please contact:
AP Bristol
Tel: 0272 298911 or
AP Derby
Tel: 0332 290890

KENNING MOTOR GROUP p.l.c.

Get Motoring

North Derbyshire to £17,000+Car+Benefits

Our client, Kenning Motor Group, a wholly owned subsidiary of Tozer Karsley and Millbourn Holdings Plc, is synonymous with the distribution of quality motor cars. As a result of internal promotion they seek to recruit a resourceful and versatile qualified accountant to take on a challenging head office role. Responsibilities will include supervision of two subsidiary companies and the preparation of consolidated group financial statements and associated computations, whilst maintaining strict control of the group's substantial cash flow.

Genuine prospects exist for a move into line management in the short term.

For further information please contact:
Accountancy Personnel,
Abscon House,
100 Norfolk Street,
Sheffield
S1 2JD
Tel: 0742 738775

GROUP FINANCE DIRECTOR DESIGNATE

Rural Wiltshire to £25,000+Car+Benefits

A long established and highly successful group of manufacturing companies, which supplies many "Household Name" retailers, our client now wishes to make a key appointment within its management team. You will be a qualified accountant, aged 32-45, and with a solid record of achievement to date, preferably within a manufacturing environment. Reporting to the Chairman and working closely with the Group Managing Director, you will be expected to further develop the group's accounting and management information systems, control all aspects of its financial and administrative affairs including Company Secretarial and, as a member of the management team, make a real and positive contribution to the group's future.

The remuneration package is first class and includes substantial benefits. APPLY IN THE FIRST INSTANCE, IN STRICTEST CONFIDENCE TO: A.P. Bristol or Swindon.

For further information please contact:
Accountancy Personnel,
36 King Street,
Bristol BS1 4DZ. Tel: 0272 298911
10 Regent Circus
Swindon SN1 1PP.
Tel: 0753 61201

SENIOR AUDIT MANAGER

Partnership Prospects £ Above Market Rate

Combining the running of an audit portfolio containing quality clients with a significant amount of one off, non-recurring work and consultancy, this position will suit those with progressive audit experience and ambition. An expanding practice, H W Fisher seek an additional Senior Audit Manager, to take responsibility for a well trained audit team and a variety of clients including those from the entertainment, media and service industries. The position is targeted for partnership in the short term. H W Fisher enjoy an excellent reputation and the partners endeavour to maintain the highest of standards and good client relations. Anyone joining will find the challenge and rewards of a major practice combined with the personal contacts typical of the nature of the firm.

For further information please contact:
The Practice Manager,
Accountancy Personnel,
307-308 High Holborn
WC1V 7LR
Tel: 01-404 4581

GROUP FINANCIAL ACCOUNTANT

An Outstanding Career Opportunity

West London

Excellent Neg Salary + Car

- Our client a well-established UK plc manufactures and distributes worldwide a range of engineered products. Turnover from UK and overseas subsidiaries exceeds £30M. After a profits recovery, planned future expansion necessitates a strengthening of the small group finance team.
- For a dynamic qualified accountant, aged 28-35 with at least 3 years post-qualifying industrial experience, this position offers an opportunity to work closely with the Group Finance Director as a key member of a central team in a challenging environment, on a wide range of finance matters.
- The package includes a negotiable salary, incentive bonus and benefits are international group standard.
- Candidates please write enclosing career and salary details to Peter A Page, Senior Consultant, 3i Consultants Ltd, 8 High Street, Windsor, Berks SL4 1LD or telephone Windsor (0753) 867175 (24 hrs), quoting Ref: P9/726.

3i Consultants Ltd
Human Resources



A WEALTH OF EXPERIENCE

UK AND INTERNATIONAL CAREERS



The British Petroleum Company Plc is one of the world's largest groups. Key areas of activity include oil and gas exploration and production, manufacturing, trading and supply, minerals, chemicals and nutrition. It is a truly international company, with its shares listed in New York and Tokyo as well as in London.

1987 was an exciting year for the Group and saw major expansion within the USA through the acquisition of the remaining 45% stake in Standard Oil, a successful bid for Britoil and the broadening of the share holder base to 600,000 individuals and institutions.

We are not content just to look backward and part of our forward planning includes the need to strengthen our accounting, control and finance functions by the recruitment of a number of high calibre suitably qualified staff. Immediate openings exist in the Corporate Headquarters and Business Streams at locations in London and the Home Counties in financial and management accounting, operational review, and business control posts.

Each individual is regarded as a strategic long-term investment within the organisation and is given every opportunity to fulfil their potential. Subsequent development may include opportunities to work in commercial and general management, on a worldwide basis.

Successful candidates will be in the 24-28 age range and will have the following qualifications: good honours degree (2:2 or better), and first time passes in ACA, CACA or CIMA examinations. Equally important will be the qualities of drive, self motivation and sense of direction, coupled with the ability to demonstrate a successful career to date and the potential to become part of the future management team of an ambitious Group. Additionally, fluency in a major European language is highly regarded.

To find out more about a career within British Petroleum please contact our retained consultant, Gerry Davies, on 01-831 2000 or 01-367 6412 (evenings and weekends) or write to him at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



BP is an equal opportunity employer.

ASSISTANT CHIEF ACCOUNTANT

Cheshire c.£26,000+Car

British Gas North Western is the largest Region of British Gas plc., with over 2.2 million customers spread over an area stretching from Cheshire to the Lake District, and a turnover approaching £1 billion.

Business on such a scale demands strong financial management as the key to our continued profitable development. As a result of internal promotion, a unique opportunity has arisen for an ambitious and highly competent accountant to fill the post of Assistant Chief Accountant.

The position demands a professional accountancy qualification, preferably CIMA and ideally a suitable degree. Practical experience across the whole field of financial management in a large organisation is essential.

As the senior post reporting to the Chief Accountant the incumbent will contribute to the development of business and financial strategy for the Region and will play a significant role in determining and applying policy and working practices within the Department. Main duties include directing the planning, budgeting, management accounting, forecasting, reporting and financial appraisal activities of the Region, to provide an integrated financial service to

Regional Management, using the latest micro and mainframe computer technology and accounting techniques.

Applicants, aged 30-40, must be able to demonstrate a keen business awareness, a high level of inter-personal skills and the potential for career progression in a fast moving commercial environment.

If you are confident of the ability to make an effective contribution in a senior financial management post, then send a comprehensive C.V. to: The Regional Director of Personnel (Ref. No. H370/X), British Gas North Western, Weisman House, Altrincham, Cheshire, WA15 8AE. For further details telephone Alan Houghton on 061-928 6311. Closing date for receipt of application forms is Thursday 23 June 1988.

An equal opportunity employer

British Gas
North Western

RETAILING THE NEWS...

Group Accountant To £30,000 + car
Graduate ACA West End

... And the news is that my blue chip, retail clients are seeking an ambitious individual, aged under 30, from either practice or commerce.

This high profile role will involve interpretive management reporting of major subsidiaries, statutory accounting, performance analyses, systems upgrades and ad hoc investigations. Direct experience in all these areas is less important than a quick brain, an impressive track record and excellent communication skills.

To apply for this rare opportunity, please write to me, Carol Newberry, enclosing a CV or telephone me for further information, in either case quoting ref. 5095.



RECRUITMENT SELECTION & ADVERTISING
EXECUTIVE CONNECTIONS
3rd Floor 43 Leake Street
LONDON EC3N 2LE
or call JOHN COLLIER on 01-540 5519 Out of Hours

RECRUITMENT CONSULTANTS

Salary to £30,000 + commission

We are a busy Recruitment Consultancy based in Central London. Due to expansion we currently require additional consultants in the following areas:

- Financial Recruitment Consultants
- Executive Search Consultants
- A Temp Controller

You will be dealing mainly with financial professionals so relevant experience in a similar capacity is essential.

Send your application to Box A0902

Financial Times, 10 Cannon Street, London EC4P 4BY. All applications will be handled in the strictest confidence.

Financial director

Surrey c £50,000



For the UK operating subsidiary of a major international life insurance company. As a result of dramatic growth in recent years, the UK Company is now the second largest in the worldwide network. Continuing expansion has created the need for a strongly commercial financial manager who will play a prominent role in the direction and development of the business.

Reporting to the UK General Manager, you will be a key member of the management team, providing financial leadership to the UK business and with significant input at the European level. Managing a team of over 40 professionals and managers, your initial concentration will be on enhancing the effectiveness of the finance function, emphasising the further development of financial control, statutory reporting, and planning. Responsible additionally for the actuarial function, you will lead the work on product pricing and further product development.

A qualified accountant, probably aged around 40, your career will include management experience at a senior level in a financial services institution. Your record will demonstrate an ability to achieve results; in this role you will also need the skills to handle a wide variety of issues and to sell your ideas in a marketing-driven organisation, where meeting deadlines and targets are important.

Career prospects in this growth situation are substantial and include the opportunity to build an international career in an environment where progress depends only on ability.

Résumés please in confidence, including a daytime telephone number, to Robin Alcock, quoting Ref RA938.

Coopers & Lybrand Executive Selection
Coopers & Lybrand
Executive Selection Limited
Shelley House 3 Noble Street
London EC2V 7DQ

FINANCIAL MANAGER/ DIRECTOR

We are seeking an Executive to manage the financial departments on major construction projects in the UK and Europe. We are leaders in the field of construction management and consulting and our clients include some of Britain and America's largest property developers.

The role encompasses many disciplines including construction cost control and reporting to clients. Applicants should be qualified to B.Sc. level with experience in cashflow analysis, financial reporting and budgeting. An accounting qualification is preferable but not essential. In addition to a progressive career record this position demands strong managerial abilities and the personality and maturity to motivate others in a positive team environment.

The remuneration package will be highly competitive and will include life insurance and pension scheme, private medical cover and company car.

Applicants should reply to Box A0911, Financial Times, 10 Cannon Street, London EC4P 4BY Enclosing full career details

APPOINTMENTS ADVERTISING

For further information
call 01-248 8000
Tessa Taylor
ext 3351

Deirdre Venables
ext 4177

Manager Financial Planning

London

c£35,000 + bonus + car

Our client has a divisional turnover of c£100m with global operations that cover manufacturing, marketing and research.

They seek to appoint a high calibre executive to report to the Managing Director with responsibilities for business planning, review and analysis of operational results as well as the evaluation of acquisitions.

Candidates should be qualified graduate accountants, age indicator 28-35, with line experience preferably gained in a multi-national firm group. They should be self starters with strong interpersonal skills and commercial acumen.

Some international travel will be necessary and the career prospects within this major acquisitive UK plc are excellent. Please telephone or write enclosing full curriculum vitae quoting ref: 220 to:
Nigel Hopkins FCA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

GROUP INTERNAL AUDIT MANAGER

New role in a £550m plus t/o Building Products Plc
Manchester c.£25,000+Car+Benefits

Our client, Hunter Plc, in which Hilldown Holdings are the majority shareholder, is one of the United Kingdom's two major suppliers of timber and related products. With the present size and complexity of business operations, an increasing trend towards trading through a branch network, and an ever growing use and reliance on computers has come the decision to establish a group audit function.

The successful candidate will be responsible for setting up a team which can provide a comprehensive operational and financial audit service throughout the UK. The role will call for the management and technical

capacities to install audit trails at a rapid pace, assess the soundness, adequacy and application of operational systems and controls, and develop a computer audit manual. A strong commercial awareness is essential; effective interaction with high calibre management will require a confident, mature and resourceful personality. Experience of retailing operations would be advantageous.

This position offers attractive career prospects: either as a career auditor, or into divisional finance or commercial management roles. Please send full career details, in confidence, quoting reference M6882, to Mike Blanckenhagen.

KPMG Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR

ALPS ACCOUNTANCY & LEGAL PROFESSIONS SELECTION LTD

3 London Wall Buildings, London Wall, London EC2M 5PJ
Tel: 01-588 3576 Telex 887374

An exciting, interesting and demanding appointment. Prospects of stock options within 1-3 years.

ALPS GROUP FINANCIAL DIRECTOR

EAST MIDLANDS

RAPIDLY EXPANDING MANUFACTURING GROUP T/O CIRCA £70 MILLION

£40,000 - £60,000

This vacancy calls for Accountants (F.C.A., F.C.C.A. or F.C.M.A.), aged 38-45, who have had at least 5 years profit centre responsibility and are fully conversant with excellent financial management control systems. The successful candidate will be responsible for the overall control and direction of the Group's financial management, ensuring the divisions' adherence to group procedures. Accounting systems and reporting lines are efficient but an immediate task will be to tighten cash management and cost controls. A key requirement will be to assist the Group Managing Director with strategic planning, acquisitions review and negotiations. Up to 2 nights away per week may be necessary. The ability to make a substantial contribution to the Group's further profitability and growth is important. Initial salary negotiable £40,000 - £60,000 + car, contributory pension, free life assurance, free family BUPA. Assistance with removal expenses if necessary. Applications in strict confidence under reference GFD 159/FT, to the Managing Director.

ACCOUNTANCY AND LEGAL PROFESSIONS SELECTION LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PJ. TELEPHONE 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-356 8501.

Tax Manager

c. £25,000 + car + bonus
Excellent Benefits

Basingstoke

Provident Life is the UK life subsidiary of Winterthur Swiss Insurance Company, one of Europe's leading insurance groups. The company is planning rapid expansion of its operations in the financial markets - a development which demands sound taxation advice. As Tax Manager you will manage the Company's taxation affairs, dealing with all aspects of corporation tax and advising on effective planning in all areas. This new position demands a creative and strategic approach, particularly in the areas of product development and modelling for tax planning purposes.

You will be a Chartered Accountant with 12 to 24 months post-qualification experience in corporation tax, and an enthusiasm for all areas of taxation. No

experience of the complexities of life assurance taxation is required - training will be provided in this area.

This is an ideal opportunity either to launch a specialist taxation career within the financial services sector, or gain further experience for a broader finance career. Excellent benefits will include company car, subsidised mortgage, performance bonus, and a non-contributory pension. Relocation assistance will be provided where appropriate.

Please reply with full C.V. to Mr. G.S. Boutie, Provident Life, Provident Way, Basingstoke, Hants RG21 2SZ. Tel: (0256) 470707.

Provident Life is a member of LAUTRO Authorised to Transact Life Assurance and Pensions Business.

provident life

careers with a factor

CHIEF ACCOUNTANT

City

Up To #25,000 + Car

Bunzl Pulp & Paper (Sales) Ltd., a leading international trading company, requires a qualified accountant aged 30+ with at least five years commercial post-qualification experience. Candidates must have a practical knowledge of FX transactions and overseas banking as well as the ability to produce accounts and budgets to strict deadlines. Proven staff supervisory skills and a "hands on" approach are essential.

Duties will include management of the accounts dept. in all their related functions and assisting the Company Secretary in his treasury and FX roles.



Please write enclosing c.v. to:
J.G. Chapman, Company Secretary,
Bunzl Pulp & Paper (Sales) Ltd,
52-58 Tabernacle Street,
London EC2A 4PL

APPOINTMENTS ADVERTISING

Appears every
Wednesday
and
Thursday

KPMG Peat Marwick McLintock

Executive Selection

Peat House, 45 Church Street, Birmingham B3 2DL.

FINANCIAL MANAGEMENT CONSULTANTS

Birmingham Attractive Salary + Car + Benefits

Peat Marwick McLintock are a leading international firm of Chartered Accountants and Management Consultants. In our Birmingham office we have a rapidly expanding financial management consultancy team, serving a wide range of clients from all industrial sectors.

Such a fast moving environment allows a great deal of scope for ambitious qualified Accountants to meet their objectives - varied and interesting experience and excellent career progression.

Opportunities currently exist for individuals with a minimum of five years' commercial experience, ideally gained within a number of progressive manufacturing companies, with up to date

management information and control systems. Essential attributes include clarity of verbal and written expression; good personal skills and first-rate problem-solving abilities.

Successful candidates will enjoy a diverse workload, with particular emphasis on the review and implementation of management information systems; product costing exercises; and reviews of overhead cost efficiency.

An attractive salary and benefits package will be offered, dependent upon experience. Please apply in writing, with full career and salary history details, to Richard Waller, quoting reference RKCW/PMM.

Financial Controller

To £30,000 + car West Yorkshire

... with a "blue chip" fresh food manufacturer

The company, a £ multi-million autonomous subsidiary of a major British Group processes and markets a comprehensive range of quality products. A policy of organic expansion coupled with acquisition has created a stimulating environment which offers successful managers significant career opportunities.

As a key member of the company management team, your responsibilities will be wide ranging and will include the full range of financial and management accounting procedures for a high volume, multi-site business. In addition, you will participate in capital project evaluation and acquisition studies and provide direct input in terms of future systems development.

Probably in your 30's, you will be a qualified accountant with a minimum of five years' experience in a profit-accountable volume manufacturing or retailing environment. A working knowledge of up to date computer-based accounting systems is a prerequisite.

Salary for discussion as indicated; the comprehensive benefits package will include generous relocation expenses, where appropriate.

Please write - in confidence - with full details. A. L. Brown, ref. B.62159.

MSL International (UK) Ltd, Oak House, Park Lane, Leeds LS3 1EL.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International

HQ PEPE
SPAIN'S SHERRY
GONZALEZ BYASS

SECTION II - COMPANIES AND MARKETS
FINANCIAL TIMES

Thursday June 9 1988

FOR BUSINESS CARS & VANS
TEL: (091) 510 0494
Blackburn • Cambridge • London • Sunderland
A Member of the Nationwide Cowie Group
COWIE
CONTRACT HIRE LTD

UK BUDGET PROMPTS SPIN-OFF OF LONG-TERM INTERESTS INTO INVESTMENT TRUST

J Rothschild Holdings to demerge

By Nikki Tait in London

J. ROTHSCHILD Holdings, the £880m (\$1.13bn) investment company headed by Mr Jacob Rothschild, is planning to spin off its longer-term investments into a new £265m investment trust, RIT Capital Partners.

The scheme will be effected by distributing 60 per cent of the shares and convertible stock in RIT Capital Partners to existing JRH shareholders. At the same time, JRH will move some £125m of longer-term investments into RIT, with the balance of RIT's initial assets being made up of £20m of property holdings and

cash.

Mr Rothschild said yesterday the scheme had been prompted by recent tax changes, in particular those in the latest British Budget. Under the demerger proposal, the distribution of RIT stock and shares is treated like a dividend and liable for income tax - now at lower, post-Budget levels.

After the demerger, JRH will focus increasingly on trading activities, plus some fund management. It will also handle the management of RIT on a performance-related fee. As a further

Macmillan formally rejects \$2bn bid by Bass

By Anatole Kaletsky in New York

MACMILLAN, the large New York-based publishing company, yesterday formally rejected the \$2bn takeover bid it has received from Mr Robert Bass, the wealthy Texas investor.

It urged shareholders instead to support the management's restructuring plan to break up the business into two separately traded public companies and take on substantial new debts in order to pay out an immediate cash dividend of \$1.4m or \$55 a share.

Under the break-up plan Macmillan proposed splitting itself into two publicly traded companies, Macmillan Publishing and Macmillan Information.



Mr Simon Keswick, left, outgoing chairman of Jardine Matheson yesterday handed over the reins of Hong Kong's oldest trading house to Mr Brian Powers. Mr Powers is the first American to take over the role of "big boss" since the group's formation 156 years ago by William Jardine, a relative of the Keswick family. Mr Keswick is returning to London where he will serve as non-executive chairman of the company.

Apple buys software specialist

By Louise Kahoe in San Francisco

APPLE COMPUTER, the US computer company, has acquired a small communications software company specialising in products designed to link non-IBM computers to IBM networks.

Mr John Sculley, Apple's chairman, said: "Apple's principle technology objective in 1988 is to expand aggressively its networking and communications solutions." Apple is actively integrating Macintosh into IBM, open system and Digital Equipment network environments, he added.

Texaco to plan stock buyback

By James Buchan in New York

TEXACO, the big US oil company which says it will distribute \$1.67bn to its stockholders, said yesterday that the bulk of the pay-out would be in the form of a stock buy-back in the course of this year.

Mr James Kinnear, chief executive of the embattled company, said that a "significant part" of the \$1.67bn would go towards buying stock while shareholders could receive further sums in marketable securities.

"We're looking for a package that is most attractive to the most number of shareholders," he said.

As the company moves towards a showdown with Mr Carl Icahn, its main stockholder, Mr Kinnear yesterday fiercely defended Texaco's decision to pay out only one-third of the proceeds of its current \$5bn programme of asset sales directly to shareholders.

Mr Icahn, who is lobbying vigorously among stockholders to put his nominees on Texaco's board at its annual meeting on June 17, says Texaco is squandering stockholders' money in its business and should pay out more to shareholders. Meanwhile, the stock market has reacted without apparent enthusiasm to Texaco's announcement which was made on Tuesday.

Mr Kinnear said: "People get numbed by numbers, but let's get this straight: \$5bn is a very big amount of change. By dividing it up one-third for a stock buyback and associated moves and two-thirds for our balance sheet and capital programme, we will maximise our earnings per share, cashflow and dividend coverage."

But Mr Icahn ridiculed the Texaco plan late on Tuesday as "inadequate." Texaco stock was trading yesterday at \$51.4, just 3% up on the buy-back announcement.

McKesson sells wine and spirits division

By our San Francisco correspondent

MCKESSON, the San Francisco-based consumer goods distributor, has agreed to sell its wine and spirits wholesale division to a new company being formed by a management group.

The McKesson Wine & Spirits operation is one of the largest US distributors of alcoholic beverages, with sales of about \$540m last year. The group is the exclusive US distributor of Ballantine's Scotch Whisky.

Terms of the sale were not disclosed, but analysts estimated the sale price at about \$115m.

McKesson also announced plans to sell the remaining components of its wine and spirits operations, which consist of "21" brands, a wine and spirits importer, and Carlton Importing, a beer importer. These units have combined revenues of close to \$200m and are both based in New York.

Mr Thomas Field, McKesson's president, said the sale of the wine and spirits operations was "part of our long-term strategy to focus on the distribution of non-durable consumer goods." McKesson's primary businesses are in the distribution of pharmaceutical products and health and beauty aids.

The company is the largest distributor of these products in the US, with revenues in the last fiscal year of \$7.2bn.

Nortel bolsters European base

By Paul Betts in Paris

NORTHERN TELECOM of Canada plans to invest FF300m (\$52m) in manufacturing and research facilities in the next three years to make France its main European base for telecommunications business.

Mr Edmund Fitzgerald, chairman, said in Paris yesterday that the group was intensifying its efforts to increase market penetration outside the US and Canada, which between them still accounted for 90 per cent of the company's revenues of \$4.9bn last year.

Northern Telecom's European strategy concentrates public telecommunications operations in the UK and focuses business communications and PABX

switching activities in France. Last year the group acquired 27.5 per cent of STC, the UK telecommunications group, for about \$830m.

In France, the Canadian group has just constituted a joint venture with French industrial and financial partners to manage the European business telecommunications operations.

The venture - Northern Telecom Meridian - is 55 per cent controlled by the Canadian company, with the French CGIP industrial holding owning a 35 per cent stake and the financial Groupe Worms owning a 10 per cent stake.

The new French company, headed by Mr Paul de Buyer, a former senior executive of France's CGE group, has an initial capital of FF200m. The French venture is building a manufacturing plant at Verdun, in north-eastern France, and is investing in a research and development facility at Marne la Vallée in the outskirts of Paris.

Mr Fitzgerald hinted at plans to invest FF200m in capital investments and a further FF100m in research and development in France in the next three years.

Northern Telecom was one of the unsuccessful candidates in the fierce bidding battle for the French CCT telecommunications equipment manufacturer last year.

Espirito Santo Financial Holding S.A.

What's Portugal's only Multinational Financial Group and a major Italian Financial Institution doing in Paris?

Quite a lot. The Espirito Santo Group has just acquired a new partner in Paris through Société Bancaire de Paris, namely Cassa di Risparmio di Padova e Rovigo (Italy).

This partnership makes Espirito Santo, Portugal's only multinational Financial Group, uniquely placed to handle the de-regulated EC marketplace in 1992. Simply because we've already started.

PORTUGAL	
FRANCE Société Bancaire de Paris 24, Rue Murillo 75008, Paris Telephone: (33 1) 47 660200 Telex: (042) 643203 SOBANK F Telefax: (33 1) 46 226395	ESPÍRITO SANTO SOCIEDADE DE INVESTIMENTOS S.A. Empreendimento das Amoreiras Rua Tierno Galvan, Torre 3-14 Andar 1200 Lisboa Telephone: (3511) 689137/8/9 Telex: (0404) 63595 ESSI P Telefax: (3511) 688259
UNITED KINGDOM	
Espirito Santo International Holding S.A. London Representative Office 18th Floor St. Alphage House 2 Fore Street London EC2Y 5DA Telephone: (01) 588 0458 Telex: 8814627 CITY SPG Telefax: (01) 588 4052	
BELGIUM	
Espirito Santo International Holding S.A. Consultant 171, Avenue Montjoie 1180, Brussels Telephone: (322) 3549019 Telex: (046) 23315 Telefax: (322) 3431274	
SPAIN	
Bank Espirito Santo Representative Office Madrid	
SWITZERLAND	
Compagnie Financiere Espirito Santo S.A. Lausanne & Geneva	
BRAZIL	
associated with Banco Inter-Atlantico Investimento S.A. Rio de Janeiro & Sao Paulo in partnership with Caisse Nationale de Credit Agricole and the Monteiro Aranha Group.	
CAYMAN ISLANDS	
Bank Espirito Santo International Limited Grand Cayman	
UNITED STATES	
Bank Espirito Santo Miami	

New Issue

All these securities having been sold outside the United States of America, this announcement appears as a matter of record only.

April 1988

AMERICAN EXPRESS BANK

(Incorporated in Connecticut)

Swiss Francs 100,000,000
4 1/2 % Bonds 1988-1995

TRADE DEVELOPMENT BANK	Shearson Lehman Brothers Finance S.A.
Samuel Montagu (Suisse) S.A. Banque Nationale de Paris (Suisse) S.A. INGEBA Internationale Genossenschaftsbank AG	American Express Bank (Switzerland) AG
Alpha Securities AG Banca di Credito Commerciale e Mobiliare S.A. Banca Solari & Blum S.A. Bank in Huttwil Bank in Ins Bank Langenthal Bank of Langnau Bank Rohner Ltd Banque de Dépôts et de Gestion Commercial Bank of Solcure Great Pacific Capital Grindlays Bank plc (a member of the ANZ Group) E. Gutzwiller & Cie, Banquiers Overland Trust Banca Rüegg Bank Ltd St Gallische Creditanstalt Società Bancaria Ticinese Spar- & Leihkasse Schaffhausen Volksbank Willisau AG	Bank Heusser & Cie AG Banque Indosuez Chase Manhattan Bank (Switzerland) Dresdner Bank (Schweiz) AG Drexel Burnham Lambert Finanz AG Goldman Sachs Finanz AG J. Henry Schroder Bank AG Kreditbank (Suisse) S.A. Morgan Grenfell Securities SA S.G. Warburg Söditic SA The Royal Bank of Canada (Suisse)
Banca Commerciale Italiana (Suisse) Bankers Trust AG Banque de Commerce et de Placements S.A. Banque Paribas (Suisse) S.A. Chemical N. Y. Capital Market Corp. J. P. Morgan Securities (Switzerland) Ltd. Morgan Stanley S.A. Sanwa Finanz (Schweiz) AG Sanyo Securities & Finance (Switzerland) S.A. Swiss Cantobank (International) The Industrial Bank of Japan (Schweiz) AG The Long-Term Credit Bank of Japan (Schweiz) AG	

After the tumult, new opportunities.



Join Sopagri shareholders.

ISSUE OF BONDS WITH WARRANTS TO PURCHASE SHARES

BONDS:
Number of bonds issued: 75,000.
Par value: FF 2,000.
Each is issued with 10 warrants to purchase shares attached. Each one gives the right to purchase ONE new share.
Issue price: FF 2,000.
Beginning interest from: July 11, 1988.
Maturity: 1995.
Annual interest: 7%, or FF 140 per bond payable on July 11 of each year, beginning July 11, 1988.
Redemption: at maturity.
Subscription: • Preferential shareholder subscription: from June 6 to June 17, 1988 on the basis of one bond for 31 shares held.
• Public subscription: from June 20, 1988.

WARRANTS:
Each warrant gives the right to subscribe to one FF 100 par value Sopagri share for FF 210 between September 1, 1988 and June 30, 1992.

CAPITAL INCREASE FROM FF 238,355,400 TO FF 476,710,000

SHARES:
Cash issue of 2,283,554 new shares of FF 100 par value. Issue price: FF 160. Eligible for dividends as from January 1, 1988.
Preferential subscription right: on an irrevocable basis, ONE new share for ONE old share. Subscriptions accepted on a reducible basis.
Subscription period: June 6, 1988 to June 27, 1988 inclusive.

Approved for publication by Caisse Nationale de Crédit Agricole. If you are in any doubt with regards to the substance of this advertisement you are requested to consult with your professional financial adviser.

Published in the BALO May 30, 1988. The prospectus (COB visa no. 88-172 of May 26, 1988) is available upon request from the Company Head Office: Tour Maine-Montparnasse, 33, avenue du Maine, 75015 Paris, FRANCE.



INTL. COMPANIES AND FINANCE

Tim Dickson on the Belgian airline's fight to remain competitive Sabena searches for a co-pilot

SPECULATION THAT Sabena, the Belgian national carrier, KLM of the Netherlands, and possibly Swissair, the Swiss company, are poised to set up a joint venture for their airline businesses has been heightened this week after comments made in Brussels by Mr Carlos van Rafeleghem, the Sabena chairman.



gian airline can survive on its own in a market place which will become increasingly cut-throat. Even in March it seemed clear that the scope for collaboration with Air France and Lufthansa was limited, given that the two companies use an international reservations network, the Amadeus system, which competes with the Galileo system used by Sabena. That would seem to leave some sort of Benelux grouping, plus Swissair, as the most likely solution.

He confirmed in a short interview on Belgian radio on Tuesday night that his "personal prediction" was for a link between these partners, adding that "this is the formula which is objectively best."

The problem for Sabena's air transport business - which Mr van Rafeleghem said would be the company's only activity involved in a joint venture - is that Belgium is surrounded by three powerful airlines in Air France, Lufthansa and KLM, the first two powered by a large domestic market, the third bolstered by the Netherlands' long tradition of extensive transportation systems. The question is whether the Bel-

gian airline can survive on its own in a market place which will become increasingly cut-throat. Even in March it seemed clear that the scope for collaboration with Air France and Lufthansa was limited, given that the two companies use an international reservations network, the Amadeus system, which competes with the Galileo system used by Sabena. That would seem to leave some sort of Benelux grouping, plus Swissair, as the most likely solution.

Mr van Rafeleghem's outspoken-

Under Mr van Rafeleghem, who

Trygg to float non-life side

BY SARA WEBB IN STOCKHOLM

TRYGG-HANSA, Sweden's second largest insurance group after Skandia, is to seek a bourse listing in Stockholm for its non-life insurance operations with a view to entering international business, possibly through cross-border mergers or co-operation agreements abroad.

operations reached about SKr4bn. The first step is for TRYGG-Hansa to set up a limited company structure, probably next year. The group plans to wait until perhaps 1990 before listing when it hopes to have improved the profitability of its non-life operations, which have a 20-25 per cent market share.

Trygg-Hansa is a mutual association with an estimated market capitalisation of SKr5bn (\$830m). "We need a stock market listing if we are to be able to raise more risk capital and become more international," said a company official.

"The whole insurance branch in Sweden needs to improve profitability by raising premiums," said the company official. "We have a programme to improve profitability in the next year or two."

The group has no international

Fiat in deal with French water group

By Paul Sallis in Paris

LYONNAISE DES EAUX, the French private water distribution and treatment group, is forming a joint venture with Fiat, the Italian motor group, to offer water distribution and treatment services to Italian local authorities.

The venture will be 51 per cent controlled by Fiat Engineering, part of Fiat's public works and civil engineering arm. Fiat Engineering is involved in the Italian water treatment market through its subsidiary, Castagnetti.

Lyonnaise des Eaux, which will own 49 per cent of the venture, has been seeking to expand its European presence and has recently taken an active interest in the UK water distribution market like its French rival, Compagnie Générale des Eaux. In Italy, Lyonnaise des Eaux was already indirectly present in the market through its water treatment subsidiary, Degremont.

Schneider expects to maintain turnover

BY ANDREW FISHER IN FRANKFURT

SCHNEIDER Rundfunkwerke, the West German television, computer and audio company, is aiming to at least maintain turnover this year, despite a drop in the first five months caused by its decision to make and sell its own computers rather than co-operating with Amstrad of the UK.

whole year, returning to a double-digit percentage growth rate in 1988. Schneider also intends to export its computers. Schneider said it had decided to make its own computers, despite high German wage costs, because it would thus be more flexible in reacting to market conditions. Its computer manufacture is also highly automated. Late last year, the company expanded in the hi-fi field by purchasing 50 per cent of loss-making Dual.

Kühne & Nagel proposes DM200m '1992' spending

BY JOHN WICKS IN ZURICH

KÜHNE & NAGEL, the world's third biggest international forwarding agent, is to carry out a major investment programme in readiness for 1992.

The D-Mark was the result of currency factors.

This was stated in Zurich yesterday by Mr Klaus-Michael Kühne, the chief executive, who owns the company jointly with the Lomho group. Some DM200m (\$117m) has been decided on as a framework for European investment in the period 1989-1993.

Turnover figures for Kühne & Nagel's three operational groups were: DM1.82bn for KN Germany (a fall of 0.8 per cent compared with DM1.77bn for the Swiss-based KN International (minus 9.1 per cent); and \$550m (plus 19.7 per cent) for the KN Western Hemisphere group. The contributions of the three divisions to combined net profits amounted to DM12.5m, DM13.8m and DM5.9m, respectively.

This will be absorbed by capital spending on new freight terminals and acquisitions. Mr Kühne said the company planned to acquire small to medium-sized companies serving national markets.

The company said 1988 net profits should be at least as high as those for last year. Current year cash-flow is estimated at DM60m, down from DM62.3m in 1987. Capital investment this year is expected to be about DM50m. It said that multinational forwarding companies would continue to face severe challenges.

U.S. \$500,000,000 CITICORP
Subordinated Bank Adjustable Note Capital Securities
BANCS
Notice is hereby given that the Rate of Interest has been fixed at 7.9375% and that the interest payable on the relevant Interest Payment Date September 9, 1988 against Coupon No. 7 in respect of U.S.\$50,000 nominal of the Notes will be US\$1,014.24.
June 9, 1988, London
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

U.S. \$100,000,000
Floating Rate Depository Receipts due 1992
issued by Bankers Trust Company Limited withstanding endorsement to payment of principal and interest on deposits with
Banco di Sicilia
(Established in the Republic of Italy as a Public Credit Institution)
London Branch
B
For the six month period 7th June, 1988 to 7th December, 1988 the Receipts will carry an interest rate of 8% per annum with a coupon amount of U.S. \$4,066.67 per U.S. \$100,000 Receipt. The relevant Interest Payment Date will be 7th December, 1988.
Bankers Trust Company, London Agent Bank

Consolidated Gold Fields Finance PLC
\$75,000,000
Guaranteed Floating Rate Notes 1995
unconditionally guaranteed by
Consolidated Gold Fields PLC
In accordance with the provisions of the Notes, notice is hereby given that, for the three months period 7th June, 1988 to 7th September, 1988, the Notes will bear interest at the rate of 9 1/4% per cent. per annum. Coupon No. 14 will therefore be payable on 7th September, 1988 at £1,139.00 per coupon from Notes of £50,000 nominal and £113.90 per coupon from Notes of £5,000 nominal.
S. G. Warburg & Co. Ltd.
Agent Bank

This announcement appears as a matter of record only. April 1988

Ridgeway Project Finance Corporation

US \$ 56,200,000
Gold Advance Facility

To Finance
The Ridgeway Gold Mine, South Carolina.
A Joint Venture between subsidiaries of BP America Inc. and of Galactic Resources Ltd.

Co-managed and Provided by
Mase Westpac Inc. N M Rothschild & Sons Limited

Agent
N M Rothschild & Sons Limited

This announcement appears as a matter of record only. April 1988

Ridgeway Project Finance Corporation

U.S. \$125,000,000
Standby Letter of Credit Facility

To Support Financing of The Ridgeway Gold Mine, South Carolina, on a Project Basis. A Joint Venture between subsidiaries of BP America Inc. and of Galactic Resources Ltd.

Lead Bank
Bank of America NT&SA

Standby Letters of Credit in Equal Amounts Provided by
Bank of America NT&SA
Barclays Bank PLC
The Hongkong and Shanghai Banking Corporation
The Industrial Bank of Japan, Limited
Westpac Banking Corporation

Agent
Bank of America International Limited

Bank of America
Bank of America International Limited is an affiliate of Bank of America NT&SA

SPANISH BANKING FINANCE & INVESTMENT

The Financial Times proposes to publish this survey on:
23rd June

For a full editorial synopsis and advertisement details, please contact:
Luis Andrade, Ponzano 72-2C, 28003 Madrid, Spain
Tel: Madrid (01) 456 2778

or write to Mr Robert Leach:
Bracken House
10 Cannon Street
London
EC4P 4BY
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

ASAHI CHEMICAL INDUSTRY LIMITED
European Depository Receipts
issued by
Morgan Guaranty Trust
Company of New York

ASAHI CHEMICAL INDUSTRY LTD has announced a bonus issue of 0.50 new share for one old share held on record date, 31st March 1988. Following the sale of these new shares, after their issuance on May 16th, 1988 a distribution of net 5472 per depositary share will be payable on and after June 9th 1988 upon presentation of coupon set 29 at any of the following office:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK
Branch: 35, Avenue des Arts
New York, 30, West Broadway
London, 1, Angel Court
Paris, 14, Place Vendôme
Frankfurt, 46, Mainzer Landstrasse

Requer Grande de Luxembourg, 41, rue d'Albigny, Luxembourg.

U.S. \$750,000,000
Lloyds Bank Plc
(Incorporated in England with limited liability)
Primary Capital Unlimited Floating Rate Notes (Series 1)
For the six months 9th June, 1988 to 9th December, 1988 the Notes will carry an interest rate of 8.125% p.a. with a Coupon Amount of U.S. \$413.02 payable on 9th December, 1988.
By: The Citibank Trust Bank, N.A. London, Agent Bank

NEW ZEALAND
The Financial Times proposes to publish this survey on:
13 JULY 1988
PETER HIGHLAND
on 01-248 5090 ext 3595
For a full editorial synopsis and advertisement details, please contact:
or write to him at:
Bracken House
10 Cannon Street
London
EC4P 4BY
FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

£100,000,000
PRUDENTIAL
Floating Rate Notes Due 1995

Interest Rate **8.975% p.a.**

Interest Period **7th June 1988**
7th September 1988

Interest Amount per **£10,000 Note due**
7th September 1988 **£225.60**

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000
GW
Great Western Financial Corporation
Floating Rate Notes Due 1995

Interest Rate **7 1/8% per annum**

Interest Period **9th June 1988**
9th September 1988

Interest Amount per **U.S. \$50,000 Note due**
9th September 1988 **U.S. \$988.26**

Credit Suisse First Boston Limited
Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

Pakistan, HK deals for Orient Leasing

By Mohammed Atif in Islamabad and Our Financial Staff
ORIENT LEASING, Japan's biggest leasing company, has launched a joint venture in Pakistan and purchased a minority stake in a Hong Kong financial services group as part of efforts to internationalise its business.

It will own 40 per cent of Orient Leasing Pakistan for the modest investment of US\$720,000. Partners include local businessmen and the state-administered Bankers Equity, an investment bank.

The company will provide lease finance for movable assets to industrial, commercial and professional organisations.

Funds will be made available for new equipment and also for existing machinery on a sale-and-leaseback basis. The Pakistani sponsors are headed by Mr Shakhzad Durrani, former governor of the State Bank of Pakistan, the country's central bank.

In Hong Kong, Orient Leasing Finance, one of Japan's big trading companies, announced this week the purchase of about 10 per cent each in Asian Oceanic Group for a total of HK\$102.9m (US\$13.2m).

Asian Oceanic, which began operations in 1982, specialises in Asian cross-border investment banking. It has assets given as HK\$1.2bn and capital of HK\$328m.

CSR reshape nears completion as profit hits record A\$185m

By CHRIS SHERWELL IN SYDNEY

CSR, THE Australian sugar and building products multinational, yesterday announced a 23.4 per cent rise in net profit for the year to March, reaching a record A\$185.3m (US\$147.6m) on revenues up 45 per cent to A\$4.65bn.

Mr Ian Burgess, managing director, said the group's massive restructuring away from dependence on resources operations was virtually complete. Over a three-year period assets worth A\$2bn would have been sold and others worth A\$2bn acquired.

The 1988-89 year, he predicted, would see a "further significant improvement" as the group extracted "real value" from its acquisitions and benefited from the Government's cut in corporate tax from 49 per cent to 39 per cent.

He said the latest figures were particularly good given a A\$123m increase in tax expenses and the absence of any contribution from the Delhi petroleum interest, which in the previous year contributed A\$53m.

The sale of Delhi last year to Esso, Australia for almost A\$1bn was the single largest disposal of CSR's asset sales. Another A\$450m to A\$500m came from the disposal of its loss-making coal mining operations, A\$125m from its mineral interest and A\$125m from the sale of its head office complex in Sydney.

CSR's main acquisitions include Pioneer Sugar Mills, Softwood Holdings, Timber Holdings, Furnica Australia and New Zealand, concrete and quarrying operations in Australia and the US, and stakes in Austral Brick and Brick & Pipe.

It has also linked with Redland of the UK to tackle the plasterboard market in Britain and Europe.

The biggest purchase is about to occur, the acquisition for at least US\$500m of the privately-owned Rinker Materials Corporation, an integrated quarrying and cement business which dominates the market in Florida.

At least four other international groups are said to have tried to buy the company in the past, and CSR's deal, announced last month, is still to be consummated.

Mr Burgess said Rinker would give CSR a "substantial" presence in the US. The company is said to be rich in cash and well managed, and CSR, apart from putting in three senior executives of its own, will run it at arms' length.

The purchase is being made from internal funds. As CSR said yesterday, it was generating A\$500m a year and could spend A\$1.1bn without borrowing.

If the gearing ratio were allowed to rise from 26 per cent to 35 per cent, it could spend A\$1.5bn.

According to Mr Gene Herbert, deputy managing director: "We have not seen as strong a financial position at CSR in quite a few years."

He added: "Our problem is not money. It's finding the right opportunities at the right price."

A breakdown of the results shows building and construction materials were easily the largest contributor to earnings, with profits close to A\$80m, up 60 per cent. The group's traditional sugar milling and refining activities reported a 41 per cent increase in profit to A\$44.4m.

The company said its acquisition of Pioneer Sugar had improved its competitive position in milling, while sales of refined sugar were a record.

On the Government's recently announced deregulatory measures for sugar, Mr Burgess said they made the group nervous as a miller but not as a refiner.

QUEENSLAND COAL Trust unit holders have narrowly approved the mechanism for the trust to become a company named QCT Resources, Reuter reports from Brisbane.

At an extraordinary meeting, 75.5 per cent of the votes were in favour, just above the 75 per cent required for approval.

Santos, the Australian oil and gas producer, disclosed last Friday that it holds 9.9 per cent in QCT and said it opposed management proposals to branch out from its highly profitable coal operations.

CSR recorded its biggest profit improvement in its aluminium operations, thanks to high world prices for aluminium and alumina and increased shipments of aluminium and bauxite. Profit more than tripled to A\$38.5m, and the group has already locked in 80 per cent of this level in the current year.

There is no intention to sell these lucrative operations, but regarding its other remaining resources activities the group confirmed it would be selling its coal interests and would either float its oil and gas business or divest it.

On the question of whether CSR might face heavy liabilities because of claims made by former workers at a subsidiary's now-closed asbestos mine, Mr Burgess said there was no reason to suppose these could harm the group's financial performance.

But he urged the establishment of a less unwieldy legal system for such cases so that those who were genuinely ill and anguished could be compensated quickly.

With the group's earnings per share at 28.4 cents, directors recommended a final dividend of 10 cents, fully franked, making 20 cents for the year. This represents a payout ratio of 62.3 per cent, down from 68.1 per cent.

On the stock market, CSR's shares finished 3 cents higher at A\$4.48.

Rami Khouri examines the modernisation strategy at a leading Jordanian banking group Arab Bank keeps abreast of changing times

ARAB BANK, the leading Jordanian banking group, has long been known throughout the Middle East as big, safe, profitable and slightly old-fashioned.

Its competitors have viewed it as a sleeping giant which prefers safe family management to the more innovative and aggressive practices of other banks in the region.

About 18 months ago, however, it started stirring, prodded by the sober regional economic realities and an intensely competitive global banking environment.

Last year it launched a modernisation and marketing strategy that looks set to maintain its position as one of the few Arab banks which can compete seriously with larger international institutions on a regional and global scale.

Its move is also a timely case study of how a traditional Arab company can adapt its management and business strategy to keep up with the times.

Established in Jerusalem in 1930 by an entrepreneurial young Palestinian named Abdul Hameed Shoman, the bank's first four decades were characterised by steady expansion throughout the Middle East, North Africa and Western Europe.

Now that it has recognised the need to attack the markets more aggressively, it has an array of impressive but conspicuously underexploited assets on which to draw.

A retail network of 75 branches, offshore banking units, wholly owned subsidiaries and sister institutions in 12 Arab states and in 15 countries in Europe, America, Africa, Australia and the Far East.

A history of safeguarding clients' deposits and investors' equity in spite of repeated wars, military occupations and bank nationalisations throughout a notoriously turbulent region.

Substantial capital resources, market clout and professional credibility that dwarf those of many governments in the area.

Universal banking capabilities covering retail, wholesale and merchant banking.

The point has been appreciated by the founder's two sons who have run the bank for years - Mr Abdulmajid Shoman, the chairman, and Mr Khalid Shoman, his deputy. They still personally approve all senior management decisions and, with other members of the family, own 17 per cent of the shares.

Several years of flat earnings in the recessionary regional economy of the mid-1980s finally awakened the Shomans to the need to adjust policies in order to stem a deterioration in both market share and profitability.

The focus now is on four basic areas: more aggressive regional lending - particularly in the home market of Jordan, which accounts for more than 17 per cent of the group balance sheet; a globally co-ordinated money market approach among its dealing rooms in London, Paris, Bahrain, Singapore, Sydney and New York; more efficient technological applications, both for retail clients and to cut backroom operational costs; and further international expansion into new markets which trade with the Arab world.

First indications are that the strategy seems to be working.

In 1987, the Arab Bank group increased its balance sheet total (including guarantees and letters of credit) by \$1bn to stand at \$15.4bn, while shareholders' equity rose from \$750m to \$785m. Net income increased by 7.9 per cent to \$82m, reflecting an expansion of loans, commissions and foreign exchange dealings.

The lending portfolio increased by 20 per cent during the year to \$3.52bn.

National Bank in Saudi Arabia, for example, is worth SR80m (\$16m) on its books but more than SR700m in the market.

The bank is not in favour of a public share issue to increase its capital base, preferring to increase capital from earnings. If measured by the new Bank for International Settlements' standards based on a weighted average of assets, Arab Bank's capital adequacy ratio is an impressive 14 per cent, compared with the BIS target of 8 per cent.

The priority now is to market its services more aggressively.

Mr Shoman says: "When our Jordan branch managers sent in their 1987 budgets in late 1986, they aimed for a JD5m (\$14m) increase in lending. I looked at the figures and told them we had to increase lending in 1987 by at least JD100m, or we would not make a profit in Jordan, which would have been unheard of."

At the end of the year, domestic lending increased by JD110m and the bank added a further 1,000 borrower clients to its existing 2,000. This year the target is to increase lending by another JD50m at least.

After suffering several bankruptcies among contractor clients in the late 1970s, it established an investment banking department in Amman to provide senior management with in-house studies on project feasibility and cash-flow prospects.

It is now preparing to launch a venture capital scheme by which it would share in the equity of new entrepreneurial projects, and then sell out to the owners after the project is on its feet.

Expansion constraints in Jordan and other Arab markets have forced Arab Bank to keep developing its international business, which last year accounted for 55 per cent of the balance sheet, and nearly 60 per cent of profits - a ratio which it expects to maintain.

It has considered buying established branch networks abroad (it bid for Continental Illinois' branches in South Korea), while it has continued opening its own branches or subsidiaries, most recently in Austria and Australia. A branch in Rome is scheduled to be this year's only new foreign venture.

In dealings with leading international banks, it capitalises on the fact that it is the only large Arab institution with a wide-spread retail base throughout the Middle East, which complements its global network and investment banking capabilities.

This has prompted Arab Bank to venture cautiously into securities and money and capital market operations, such as participation in the Eurotunnel financing and contractors' guarantees, and several Airbus aircraft financing deals.

New technology is allowing the bank to co-ordinate management and improve the productivity of its 3,200 staff while expanding customer services. It spends about 8 per cent a year of total operating expenses on data processing and telecommunications equipment.

The bank is taking advantage of technological developments to open 15 mini-branches in Jordan this year. Each will have just one or two employees but will be linked electronically to a nearby full-service branch and to the rest of the network.

Mr Khalid Shoman observed in an interview: "When we lost Palestine in 1948 and then the West Bank and Gaza in 1967, and had our assets nationalised in several countries during the past several decades, we learned the key role of capital adequacy and liquidity in the banking business in this part of the world."

Its doubtful debts average about 5 per cent of loans, and bad loans are written off annually from the same year's income.

Arab Bank enjoys the added cushion of having a book value of foreign assets (mainly equity in joint ventures) well below actual market prices - its stake in Arab

Bank in Saudi Arabia, for example, is worth SR80m (\$16m) on its books but more than SR700m in the market.

The bank is not in favour of a public share issue to increase its capital base, preferring to increase capital from earnings.

If measured by the new Bank for International Settlements' standards based on a weighted average of assets, Arab Bank's capital adequacy ratio is an impressive 14 per cent, compared with the BIS target of 8 per cent.

The priority now is to market its services more aggressively.

Mr Shoman says: "When our Jordan branch managers sent in their 1987 budgets in late 1986, they aimed for a JD5m (\$14m) increase in lending. I looked at the figures and told them we had to increase lending in 1987 by at least JD100m, or we would not make a profit in Jordan, which would have been unheard of."

At the end of the year, domestic lending increased by JD110m and the bank added a further 1,000 borrower clients to its existing 2,000. This year the target is to increase lending by another JD50m at least.

After suffering several bankruptcies among contractor clients in the late 1970s, it established an investment banking department in Amman to provide senior management with in-house studies on project feasibility and cash-flow prospects.

It is now preparing to launch a venture capital scheme by which it would share in the equity of new entrepreneurial projects, and then sell out to the owners after the project is on its feet.

Expansion constraints in Jordan and other Arab markets have forced Arab Bank to keep developing its international business, which last year accounted for 55 per cent of the balance sheet, and nearly 60 per cent of profits - a ratio which it expects to maintain.

It has considered buying established branch networks abroad (it bid for Continental Illinois' branches in South Korea), while it has continued opening its own branches or subsidiaries, most recently in Austria and Australia. A branch in Rome is scheduled to be this year's only new foreign venture.

In dealings with leading international banks, it capitalises on the fact that it is the only large Arab institution with a wide-spread retail base throughout the Middle East, which complements its global network and investment banking capabilities.

This has prompted Arab Bank to venture cautiously into securities and money and capital market operations, such as participation in the Eurotunnel financing and contractors' guarantees, and several Airbus aircraft financing deals.

New technology is allowing the bank to co-ordinate management and improve the productivity of its 3,200 staff while expanding customer services. It spends about 8 per cent a year of total operating expenses on data processing and telecommunications equipment.

The bank is taking advantage of technological developments to open 15 mini-branches in Jordan this year. Each will have just one or two employees but will be linked electronically to a nearby full-service branch and to the rest of the network.

SYSTEM WRITER THE NEW APPROACH TO INVESTMENT ANALYSIS WILL BE DEMONSTRATED AT THE SOCIETY OF TECHNICAL ANALYSTS MEETING ON 14th JUNE, 1988 CALL T. NEALE ON 01 - 480 5715

PIONEER ELECTRONIC CORPORATION Notice to heavily geared holders of CSR's issued by Certificate Depository, Co. N.V. Curaçao, evidencing shares in the above company that the "Bantelmeu" Electronic Shares may be obtained from: Pierson, Holding & Pierson N.V. Haringmarkt 214 1016 BS Amsterdam

Lower tax bill lifts income at NZ brewer By Our Financial Staff LION CORPORATION, the New Zealand brewer, boosted net profits 11.1 per cent to NZ\$57m (US\$89.5m) in its year to March.

Strong advance at Harrison's Malaysian By Our Financial Staff HARRISON'S Malaysian Plantations, which is 30 per cent owned by Harrison & Crossfield of the UK, lifted group net profits by two thirds to 83.75m ringgit (US\$32.5m) in the year to March, up from 50.18m ringgit.

HARRISONS MALAYSIAN PLANTATIONS BERHAD PRELIMINARY REPORT FOR THE YEAR ENDED 31st MARCH, 1988 The Directors announce that the unaudited results for the year ended 31st March, 1988 were:

Fletcher Challenge Finance Netherlands B.V. Amsterdam, The Netherlands DM 200,000,000 57% Deutsche Mark Bearer Bonds 1988/1994 unconditionally and irrevocably guaranteed by Fletcher Challenge Limited Wellington, New Zealand

U.S. \$150,000,000 Midland International Financial Services B.V. Guaranteed Floating Rate Notes 1992

U.S. \$150,000,000 First Interstate Overseas N.V. Guaranteed Floating Rate Subordinated Notes Due 1995

Weekly net asset value Tokyo Pacific Holdings (Seaboard) N.V. on 6/6 was US 174.73 Listed on the Amsterdam Stock Exchange

Weekly net asset value Leveraged Capital Holdings N.V. on 6/6 was US 259.88 Listed on the Amsterdam Stock Exchange

COPIES OF THE REPORT A copy of the Company's Preliminary Report will be posted to shareholders on 13th June, 1988. Copies will also be available at the Company's registered office and the Branch Registrar, Earing Brothers & Co. Limited, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU, United Kingdom.

INTERNATIONAL COMPANIES AND FINANCE

Stephen Fidler on the results of a survey into international trading

Short shrift for global markets

THE SO-CALLED globalisation of the international capital markets is little more than media "hype" and the onset of a 24-hour trading is more feared than practised.



Peter Gellatly: people more cautious now

These are just two of the conclusions of a survey of the international capital markets conducted by the accountancy and consultancy firm KPMG, which includes Peat Marwick in the UK.

Globalisation, it says, "isn't something new, it's a process of internationalisation."

distinctions between front and back office philosophies. Also brought out was the feeling among executives that they lacked sufficient information, planning and control in important areas of their business.

Chief executives also admitted that they did not consider they were able satisfactorily to appraise performance, either of departments, businesses or of individuals.

Sixty-one per cent of executives also considered that they needed more capital. There was a strong feeling that for some firms this would be provided by the Japanese, although Japanese firms had been restrained in taking over existing companies, preferring to start up operations de novo.

US firms felt that with the abolition of the Glass-Steagall Act, which divides commercial banks from the securities business in the US, would lead the US regional banks to move in on securities firms.

Mexican group in Euro CP offering

By Stephen Fidler, Euromarkets Correspondent

MEXICO'S THIRD largest cement company, Apasco, is set to become the first private sector Mexican company to raise money on the international capital markets since the debt crisis broke in 1982.

The company, 49 per cent owned by Helderbank of Switzerland and 51 per cent by private Mexican shareholders, intends to borrow up to \$46m through a Eurocommercial paper programme.

Forex stability prompts a rush of new issues

BY DOMINIQUE JACKSON

A MORE stable tone to foreign exchange markets yesterday saw an increase in secondary Euro-bond market volume and also prompted a rush of new issues in several currency sectors.

The improved tone of the US dollar and the Treasury bond markets' consequent improvement prompted the week's first dollar straight bonds.

Prices in the sector slumped yesterday in anticipation of new deals as dealers sought positions to make room for the EC dollar and the Treasury bond markets' consequent improvement prompted the week's first dollar straight bonds.

Credit Suisse First Boston brought American General, one of the largest insurance companies in the US, to the market with a seven-year 9 1/2 per cent deal at 10 1/4. Dealers said the issue, which was launched at an 82 basis point (hundredths of a percentage point) yield premium to comparable US Treasury issues, was seeing good demand and was bid at a discount of 1.45 compared to total 1 1/2 fees.

amortised in equal installments, of £2,000 from July 1984, giving the issue an average life of 8 years.

In equity linked issues, Nomura led a \$100m year deal with equity warrants attached for Kokusai Securities, which the coupon is indicated at 4 1/4 per cent.

INTERNATIONAL BONDS

Nomura explores first link with foreign broker

BY OUR FINANCIAL STAFF

NOMURA SECURITIES, Japan's biggest brokerage house, is exploring what would be its first equity link with a foreign counterpart, it talks succeeded with Francois-Dufour Kervern, the sixth largest French stockbroker.

It would also become the first Japanese financial institution to buy into a recognised broker in France, where securities deregulation has led to a series of deals involving foreign institutions.

Oslo bourse set to call for standard accounting rules

BY KAREN FOSSLI IN OSLO

THE OSLO BOURSE is soon to complete a report on the accounting procedures of listed companies in which it is to recommend to Norway's Finance Ministry and Security, Banking and Insurance Inspectorate that rules for the accounting practices of these companies be standardised.

Mr Nigel Wilson, a bourse official, said yesterday that during an investigation into the accounting practices of listed companies it became apparent that off-balance sheet reporting and the use

Oslo bourse set to call for standard accounting rules

BY KAREN FOSSLI IN OSLO

of "extraordinary items" had been exploited by Norwegian companies.

He said insurance companies and banks, in particular, had practised off-balance sheet reporting in an unsatisfactory manner and that it would also be necessary to improve the quality and nature of information used by these companies in their annual reports.

Korea-Europe Fund set to double capital

By Gordon Cramb

THE KOREA-EUROPE Fund, the London listed vehicle for foreign investment in the South Korean stock market, has received final clearance from the Ministry of Finance in Seoul to double its issued capital to \$60m.

This follows initial approval at the end of last year and some six months when the market has been reaching record levels. New shares will be placed with investors in the next few weeks.

Mr Peter Irving, senior fund manager at Schroder Investment Management, which manages the Korea-Europe Fund in conjunction with four domestic securities institutions, said yesterday the fund had a current value of some \$45m and was 87 per cent invested in the local market.

Share prices on the Korea Stock Exchange have benefited from the country's industrial success, moves to democracy, and the progressive deregulation of the financial sector.

Foreigners cannot yet buy shares directly, however, while the Korea-Europe Fund and the Korea Fund, its older and larger New York quoted equivalent, are also being excluded so far from the Government's privatisation programme which gets under way in earnest tomorrow.

The Won 2,500bn (\$3.4bn) sale of shares in Pohang Iron and Steel Company (Posco), the first of a number of planned privatisations, is being restricted to domestic investors.

Ems-Chemie to convert certificates

By John Wicks in Zurich

EMS-CHEMIE, the Swiss chemicals group, plans to convert its non-voting participation certificates into bearer shares which carry a vote.

Mr Christoph Blocher, chairman and majority shareholder, has long held the view that participation certificates are unpopular both among investors and with the stock market.

The company's move reverses a trend in Switzerland, where companies have regularly issued this category.

Participation certificates are bearer units and not subject to the same restrictive registration procedures as registered shares, but investors have long objected to their lack of voting rights.

Ems-Chemie also plans a rights issue in bearer shares - one for every 10 bearer shares or 50 participation certificates.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns for currency, issuer, amount, bid, offer, yield, and price. Includes sections for US DOLLAR STRAIGHTS, OTHER STRAIGHTS, FLUATING RATE BONDS, CONVERTIBLE BONDS, and SWISS FRANC STRAIGHTS.

SCHRODER SECURITIES (JAPAN) LIMITED TOKYO BRANCH

Schroder Securities are pleased to announce that they will commence trading on the Tokyo Stock Exchange on June 10th. Includes logo and contact information for the Tokyo branch.

UK COMPANY NEWS

Savoy renews defence against THF

BY DAVID WALLER

The Savoy Hotel, the luxury hotel group which operates Claridges and The Connaught as well as The Savoy itself, yesterday fired the latest salvo in its long-standing battle to stay independent of Trusthouse Forte, the larger hotel company which first bid for The Savoy in 1981.

The Savoy has issued a document in which it expounded its detailed reasons for urging shareholders to support THF for its latest bid of litigation against The Savoy at an extraordinary general meeting scheduled for July 1. For the first time, shareholders are treated to a detailed exposition of the arguments and counter-arguments in the legal imbroglio.

At issue is a crucial 5.77 per cent block of high-voting 'B' shares in The Savoy which THF is seeking to have disenfranchised on the basis that they were issued as part of a "dishonest scheme" by Sir Hugh Wontner, the former Savoy chairman, to increase his voting power.

Should THF succeed in its action, it would increase its votes to 44.92 per cent and reduce the votes controlled by the Savoy board from about 50 to 47 per cent. Because of a two-tier voting structure introduced by The Savoy in 1981, THF now holds some 69 per cent of the equity but only 42.3 per cent of the votes.

The main text of the document, prepared by The Savoy's litigation committee, does not address the circumstances surrounding the issue of the block of 'B' shares in 1970 when The Savoy bought the Hotel Lancaster in Paris. It contends that the litigation should be frustrated for the benefit of the shareholders, on the basis that the disenfranchising of the shares would give THF effective control of the company without it being obliged to launch an offer to other shareholders. This would precipitate a sharp decline in the price of both the 'A' and 'B' shares. This argument is endorsed by Baring's, The Savoy's merchant bank.

The litigation committee has taken the unusual step of saying that "there exists some documentation to support some of THF's allegations". Which ones the report does not disclose, but it does contain a categorical rebuttal of THF's contention that the vendor of the Lancaster never received letters of allotment for the crucial tranche of shares. The shares were allotted in May 1970 and in September 1970, and were registered in the name of Interbar Nominees. Beneficial ownership of the shares was transferred to La Fondation pour la Formation Hotelière, a Swiss-based charity controlled by Sir Hugh, in 1973; they are now registered in the name of Childs Nominees.

THF's intricate legal case revolves around what happened to the shares between 1970 and 1973. Sir Hugh says that all the shares were allotted to the vendor of the Lancaster and found their way to the Swiss charity as part of a legitimate vendor placing.

THF said last night it would proceed with its litigation irrespective of the outcome of the legal case. It is due to respond in a circular of its own.

B&C close to buy-out of Bricom

Laporte acquires Lustral for £4.9m

BY ANDREW HILL

British & Commonwealth Holdings, financial services group, is expected to announce tomorrow a £350m management buy-out of Bricom, its transport and industrial services subsidiary.

Finishing touches were being put on the deal, arranged by Baring Capital Investors, yesterday. Under the BCI umbrella, Standard Chartered Bank is organising the debt financing for the transaction. B&C is expected to retain a 20 per cent equity stake in Bricom.

Laporte Industries, the international speciality chemicals group, has added to its industrial cleaning and maintenance activities with the acquisition of Lustral, an Australian company, for A\$11m (£4.88m) in cash.

Last month Laporte bought the UK-based Gramos, which also manufactures chemicals with cleaning, maintenance and environmental applications, for £14.4m in cash.

Among other things Lustral, once a licensee for Gramos, supplies Australian firefighters with substances for tackling low-boiling chemical fires.

The company, which has its headquarters in Melbourne, also manufactures alternatives to organic-based solvents, to reduce the risk of fire in laboratories and factories, and makes industrial cleaning fluids for aircraft maintenance.

Lustral has annual sales of over A\$18m and makes a 20 per cent return on sales, according to Mr Ken Minton, Laporte's chief executive.

Laporte has now spent almost £30m on acquisitions since the beginning of the year on January 1, although Mr Minton said the cost would be covered by cash generation from the rest of the business. He added that the company was considering further purchases and would like to expand its cleaning activities into the US.

SE blunders on results of Cater Allen

By Clay Harris

THE STOCK EXCHANGE last night prematurely released the full-year results for Cater Allen Holdings, discount house group, showing a 30 per cent increase in disclosed profits to £7.15m for the 12 months to April 30.

The result, which was not due to be announced until today, appeared on the Topic news service screen for about 20 minutes before it was removed. The company said the result had been delivered to the Stock Exchange under embargo, a common practice.

Cater Allen reported profits of £4.75m (£4m) from traditional market-making operations, after rebate and transfer to reserves for contingencies, and £2.4m (£1.5m) from diversified activities.

A proposed final dividend of 17.13p will raise the total to 22.5p (20.15p). The Financial Times will publish a fuller report on the results in tomorrow's edition.

Mowlem pays £2m for Erskine House subsidiary

BY ANDREW HILL

Erskine House Group, the acquisitive office equipment company, has sold its pest control division to Mowlem, the international construction group, for £2m in cash.

Mowlem also paid off £251,000 borrowed from Erskine House by the division - which manufactures the Insect-O-Cutor wall-mounted flying insect exterminator.

Mr Brian McGilivray, chairman, joined Erskine House - then a security services and bureau de change company - from Rentokil in 1983, and started building up the pest control division the following year. He said yesterday that he now saw more benefit in concentrating on the supply and service of office equipment.

A division supplying and servicing fire extinguishers is now the only activity not connected with office equipment. Mr McGilivray said the extinguisher business was doing well and would not be sold off in the foreseeable future.

Mowlem will add the pest control division - which made £73,000 before tax in the year to March 31 - to its building preservation and restoration subsidiary, Peter Cox Environment Services.

The construction company said the acquisition would give it a national network and the UK's second largest pest control business, though still dwarfed by Rentokil.

MAI increases stake in AGB Research to 8.92%

BY CLARE PEARSON

MAI, money broking and poster group, has increased its stake in AGB Research, Britain's largest market research company, to 8.92 per cent.

Mr Peter Tyrer, AGB's finance director, said he regarded MAI's stake as friendly: an unchanged view from when MAI increased its stake beyond the 5 per cent declarable level last month.

AGB's shares closed 1p lower at 340p yesterday, having risen sharply in recent days.

Sir Bernard Audley, AGB chairman, is a non-executive MAI director. MAI is also the largest investor in AGB's loss-making US project for electronic monitoring of TV audience levels.

Mr Clive Hollick, MAI's chairman, declined to comment on the stake-building yesterday.

Lombard North at £57.6m half-way

In the half year to March 31 1988 Lombard North Central lifted pre-tax profits by 19 per cent from £48.5m to £57.6m. The reduction in interest rates was beneficial to the company.

Irish bid submission

BY LISA WOOD

GC & C Brands, the company set up by Irish offshoots of Allied Lyons and Grand Metropolitan to launch a hostile £198.5m (£171) bid for Irish Distillers, the only producer and marketer of Irish whiskey, has made its submission on the bid to the Irish Government.

Under the terms of the Irish Mergers and Monopolies Act all bids for Irish companies have to be referred to the Government.

Mr Tony O'Brien, a member of the board of GC & C Brands said the board argued that it would be breaking up an existing monopoly: Allied Lyons and Grand Metropolitan plan to break up the portfolio of Irish whiskey brands and compete against each other.

Mr O'Brien said the bid's rationale had been explained - that it was export driven with GC & C Brands believing the future of Irish whiskey was best served by the Government approving the bid.

Under the terms of the Irish Mergers and Monopolies Act all bids for Irish companies have to be referred to the Government.

Mr Tony O'Brien, a member of the board of GC & C Brands said the board argued that it would be breaking up an existing monopoly: Allied Lyons and Grand Metropolitan plan to break up the portfolio of Irish whiskey brands and compete against each other.

Mr O'Brien said the bid's rationale had been explained - that it was export driven with GC & C Brands believing the future of Irish whiskey was best served by the Government approving the bid.

Sanders & Sidney

Sanders & Sidney, a USM company, has boosted pre-tax profits from £581,000 to £778,000 in the year to March 31 1988. A final dividend of 4p makes a total of 8p.

Premier signs \$200m loan

BY STEVEN BUTLER

Premier Consolidated Oilfields, Britain's third largest independent oil company, has signed a \$200m (£109.8m) credit facility aimed at funding development costs and a variety of other corporate activities.

Mr Roland Shaw, chairman, said existing borrowings of \$1.5m (£3.2m) would be repaid, and the loan would provide funds for Premier's 12% per cent share in the Wyth Farm oilfield development. A final purchase price instalment of £32.5m is due to HM Treasury late next year.

The funds would be used for expansion of operations in the North Sea and Far East, and also for possible acquisitions.

Premier holds current assets in excess of £25m.

Lamont severs Scottish link

By Clay Harris

Lamont Holdings, Belfast-based textiles group, has severed the final link with its Scottish engineering heritage by selling James H Lamont, maker of compression fittings, for £1.82m.

Sir Desmond Larimer, chairman, announced the disposal "with some regret" at yesterday's annual meeting. The sale comes 15 years after Sir Desmond and Ulster Bank took control of James H Lamont and began to diversify its activities.

"As it was not a part of our corporate strategy to develop or expand our engineering activities, it was felt that it would be in the best longer-term interest of James H Lamont to become part of a group active in the heating engineering and plumbing sectors," Sir Desmond said.

The business achieved trading profit of £204,000 on turnover of £3.49m in 1987. At December 31, it had net assets of £1.3m. The buyer is a newly formed company owned by Mr Christopher Halcroft and Mr Alistair Paton.

Lowe Howard acquisition

By Fiona Thompson

Lowe Howard Spink & Bell, advertising agency and public relations group, is to acquire Hamilton Wright Marketing, a UK direct marketing agency, for an initial payment of £3.04m cash. Additional payments up to a further maximum of £3.96m will be payable during 1990 to 1992 depending on future profits of Hamilton Wright.

The vendors have warranted that post-tax profits at Hamilton Wright for 1988 will not be less than £155,000.

Hardanger growth

Profit growth has continued at Hardanger Properties, property developer, with an increase of 33 per cent for the first half.

In the six months ended March 31 1988, turnover rose marginally to £7.7m (£7.37m) while the pre-tax profit came to £2.32m (£1.75m). From earnings of 20.31p (15.27p), the interim dividend is raised to 7.5p (4.74p).

Anyone can search the world for finance We know precisely where to look

BUSINESSES looking for capital have only one real need: to secure the best possible financing. Because each company is different, meeting this need entails locating the most appropriate source of funds - wherever in the world it may be - and channelling that source through the most advantageous structure.

In identifying the most promising source of funds for our clients, we rely on our international presence. Built up over many years, it allows us to judge, for any particular circumstance, where the greatest interest is likely to be shown.

The best terms cannot always be obtained by conventional means. Where such an approach falls short, we know it takes a creative response to find the best solution.

Recently, for example, we have acted for a number of major UK companies. In each case their requirements were specific. In each case we responded with an original package. In each case the best solution happened to lie in tapping the international capital markets and overseas investment demand.

In February, British Airways was seeking 12-year debt finance. We placed US\$250 million of bonds in the Far East - the first time a foreign airline had used this particular source

of funds. The terms allowed the company significant operational flexibility.

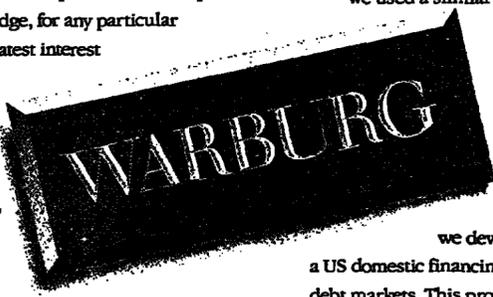
In March, United Biscuits required capital to finance part of the acquisition of Ross Young's. We tapped continental markets with a new kind of Euro-convertible, giving a better trade-off between investors' desire for risk protection and the company's need for low cost funding.

We used a similar instrument in a financing launched by Slough Estates. The company was able to harness the resources of the international banking community, alongside the domestic market, to underwrite a Euro-convertible through a classic UK rights issue.

For the Halifax Building Society, we developed the Variable Rate Note, adapting a US domestic financing technique for use in sterling debt markets. This proved an efficient way of utilising the Halifax's powerful credit standing to lower the cost of five-year committed funding.

When your business relies on specialist financial advice and execution, consider these fundamental questions. Who, in a world-wide market, can face the pressures with you day by day? Who can help you tailor your transactions to suit both your needs and the markets' changing moods? Who, in short, will work beside you rather than merely for you?

Warburg. A world of finance.



WARBURG SECURITIES

S.G. Warburg, Akeroyd, Rowe & Pitman, Mullens Securities Ltd.

London □ New York □ Tokyo
Boston □ Geneva □ Hong Kong □ Melbourne □ Paris □ San Francisco □ Sydney □ Toronto

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div	Total for year	Total last year
Brooke Tool Eng - int	0.7		0.975	10	1.975
Catlyn - fin			4.3	7.5	
Colson - fin	17.15p		14.78	22.5	20.15
Coleroll - fin	3.96p		3.45	6.5	5.75
Hardanger Props - int	7.5	July 5	4.74	25.68	14.5
Heath (CE) - fin	15.38p	Aug 22	17.29	25.68	24.99
Hecla - int	1.75		1.5	3.65	
Osborne/Little - fin	3.3	July 13	2.5	5	3.9
Rothschild (J) - fin	5.5	July 25	3.5	6	6
Sanders/Sidney - fin	4		0.5	6	5.25p

Dividends shown pence per share net except where otherwise stated.
*Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues. *USM stock. *Unquoted stock.
#Third market. #Carries scrip option

Standard Chartered
Standard Chartered PLC
(Incorporated with limited liability in England)

US\$400,000,000 Unrated Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Determination period from 9th June, 1988 to 6th July, 1988 the Notes will carry interest at the rate of 8 per cent per annum.

Interest accrued to 6th July, 1988 and payable on 6th July, 1988 will amount to US\$60.00 per US\$10,000 Note and US\$600.00 per US\$100,000 Note.

Standard Chartered Merchant Bank Limited
Agent Bank

UK COMPANY NEWS

SALE OF PAPER AND PACKAGING INTERESTS IMMINENT

Reed Intl rises to £243m despite exchange rates

BY FIONA THOMPSON

Reed International, the publishing, paper and packaging conglomerate, pushed pre-tax profits ahead by 29 per cent to £243.5m in the year to March 31 1988, compared with £188.2m before.

Earnings per share rose by 23 per cent to 32.5p (26.5p), and a final dividend of 6.5p has been recommended, taking the total for the year to 10p (8p).

Despite the figures being towards the top end of analysts' expectations, the shares lost 12p to close at 407p.

Sir Stanley Grinstead, chairman, said the immediate task was to sell the company's paper and packaging businesses well and reinvest the proceeds prudently into publishing. In the short term this might affect earnings growth, but the restructured business would have greater growth potential.

Mr Peter Davis, chief executive, said an agreement on the sale of the European paper and packaging interests would be finalised in the next few weeks. A management buy-out worth £500m looks likely, under which Reed would lend back £50m and be entitled to subscribe for 10 per cent of the new shares on flotation.

Negotiations to sell the Canadian paper business were "at an advanced stage and we hope to

make an announcement this month," said Mr Davis. The sale is likely to realise £360m (£289m).

Group turnover rose from £1.95bn to £2.01bn, with £1.27bn contributed by the UK. Overseas sales declined from £764m to £742m, partially due to the disposal a year ago of the North American paint and DIY interests and also to currency conversions.

Foreign exchange movements, largely dollar related, clipped £10.6m off trading profits. And with almost £500m of the overseas sales coming from North America, currency volatility was a significant factor, Mr Davis said. But, while the exposure to the dollar would be reduced by the sale of its North American paper business, currency factors would not impede Reed's further expansion in the US.

The publishing division saw trading profits rise 45 per cent to £151.4m (£104.4m), while the packaging and paper side was up 25 per cent to £101.7m (£81.3m).

Reed Publishing UK, with 90 specialist journals, 40 business directories and 100 regional newspaper titles, had strong contributions from its ABC worldwide airways and hotels guides and good progress from electronic publishing services.

Consumer publishing, which includes in the IPC stable Woman and Woman's Own, saw profits rise £2m to £20.9m. The women's weekly market is highly competitive with numerous new titles. "We are defending fiercely our leading position in this market," said Mr Davis.

Octopus, book publishers, contributed £11m profit. Since joining Reed last August, Octopus has acquired Methuen, Eyre, Spottiswoode and George Philip.

Reed Publishing US, including specialised business magazines, exhibitions organising and library information, increased profits by 37 per cent to £55m. Variety and Modern Bride were acquired during the year.

The European paper and packaging businesses, increased trading profits 9 per cent to £62.3m. The North American paper business raised profits 61 per cent to £38.4m.

The group tax charge was up £10.2m to £70.6m. An exceptional credit of £11.7m consisted of a £6.8m profit on the sale of its US exhibitions contracting business and £4.9m from selling South West Counties Newspapers in the UK. An extraordinary credit of £117.2m resulted from the disposal of the paint and DIY operations.

See Lex

Telfos in hostile bid for Runciman

By Clay Harris

Telfos Holdings, diversified engineering company, yesterday launched a hostile takeover bid for Walter Runciman, valuing the shipping, insurance and security products group at £28.9m.

Runciman last night said it was consulting its advisers and urged shareholders to take no action.

Late last month, Telfos raised its holding in Runciman from 4.9 per cent to 24.58 per cent with a series of purchases in the market.

Afterwards, Telfos chairman Mr Joe Malins met his Runciman counterpart, Mr Gerry Runciman, for talks both sides afterwards described as "inconclusive."

As many as one-third of Runciman shares are believed to be held by interests with close connections to the company, including family and directors. It is not known, however, how solid these holders' support would be for the defence.

From a century-old involvement in general shipping, Runciman has evolved as a specialist in LPG carriers and has added Philip N Christie, the Lloyd's insurance broker and Tann International, a manufacturer of security products including safes, strongrooms doors and strengthened glass partitions for banks.

Telfos's products include diesel locomotives, non-ferrous rods, shipbuilding and sack-making machinery, fork-lift trucks, special plant and metal-spraying equipment. The two companies have similar market capitalisations, although Telfos's pre-tax margin on sales was nearly double that of Runciman in 1987.

Mr Malins last night also pointed to Runciman's recent history of large extraordinary write-offs. He said Runciman would benefit from Telfos's additional financial resources.

For every two Runciman shares, Telfos is offering a unit comprising three ordinary shares, one new 9 per cent cumulative redeemable preference share and 20p in cash. The offer values Runciman shares at 539p, against its closing price of 339p. There is a cash alternative of 300p.

Telfos is advised by Fiske & Co, the stockbroker, Runciman by Lazards.

Nikki Tait looks at J Rothschild Holdings' demerger scheme

A maverick returns to his roots

GLANCE at any file on J. Rothschild Holdings and "where next?" questions loom large. For once, however, the often-maverick Jacob Rothschild does not appear to have bemused the City.

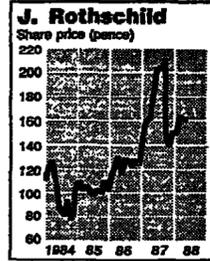
The essence of yesterday's scheme for "demerging" J. Rothschild's longer-term investments into a new investment trust, RIT Capital Partners, is simple. Instead of combining a highly active dealing business and a longer-term investment portfolio in one vehicle, there will be quoted companies reflecting both operations.

That makes tax-efficient sense. RIT Capital Partners will be a fully fledged investment trust - which means that, as long as it obeys certain investment and distribution restrictions, it escapes paying capital gains tax on its portfolio.

Meanwhile, the on-going J. Rothschild Holdings can continue on its jazy, investment dealing way - free to make full use of hedging mechanisms, option and currency trading, to an extent which could fall foul of the investment trust restrictions. Of equal significance, is the freedom to continue to buying-in its own shares - a tactic forbidden to investment trusts.

To effect the change, J. Rothschild Holdings is offering to distribute 60 per cent of the capital of RIT, retaining a 40 per cent stake. Shareholders in JRH will receive 10 RIT shares plus 55 nominal of convertible stock, for every 30 JRH shares held.

Meanwhile, JRH, which had net assets of £628m at end-March, will move about £125m-worth of longer-term investments into RIT, plus £20m of property holdings. The remainder of RIT's



£265m issued capital - £165m of ordinary shares and £100m of convertible stock - will be matched on the asset side by cash.

In one sense, the deal has a neat irony, in that it brings Jacob Rothschild back to the investment trust business. The existing J. Rothschild company has its origins in the sixties and seventies, when Jacob Rothschild first created then ran Rothschild Investment Trust - a particularly actively-managed and somewhat unconventional fund.

In 1980, there was the famous split between Jacob Rothschild and his cousin, Evelyn de Rothschild, chairman of merchant bank N. M. Rothschild, and the name was changed to RIT. It then altered again in 1982 to RIT and Northern, following a merger with Great Northern Investment Trust.

Come the early eighties, the emphasis became a hefty push into financial services. RIT and Northern merged with Charter-

house Group in 1983, to form Charterhouse J. Rothschild, and then planned to create a £1bn financial services group via a marriage with Hambro Life in 1984. Along the way, investment trust status was lost.

The Hambro deal fell through, however, and by early-1985 the Charterhouse Japhet merchant bank was up for sale. That effectively heralded the end of the financial services, with the sale of a 29.9 per cent interest in stockbrokers Kitcat and Aitken going to Orion Royal Bank shortly afterwards.

Once the decision to move out of financial services had been taken, the again-renamed J. Rothschild Holdings became - at least in some City eyes - a less exciting and somewhat aimless beast.

JRH itself made clear its intention to increase net worth per share. But however sensible, the ensuing purchases by JRH of its own shares fell short on glamour beyond the prospect of a billion-pound financial services group.

The distribution of RIT shares (and convertible stock) will be treated like a dividend - and become considerably more bearable at current income tax rates. Hence the timing of the scheme.

Continuing on this theme, while RIT will concentrate on capital growth and pay only a small dividend, the alumnus JRH will retain less of its income - either because more is being distributed by way of dividends or because more is devoted to buying in shares.

Having declared an 8p total for 1987/8, it expects to at least hold this in 1988/9, despite the £165m shrink in its asset base. That, suggest analysts, could give a

prospective yield on the post-demerger share price of over 8 per cent net.

But perhaps an equally novel element to the scheme is the variable stock in RIT. While investment trusts cannot buy in their own shares to eliminate any difference between underlying asset value and the share price, they can buy in convertible stock. And that, says JRH, is exactly what RIT may do if large discounts threaten, thereby adding asset values on both the convertible stock and the ordinary shares.

Both companies, of course, are a punt on abilities of the JRH management - which continues to run the RIT portfolio on a performance-fee. But shareholders may take heart from J. Rothschild Holdings' figures for the year to end-March, also published yesterday.

Pre-tax profits up from £110.8m to £100.9m were higher than most analysts' forecasts, and fully diluted assets per share rose by 6.5 per cent to 208.5p.

The October crash told on the investment holding side, with profits down from £26.3m to £5.1m, but investment dealing rose to £115.7m (£110.7m). The central interest charge fell steeply from £36.8m to £12.5m.

Earnings per share, on the shares in issue at end-March, were 26.4p (20.2p). During the year, JRH bought in 41m shares at a cost of 583m.

That asset performance, as JRH is quick to point out, is noticeably better than most investment trusts and the FT All Share Index. As one analyst puts it, that should keep the Rothschild fan club more than content.

Acquisitions help Coloroll leap

BY ALICE RAWSTHORN

Coloroll, the ambitious home furnishings concern which last week won control of the John Crowther textile group, saw its shares rise by 9p to 191p yesterday when it announced a leap in pre-tax profits from £10.3m to £26.1m.

Mr John Ashcroft, chairman, said the group benefited from the contribution of the acquisitions - such as Staffordshire Potteries and Fogarty - made in the previous year and from the Crown House glassware business bought last spring. The only disappointing area was the US wallcoverings business, where profits fell.

Group sales rose to £257.6m (£115.2m) in the year to March 31 and earnings per share to 20.5p (16.5p). A final dividend of 3.95p is proposed, making 6.9p (5.79p).

Coloroll has begun to restructure the Crowther businesses. Its directors met 150 Crowther managers in Manchester yesterday afternoon to brief them on plans. The only Crowther businesses that Coloroll plans to keep are in

carpet manufacturing and distribution. MCD, the distribution company, will continue to operate independently.

It plans to sell Crowther's clothing and cloth companies in the UK and the McCalls sewing pattern business in the US. Mr Ashcroft expected the disposals to be completed within the next three months and to raise £95m.

The proceeds should help reduce the group's gearing from 70 per cent - immediately after the acquisition - to less than 40 per cent by the year end.

Last year Coloroll saw sales rise to £22m (£27m) and profits to £4.4m (£3.7m) from UK wallcoverings; to £84m (£22m) and £8.9m (£2.1m) in home furnishings; and to £43m (£26m) and £4.9m (£2.7m) in ceramics. Glassware contributed £46m and £5.5m. The US wallcoverings business saw sales rise to £39m (£22m) but profits slip to £1.1m (£1.5m) because of problems in integrating Walco.

Coloroll is considering further diversification in home furnis-

ings into upholstered furniture.

● comment

Coloroll is now tackling the task of dusting down its spillover from the Crowther battle with customary gusto. Its first aim must be to dispose of the unwanted cloth and clothing businesses before the more ramshackle remnants of the old regime - like Sunbeam or McCalls - take their toll on its balance sheet. It can then confront its chief challenge of reviving the troubled carpet factories. The problems of rushing out to new ranges and boosting output to acceptable levels, in an increasingly competitive market, should not be underestimated. Moreover the disposals target of £95m seems somewhat over-optimistic. Yet Coloroll can play for time by gleaming short-term gains from lower costs and higher efficiency. And its shares - on projected profits of £60m and a prospective p/e of 8 - are inescapably cheap.

Heath beats forecasts with 38% advance

BY NICK BUNKER

C.E. Heath, the Lloyd's insurance broker, pleasantly surprised the City yesterday with a 38 per cent rise in annual pre-tax profits to £20.03m, significantly ahead of most recent forecasts, indicating the extent to which the group has recovered operational momentum since its merger in late 1986 with rival broker Fielding Insurance.

Some of the stock market's initial enthusiasm subsided as analysts picked up what they interpreted as hints that Heath could be clearing the decks for a rights issue. The shares closed, however, 8p up on the day at 424p, as most stockbrokers revised upwards their earnings forecasts for 1988-89.

Earnings per share were up 30 per cent at 26.1p for the 12

months ending March 31 1988, and Heath is maintaining its dividend at 18.75p.

The £20.3m of reported pre-tax profits followed an exceptional charge of £2.22m, made up of post-merger redundancy and reorganisation costs and extra provisions to cover legal fees incurred by Pinnacle, which is involved in complex litigation arising from the insolvency of Mentor.

Mr Richard Fielding, group chairman, said in a lengthy summary of the group's state of health that 1986-87 had been "a very troubled year", when Heath had suffered losses including the Mentor litigation, mass staff defections and the nationalisation of its workers' compensation business in Australia.

But he added: "The corner has been turned and I believe the group is set fair to build on these results."

He stressed, however, the uncertainties surrounding the run-off of claims on Heath's Australian workers' compensation.

● comment

Few analysts can remember when they last saw a detailed eight-page results statement from a chairman of Heath, a company emerging from a deeply-troubled period. Cynics reacted by assuming that the new-found gloss presages a rights issue soon, prompted perhaps by possible future needs to bolster its Australian claims reserves. A more charitable view is that Mr Fielding - an aggressive and respected

reinsurance specialist - is simply showing the kind of candour Heath should have adopted a decade ago. On the positive side, group turnover was down only five per cent to £88.9m, in spite of the weak dollar and falling premium rates, two factors which have savaged all London's broking houses recently. Given that investment appears to be winning new business in aviation, UK retail and reinsurance, it is clearly making good progress in current operations, and will benefit this year from newly recruited teams of aviation, marine and North American insurance brokers. But uncertainties over Australia and Pinnacle/Mentor mean that the share price - at 16 times last year's earnings - still looks a little exposed.

Osborne & Little up 41% and set for full listing

Osborne & Little, which makes the floral wallcoverings and floor coverings, was favoured by the share market, set, increased pre-tax profits by 41 per cent to £2m last year on sales which rose by 24 per cent to £10.7m, writes Alice Rawsthorn.

Sir Peter Osborne, chairman and managing director, said that the group was poised for further expansion. It intends to move from the USM to the main stock market to make its shares more marketable and to facilitate acquisitions. Osborne is now

looking for suitable acquisitions within related areas of design.

In the year to March 31 earnings per share rose to 18.4p (13.1p). The board proposes a final dividend of 3.3p making 5p (3.9p) for the full year. Osborne's shares remained unchanged at 242p yesterday.

The UK business, which provides two-thirds of turnover fared well despite a slowdown in sales towards the end of 1987. Sir Peter attributed this slowdown to the climate of uncertainty which followed the stock market crash.

He said that sales recovered in the opening months of 1988 and had been "encouraging" so far in the present financial year. Osborne was concentrating on improving its wallcoverings, in response to the increased level of competition within the market-place.

The company broke even in the US, where it opened a New York showroom last year, and would have made a profit but for adverse exchange rates. The company has already increased its US prices by between 15 and 20 per cent to take account of the dollar's decline.

In the two years since it moved into the US, Osborne has built up a base of 4,500 customers. Sales from the US troubled last year and Sir Peter expects a "significant contribution" this year.

The company is preparing to expand its European businesses. It already supplies the West German and Dutch markets directly from the UK and plans to introduce this system throughout continental Europe.

Brooke Tool rises to £0.75m midway

Pre-tax profits rose from £654,700 to £735,000 in the six months to March 31 1988 at Brooke Tool Engineering. Turnover was up 18 per cent from £3.16m to £3.83m.

The directors said the start-up costs of its new German distribution facility were proving to be higher than expected. Further acquisitions and product development were being pursued.

Distribution costs in the latest period were £282,800 (£222,300). The interim dividend is being raised to 0.7p (0.675p) on earnings per 5p share of 1.6p (1.5p).

Interest Rate Change

Allied Irish Banks plc announces that with effect from close of business on 7th June 1988, its Base Rate was increased from 8% to 8½% p.a.



Head Office - Britain: 64/66 Coleman Street, London EC2R 5AL. Tel: 01-588 0691 and branches throughout the country.

NEW ISSUE This advertisement appears as a matter of record only. JUNE 9, 1988

NIHON DORO KODAN
- JAPAN HIGHWAY PUBLIC CORPORATION -
(Incorporated in Japan pursuant to the Nihon Doro Kodan Law)
Tokyo, Japan

DM 250,000,000
5½% Deutsche Mark Bonds of 1988/1995
irrevocably and unconditionally guaranteed by
The Japanese Government
Issue Price: 100½%

Industriebank von Japan (Deutschland)
Aktiengesellschaft

Bank of Tokyo (Deutschland) Aktiengesellschaft	Deutsche Bank Aktiengesellschaft
Dresdner Bank Aktiengesellschaft	LTCS International Limited
Banque Bruxelles Lambert S.A.	Banca del Gottardo
Bayerische Vereinsbank Aktiengesellschaft	Banque Paribas Capital Markets GmbH
CSFB-Effektenbank	BHF-BANK
J. F. Morgan GmbH	Crédit Commercial de France
The Nikko Securities Co., (Deutschland) GmbH	Daiwa Europe (Deutschland) GmbH
Schweizerische Bankgesellschaft (Deutschland) AG	DG BANK Deutsche Genossenschaftsbank
Taiyo Kobe International Limited	Morgan Stanley GmbH
	New Japan Securities Europe Limited
	Nippon Credit International Limited
	Nomura Europe GmbH
	Schweizerischer Bankverein (Deutschland) AG Investment banking
	Société Générale - Elsässische Bank & Co.
	Trikont & Burkhart KGaA
	S. G. Warburg Securities
	Yamaichi International (Deutschland) GmbH

Sedgwick THE BROKER

Banque Générale du Luxembourg THE BANKER

have created

RIMACORP
Reinsurance Management Corporation
the dynamic reinsurance service
45, rue Notre-Dame
L-2240 Luxembourg
Tel.: 352-47 05 55 / 56

UK COMPANY NEWS

Christopher Parkes and David Waller on a market not ready to pay
Parker draws the line on flotation

SMALL earthquake in City, not many dead... There was, however, some moderately severe damage in the aftermath of yesterday's upset, which saw Parker Pen - feeling the earth move underfoot - scampering back to its fastness in Newhaven, Sussex, scattering its flotation plans in its wake.

The pride of Mr Jacques Margry, group chief executive, was among the first reported casualties. A meticulously cautious man, he had consistently been

damaged reputation for quality, and producing a 22 per cent increase in group profit last year. The company was ready for the market, but as things turned out, the market was judged not to be ready to pay the price expected by Parker's ambitious shareholders.

Mr Margry said yesterday that the offer was scrapped because his advisers Lazard Brothers and Cazenove were pessimistic about the fragile state of the stock market. However, there was only sunny optimism from the brokers and bankers three weeks ago when they announced the impending offer for sale. He is still optimistic, but there may be after-shocks. The majority shareholders may not be prepared to wait for the market to regain its bullish tone, and if a fat enough offer came in, they would probably have little compunction about selling Parker.

more preoccupied with the detailed management task of rebuilding the reputation and fortunes of Parker than the intricacies of flotation at some point in the future. But backing for the \$70m buy-out in 1986 from the company's US parent was conditional on a future Stock Exchange listing. Mr Margry had done his job, turning whacking US losses into profit after starting to mend Parker's

year, and with a cachet which enabled the company to sell almost 100,000 of a special edition pen at \$50 apiece last year. It ranks among the top 10 world brands, and Mr Margry is especially proud that at the last count it scored more recognition points worldwide than Mickey Mouse.

Perhaps yesterday's events offer more evidence to support accusations that the City has consistently undervalued such intangible assets. But is there any long-term damage, for example, to the prospects of companies like Parker seeking access to the market? Past examples are few and far between, for the simple reason that most potential new issues that end up being pulled are scrapped long before they enter the public domain. True, a crop of companies ditched their flotation plans in the wake of Black Monday. These include Sotheby's, the fine art auctioneer, as well as London Forfaiting, a trade finance company - and Blazer, a clothier in the Next mould. But the events of October 19 and its aftermath could reasonably be deemed out of the ordinary, and a decision to postpone entirely understandable. The market was not disgruntled when both Sotheby's and London Forfaiting went public in more settled conditions earlier this year, albeit on lower ratings than would have been sustain-

able pre-crash. Blazer, meanwhile, had abandoned its banking for a listing and allowed itself to be bought out by Storehouse. Parker's decision more closely echoes that of Target Group, a life assurance and unit trust company. Back in 1986, it trumpeted its intention to seek a listing giving it a market value of £150m. In May of that year, it changed its mind in the light of jittery stock-market conditions; in June last year, it was sold to TSB for £220m.

The most arcane, and most extreme example of a company abandoning flotation at the last minute, is that of Stanley Gibbons, the philatelist. Dealings in the shares had actually begun, in May 1984, before the Stock Exchange invoked a little known rule to call a halt to the whole affair after just 16 minutes of trading. The company eventually found its way onto the Over the Counter market in March last year.

Clayform declines 4% holding in Stead

By Clay Harris
Clayform Properties, property development and investment group, has turned down an opportunity to buy 4 per cent of the voting shares of Stead & Simpson, the footwear and motor group for which it is bidding \$89.5m. The block was offered to Clayform at \$14.25, compared with the \$12 it is offering. If it had paid the price, Clayform would have been obliged to offer the same terms to all holders of the voting shares. The decision indicates its intention to wait until after Stead produces an assets revaluation and perhaps a profits forecast before deciding whether to raise its bid. Clayform yesterday extended its bid until June 21, after receiving what Stead called an "exceptionally low" level of acceptances - 281 voting shares, or 0.02 per cent of the total - to add to the 29.99 per cent it already owned. It has bought a further 2.6 per cent non-voting "A" shares to lift its directly-held stake of this class to 9.7 per cent. The voting shares closed unchanged at \$14.10 as did the "A" shares, of which there are 35 times as many, at 129p. Clayform is offering 125p.

Property profit boosts Mecca to 43% advance

BY CLARE PEARSON
Mecca Leisure Group reported pre-tax profits up 43 per cent to \$6.69m against \$4.67m for the six months to the end of March, taking into account a \$3.49m property profit. But Mecca stressed that operating profits of \$5.51m (\$5.59m) were also depressed by a "planned" loss of \$2.1m arising from the acquisition of Ladbroke's holiday centres last December. This entailed the inclusion of three winter months, which are normally loss-making. The property profit was mainly compensation for early surrender of a restaurant lease in the City. Mecca also announced a \$25m private placement of cumulative preference shares with Murray Johnstone, Mr Jeremy Long, finance director, said the Edinburgh fund management group, which also holds Mecca ordinary shares, had expressed a specific interest in such a placing. The 10-year preference shares, which pay 8.18 per cent net annually, filled the gap in the medium-term area of Mecca's funding, he said. An issue of convertible preference shares, which would have paid a lower coupon, was ruled out on the grounds of dilution. The preference shares will reduce gearing by 18 per cent to 30 per cent, which Mr Long said was the floor ratio with which he was happy. Next month, the com-

pany will seek permission from shareholders for a further \$15m worth of preference shares, to be issued if other investors are interested. Mecca raised \$29m through a rights issue last December which contributed to the \$55m cost of acquiring Ladbroke's holiday centres and Astey's restaurants as part of its policy of reducing dependence on bingo profits. Mr Long also said yesterday that Mecca had made a \$500,000 profit on its stake in Kennedy Brookes, the restaurant chain which was taken over by Trusthouse Forte this year. He declined to comment on other stakes the company held. Turnover rose to \$68m (\$57m). In terms of trading profits, Entertainment and catering contributed \$3.72m (\$2.36m), social clubs \$1.15m (\$3.07m), UK Holidays a loss of \$2.58m (\$286,000 losses), and other activities \$530,000 (\$438,000). Entertainment reaped the benefits of refurbishments carried out during the previous year, when five branches were closed. Social clubs, the revamped bingo halls, achieved a 0.5 per cent margin improvement. The catering results included first-time contributions from the Sweeney Todd's, Astey's and Paris Broche restaurants, while research and development total \$300,000. Mecca's own Warner holiday

centres enjoyed a 52 per cent increase in winter short break bookings. But Mecca has been charging low prices to generate initial interest in these holidays. Excluding the Ladbroke loss, earnings per share were 20 per cent higher at 4.2p (3.5p). There is a 1.7p (1.5p) interim dividend.

comment
Mecca Leisure's contorted efforts yesterday not to give the impression its profits were down, once property profits were taken out, proved rather self-defeating. It is obvious that caravan sites, an important component of the old Ladbroke holiday centre portfolio, are empty in the winter and losses would indeed have been about \$1.5m were the sites had been bought in October. By focusing on these seasonal difficulties, Mecca only managed to distract attention from the creditable 36 per cent growth in its own businesses. Reassuring for long-term investors who believe in the soundness of Mecca's acquisition policy and its extensive capital expenditure programme - expected to come to \$38m this year. Excluding the property windfall, analysts expect full-year pre-tax profits of about \$22m, putting the shares on a prospective p/e of about 14.

Pre-tax profits up 29% to £243m

Earnings per share up 23% to 32.8p

Dividend up 25% to 10p

As you'd expect, our figures make very good reading.

Reed International P.L.C. has produced pre-tax profits of £243 million, up 29% for the year ended 31 March 1988.

It's our fifth successive year of growth with an average increase in that period of over 30% per year in both pre-tax profits and earnings per share.

In publishing, there has been an impressive increase in trading profits which are up

by 45% to £151.4 million. This comes partly from strong organic growth and partly from over twenty acquisitions we've made this year.

As to the future, we plan to concentrate solely on publishing and sell our manufacturing businesses.

So the chances are you'll be reading rather more of our literature than you imagined.



REED INTERNATIONAL

The contents of this statement, for which the directors of Reed International P.L.C. are solely responsible, have been approved for the purposes of Section 37 of the Financial Services Act 1986 by Price Waterhouse as authorised persons.

New products push Borland to \$7.17m

BY VANESSA HOULDER
THE SUCCESSFUL introduction of new products helped Borland International, US software house, produce a 62 per cent increase in pre-tax profits to \$7.17m (\$3.94m) for the year to March 31, compared with \$4.71m last year. Sales and royalty income for the year more than doubled from \$29.2m to \$76.5m.

Borland said it would no longer pay a dividend, in line with its fellow US high-tech companies. Mr Philippe Kahn, president, said that the fourth quarter was exceptionally good. Profit before tax for that period was \$2.1m, on sales and royalty income of \$29.2m. That compares with a poor third quarter, when pre-tax profits nearly halved to \$50,000, after a sharp increase in marketing costs. Mr Kahn said that language products accounted for more than half of revenues last year but that products in the business sector could make up the majority of sales next year. Borland said that existing products were maintaining their sales levels. In addition the company had successfully introduced a clutch of new products. In its professional business series, Borland introduced Quattro, Sidekick Plus and Paradox 2.0. In its Turbo language range, Borland introduced Turbo Pascal 4.0, Turbo C and Turbo Basic. The Paradox data management product acquired when the company bought Ansa Software in July had proved successful and was contributing some 20 per cent of revenues, said Mr Kahn. Borland yesterday launched the English version of Sprint, a

word-processing package. Last week the company acquired the rights to the spreadsheet technology of Surpass Software Systems. By the end of the second fiscal quarter, the company should have introduced the full range of business products which it has been planning for the past year. Earnings per share increased from 8.6 cents to 10.2 cents, a 55 per cent increase. comment
Borland is eyeing up the big league. Having expanded its software range over the past couple of years, it now hopes to reap the benefits. In particular, it has designs on the vast corporate market, which will bolster its traditional role as supplier of cheap and cheerful software to the computer enthusiast. Yet, although reviews and initial sales of new products have been superb, analysts are still in cautious mood. In the two years the company has been on the USM, the City has twice had to slash its forecasts, most recently for a dramatic overrun of marketing costs. So although sales are likely to surge ahead this year much depends on how well the company manages to contain its costs. There is scope, on some reckonings, for margins to now under 7 per cent - to rise to 10 per cent next year. Profit forecasts for this company are notoriously unreliable, but assuming it makes \$13m this year, the shares, unchanged at 109p, are on a multiple of 13. Although there are good long-term growth prospects, there is little to go for in the short term.

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	div (p)	%	P/E
228	185	Am. Brl. Ind. Ordinary	228d	+2	8.7	3.8	8.5
228	186	Am. Brl. Ind. CUS	228d	+2	10.0	4.4	-
40	25	Armitage and Boodle	40d	0	-	-	-
57	50	BEB Design group (USM)	56	0	2.1	3.7	8.0
162	155	Bardon Group	160	-1	2.7	1.7	27.4
109	100	Bardon Group Com. Prof.	109	0	6.7	6.7	-
148	137	Bey Technologies	141	0	11.0	10.2	-
107	100	Brenhill Com. Prof	107	0	-	-	-
268	246	CCJ Group Ordinary	268	+1	22.3	4.6	4.2
140	124	CCJ Group 1% Com.Prof.	140	0	14.7	10.5	-
151	128	Carbo P/C (SE)	146	0	11.0	4.2	9.2
112	100	Carbo 7.5% Pref (SE)	112	0	20.5	9.2	-
231	147	George Blaz	231	0	3.7	1.6	6.4
97	40	Int Group	97	0	-	-	-
99	87	Jackson Group	99	0	3.4	3.3	10.9
340	245	Multihouse NV (AmorSE)	330	0	10.4	3.2	11.1
23	40	Robert Jenkins	48	0	-	-	2.4
202	124	Schweitzer	202	0	8.0	2.7	26.6
204	194	Torrey & Carline	200d	0	1.7	1.7	7.7
81	56	Trevlan Holdings (USM)	70	+3	2.7	3.9	7.5
100	100	Universal Europe Com Prof	100	0	8.0	7.4	-
283	203	W.S. Yeates	283	0	18.2	5.7	7.9

Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of the Stock Exchange. Other securities listed above are dealt in subject to the rules of TSA.

These Securities are dealt in strictly on a matched bargain basis. Neither Granville & Co nor Granville Davies Ltd are market makers in these securities.

Granville & Company Limited
8 Levent Lane, London EC3R 8PP
Telephone 01-621 1212
Member of TSA

Granville Davies Limited
8 Levent Lane, London EC3R 8PP
Telephone 01-621 1212
Member of the Stock Exchange & TSA

Public Works Loan Board rates

Effective from 1st June 1988

Years	Quota loans repaid		Non-quota loans A* repaid	
	by EIP†	Att	by EIP†	Att
Over 1 up to 2	9%	9%	9%	9%
Over 2 up to 3	9%	9%	10%	10%
Over 3 up to 4	9%	9%	10%	10%
Over 4 up to 5	9%	9%	10%	10%
Over 5 up to 6	9%	9%	10%	10%
Over 6 up to 7	9%	9%	9%	9%
Over 7 up to 8	9%	9%	9%	9%
Over 8 up to 9	9%	9%	9%	9%
Over 9 up to 10	9%	9%	9%	9%
Over 10 up to 15	9%	9%	10%	10%
Over 15 up to 25	9%	9%	10%	10%
Over 25	9%	9%	10%	10%

* Non-quota loans B are 1 per cent higher in each case than non-quota loans A. † Equal instalments of principal. †† Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). † With half-yearly payments of interest only.

NEW INTEREST RATES

Gross Interest % p.a.	ACCOUNT	Net Interest % p.a.	Gross equivalent to a basic rate taxpayer % p.a.
With effect from 8 June 1988			
7.00	Clients' Premium Deposit Account £25,000-£99,999 £100,000+	5.37	N/A
7.50		5.76	N/A
4.23	Home Management Account	3.25	4.33
With effect from 6 July 1988			
3.26	Save and Borrow Account	2.50	3.33



MIDLAND

MIDLAND BANK PLC, 27 FOULTRY, LONDON EC2P 2BX

Disclosure of share interests: a tale of contrasting practices

By Geoffrey Lewis

THE RIGHT of a UK public company to know who are the real owners of its shares - similar rights exist in the US and in Australia - clashes with the habits and secrecy obligations of the European mainland. Continental banks find it difficult and sometimes impossible to comply with requests for such information.

The reasons for requiring disclosure of beneficial interests which led to the 1948 codification in the UK, were first stated in 1945 by the Cohen Committee report on Company Law. These were that foreigners might acquire control of essential British industries without anyone being aware of it; and that unscrupulous directors could more easily make illegitimate use of inside information under the cloak of nominee holdings.

The White Paper on Company Law Reform of 1973 goes one step further: "a company bearing a bid ought to have a right to know the real identity of the owners of its shares." Such a view chimes naturally with the Takeover Code, and in particular Rule 9, requiring a general offer to be made when someone, or some group acting in concert, controls 30 per cent of the votes of a company.

On the strength of section 212 of the Companies Act 1985, any UK public company can require anyone (whether a shareholder or not) whom it has reason to believe, either currently or within the last three years, to

have been interested in any of its shares, to give information about its own or any other person's interest in those shares. The sanctions for failure to comply with such a requirement include criminal penalties. The company can also apply to the court for voting, transfer and other restrictions on the shares. In brief the shares can be made worthless.

The Australian National Companies and Securities Legislation in the UK, were first stated in 1945 by the Cohen Committee report on Company Law. These were that foreigners might acquire control of essential British industries without anyone being aware of it; and that unscrupulous directors could more easily make illegitimate use of inside information under the cloak of nominee holdings.

The White Paper on Company Law Reform of 1973 goes one step further: "a company bearing a bid ought to have a right to know the real identity of the owners of its shares." Such a view chimes naturally with the Takeover Code, and in particular Rule 9, requiring a general offer to be made when someone, or some group acting in concert, controls 30 per cent of the votes of a company.

On the strength of section 212 of the Companies Act 1985, any UK public company can require anyone (whether a shareholder or not) whom it has reason to believe, either currently or within the last three years, to

have been interested in any of its shares, to give information about its own or any other person's interest in those shares. The sanctions for failure to comply with such a requirement include criminal penalties. The company can also apply to the court for voting, transfer and other restrictions on the shares. In brief the shares can be made worthless.

The Australian National Companies and Securities Legislation in the UK, were first stated in 1945 by the Cohen Committee report on Company Law. These were that foreigners might acquire control of essential British industries without anyone being aware of it; and that unscrupulous directors could more easily make illegitimate use of inside information under the cloak of nominee holdings.

The White Paper on Company Law Reform of 1973 goes one step further: "a company bearing a bid ought to have a right to know the real identity of the owners of its shares." Such a view chimes naturally with the Takeover Code, and in particular Rule 9, requiring a general offer to be made when someone, or some group acting in concert, controls 30 per cent of the votes of a company.

On the strength of section 212 of the Companies Act 1985, any UK public company can require anyone (whether a shareholder or not) whom it has reason to believe, either currently or within the last three years, to

therefore make an order restricting the shares.

The later case of *Geers Gross* also involved an overseas bank, this time a Swiss one. The company had made an agreement with Eurocom SA for the issue of shares to Eurocom, under which Eurocom agreed that it would not directly or indirectly acquire more than 20 per cent of the share capital of Geers Gross. The company, which was apprehensive that the agreement was being broken, served notices under section 212 as to the beneficial ownership of 3 per cent of its shares held by SM Nominees Limited (SMN), a subsidiary of Samuel Montagu. SMN held the shares as nominee for a Swiss bank, of whom Geers Gross made a similar inquiry. The Swiss bank refused to disclose the beneficial ownership of the shares on the ground that the information was confidential under Swiss banking law. The company obtained a court order restricting transfers of the shares in question.

SMN and the bank applied to have the restriction lifted so that some of the shares which had been sold could be transferred. This was resisted by Geers Gross on the ground that the true ownership of the shares had never been discovered. SMN and the Swiss bank responded that the information would become irrelevant when the shares were sold and transferred.

Mr Justice Vinelott refused to lift the restriction and his refusal was upheld by the Court of Appeal. The judges all took the view that in deciding whether or not to approve the sale, the Court should take into account the pre-

judges' enthusiasm for the policy behind the legislation. In the 1987 case of *Geers Gross plc* the judge said the legislation was designed "to give a company the power to unmask the true beneficial ownership of shares", and when the same case went in appeal, Lord Justice Nourse spoke of a lever "with which to prise open the casket in which the relevant facts about the shares are hidden."

In the case of *F.H. Lloyd*, claims in an English public company were registered in the name of an English nominee for the Trade Development Bank Luxembourg SA, which in turn held them for an undisclosed client. The company served notices under the predecessor of section 212 on the Luxembourg Bank requiring it to say whether it was interested in the shares in question and, if it was not the beneficial owner, to state the name and address and nature of the interest of any other person interested. The Luxembourg Bank refused, stating that it would be a criminal offence in Luxembourg to do so without the consent of its clients. It argued that because it was neither incorporated nor had a place of business in the United Kingdom, it was outside the scope of the Companies Act, as English legislation does not generally have extraterritorial effect.

The judge rejected these arguments. He said that the constitution of an English company amounted to a contract governed by English law between the company and its shareholders. The shareholder was the English nominee and the Luxembourg Bank was beneficiary under a trust of which the trustee was the English nominee. Accordingly, the Luxembourg Bank's beneficial interest was situated in England. "Upon what principle of statutory interpretation," asked the judge rhetorically, "is it to be said that the application of (the section) was not intended, merely because the person who is the public at large was in point because the register of share interests which each public company must now maintain, and in which it must inscribe the infor-

Re F.H. Lloyd Holdings plc [1985] BCLC 253
Re Geers Gross plc [1987] 1 WLR 887; [1987] 1 WLR 1649

The author is a partner with a firm of City solicitors.

Joint Announcement by

Gold Fields of South Africa Limited (Gold Fields)

(Registration No 05/04181/06)

The Randfontein Estates Gold Mining Company, Witwatersrand Limited (Randfontein)

(Registration No 01/00251/06)

New Wits Limited (New Wits)

(Registration No 05/04822/06)

and

Venterspost Gold Mining Company Limited (Venterspost)

(Registration No 05/05632/06)

All incorporated in the Republic of South Africa

PROPOSED EXTENSION OF VENTERSPOST'S MINING TITLE

An extensive drilling programme carried out by Gold Fields, New Wits and Randfontein to the east of Venterspost has demarcated an area of approximately 1,505 hectares which is underlain by gold-bearing Middlevele Reef at depths of 300 to 2,000 metres below surface. Rights in the area are held in the following proportions:

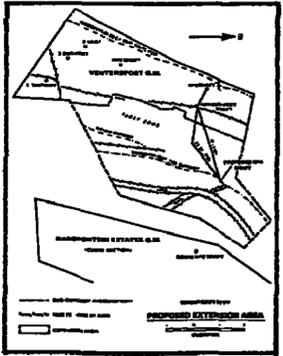
GOLD FIELDS	66.7%
RANDFONTEIN	26.5%
NEW WITS	6.8%

A faulted area, in extent 9-11 hectares, lies between the area referred to above and Venterspost.

An economic assessment of the area of interest indicates that it could best be worked as an extension of Venterspost. This extension area is expected to produce 23 million mill tons at an average yield of 4.3 grams per ton. Acquisition of the extension area should significantly extend Venterspost's life and increase operational flexibility.

Subject to the consent of its shareholders, the board of Venterspost has therefore agreed to acquire the mineralised area for a consideration to be satisfied by the issue of 4,800,000 deferred shares in Venterspost. These deferred shares

will rank for dividends from 1 July 1992 and will be allotted to the Vendors in the proportions mentioned above. New Wits and Randfontein have also agreed to sell to Venterspost for a cash amount of R12,000 12+ hectares of freehold and the mineral rights to the faulted zone, referred to above, which links Venterspost's existing mining area to the mineralised area. An application to consolidate all the mining titles, as shown on the following plan, and to mine in terms of a single State's share of profit formula will be submitted to the relevant authorities.



Venterspost plans to sink a single shaft (No 4 Shaft), initially to a depth of 1,200 metres. This will be connected to No 1 Shaft on 10 level. Men and material hoisting facilities will be provided at No 4 Shaft and No 1 Shaft will be used for rock hoisting and pumping. In due course, the shaft will be deepened to approximately 1,750 metres and connected to No 1 Sub-Vertical Shaft on 24 Level. When the extension area reaches full production it is expected to produce more than 50 per cent of the mill tonnage. As a consequence of the significant increase in the life of the mine, it is intended to increase the milling rate, using current facilities, from 130,000 tons to approximately 140,000 tons per month by January 1989.

On the basis of the projected gold price and costs, it is estimated that Venterspost will need to raise approximately R136 million, calculated in July 1988 money terms, to finance the development of the extension area. The finance required will be raised by means of rights issues of deferred shares.

The enabling resolutions will be submitted to shareholders of Venterspost for consideration at a general meeting which will be convened as soon as possible.

GOLD FIELDS OF SOUTH AFRICA LIMITED

7 June 1988

'Old Soldiers Never Die...'

but as they 'fade away' they so often need our help

Please give so we can give to them

TO: THE ARMY BENEVOLENT FUND
DEPT. FT. 41 QUEEN'S GATE, LONDON SW7 5SR

I enclose a donation of £ _____ or cheques/notes/VISA card No: _____ Expiry date of card: _____

I am going to donate through the Payroll Giving Scheme. Please send me your booklet "Benevolence in Action"

Signature: _____ Name: _____

Address: _____

Please use your 'WILL POWER'

to help us grow old with dignity

When you are deciding how you will can benefit others, spare a special thought for a charity that's different.

Different because it helps the kind of people who previously never dreamed of seeking charity for themselves, even in their direst straits. Mostly they are educated people - very much like you - who have been struck down by cruel blows of fate they could never have foreseen.

Over the last 90 years, the work of the DGAA has lifted thousands of kindly men and women (many whose lives have been devoted to caring for others) from the mental and physical abyss of bereavement, financial crisis and approaching frailty. In every part of the country we have been helping to keep them in their own homes, but, when necessary, in one of ours.

Few other charities provide quite the same service for quite the same kind of people. Especially we need the "will power" of legacies to help us continue and expand our work. Please use some of yours in this very worthwhile cause.

We are a sincere, prudent and immensely caring charity, and we promise to use your bequest very carefully and well.

THE DISTRESSED GENTLEFOLK'S AID ASSOCIATION
Founded 1897, From H.M. Queen Elizabeth, the Queen Mother
Dept 7, Vicarage Gate House, Vicarage Gate, London W8 4AQ. Tel: 01-229 9341
(Please make cheques payable to "DGAA")

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY-indices of industrial production, manufacturing output (1980=100); engineering orders, total manufacturing, textiles, leather and allied vocations (2000). All seasonally adjusted.

Year	Ind. prod.	Mfg. output	Eng. order	Textiles	Leather	Other
1986	110.5	106.9	94	126.5	104.8	3,141
4th qtr. 1987	111.5	106.4	98	125.4	105.9	2,973
1st qtr. 1988	112.8	108.5	94	123.3	105.9	2,965
2nd qtr. 1988	114.0	111.4	98	121.8	107.5	2,987
3rd qtr. 1988	115.6	112.4	94	120.6	108.8	2,973
4th qtr. 1988	118.3	116.4	94	121.0	107.6	2,976
July	118.0	115.4	96	122.1	107.0	2,929
Aug.	118.7	115.5	94	122.0	107.5	2,973
Sept.	114.6	111.9	92	120.0	105.5	2,712
Oct.	114.8	112.5	92	123.5	105.3	2,649
Nov.	116.1	113.7	92	125.5	104.9	2,614
Dec.	113.9	113.3	94	126.2	103.8	2,476
1st qtr. 1989	114.0	113.9	92	125.9	103.0	2,502
Feb.	112.5	112.5	94	125.5	103.8	2,470
Mar.	114.0	111.9	94	125.5	103.1	2,502
Apr.	112.5	111.9	94	126.4	103.4	2,485
May	112.5	111.9	94	126.4	103.4	2,485
Jun.	112.5	111.9	94	126.4	103.4	2,485

OUTPUT-By market sector, consumer goods, investment goods, intermediate goods (manufacture) and services (excluding construction, hotels, restaurants, taxis, leather and clothing (1980=100); housing starts (000s, monthly average).

Year	Consumer goods	Invest. goods	Interm. goods	Eng. output	Metals	Textiles	Housing starts
1986	108.5	101.5	115.7	104.3	114.4	104.5	12.5
4th qtr. 1987	107.5	100.7	117.0	103.1	114.5	103.9	17.4
1st qtr. 1988	110.1	101.7	116.6	103.6	115.0	104.7	19.6
2nd qtr. 1988	113.0	105.1	118.0	107.9	120.9	106.7	20.3
3rd qtr. 1988	114.0	107.2	118.8	109.7	121.9	105.5	17.3
4th qtr. 1988	115.6	108.5	118.4	108.6	121.8	105.9	20.9
July	113.3	106.9	119.4	110.0	122.0	106.0	17.9
Aug.	113.0	105.8	117.7	109.0	119.0	105.0	22.1
Sept.	113.8	108.5	118.5	109.5	120.5	105.0	12.0
Oct.	112.5	107.9	119.0	109.0	120.0	105.0	13.1
Nov.	113.8	108.4	118.3	111.0	118.0	103.0	14.8
Dec.	112.5	104.0	118.3	107.4	120.2	103.8	18.6
1st qtr. 1989	114.7	104.4	120.0	108.0	120.0	104.0	19.1
Feb.	112.5	105.8	118.0	108.0	120.0	103.0	18.3
Mar.	112.5	104.1	118.4	108.0	119.0	103.0	17.2
Apr.	112.5	104.1	118.4	108.0	119.0	103.0	17.2

EXTERNAL TRADE-indices of export and import volume (1980=100); visible balance (1980=100); oil balance (£m); terms of trade (1980=100); visible reserves (1980=100); current balance (£m); current balance (£m).

Year	Report volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Visible reserves
1986	109.9	142.0	-3,260	-456	+822	106.9	21.82
4th qtr. 1987	120.5	133.5	-1,211	+790	+1,150	106.4	27.04
1st qtr. 1988	126.6	141.1	-1,217	-309	+1,016	103.4	34.26
2nd qtr. 1988	129.6	141.1	-1,100	-496	+808	103.7	34.81
3rd qtr. 1988	130.1	145.8	-891	-525	+767	103.5	34.91
4th qtr. 1988	127.4	145.8	-1,284	-497	+859	103.8	34.26
July	124.2	145.8	-1,284	-497	+859	103.8	34.26
Aug.	121.5	145.8	-1,284	-497	+859	103.8	34.26
Sept.	121.5	145.8	-1,284	-497	+859	103.8	34.26
Oct.	121.5	145.8	-1,284	-497	+859	103.8	34.26
Nov.	121.5	145.8	-1,284	-497	+859	103.8	34.26
Dec.	121.5	145.8	-1,284	-497	+859	103.8	34.26
1st qtr. 1989	126.0	149.2	-3,709	-1,000	+881	104.7	44.64
Feb.	121.5	145.8	-1,284	-497	+859	103.8	34.26
Mar.	126.6	147.4	-1,202	-702	+811	104.6	42.89
Apr.	126.1	146.0	-828	-285	+736	104.2	44.64
May	124.2	145.8	-1,125	-285	+736	103.6	47.26
Jun.	124.2	145.8	-1,125	-285	+736	103.6	47.26

FINANCIAL-Money supply M0, M1 and M2 (three months' growth at annual rate); bank sterling lending to private sector; building societies' net inflow; consumer credit; all seasonally adjusted. Clearing Bank base rate (end period).

Year	M0 %	M1 %	M2 %	Bank lending	Building societies	Consumer credit	Base rate
1986	7.5	15.3	14.1	+10,816	2,834	+501	11.00
4th qtr. 1987	1.2	20.6	20.2	+6,728	1,405	+977	10.00
1st qtr. 1988	2.3	22.7	22.9	+6,254	1,204	+1,026	12.00
2nd qtr. 1988	6.1	22.5	21.7	+11,600	1,211	+1,074	10.00
3rd qtr. 1988	7.2	22.3	24.1	+11,129	2,007	+948	8.00
4th qtr. 1988	7.7	24.5	24.8	+4,251	917	+777	8.00
July	7.1	22.5	21.0	+2,851	697	+800	10.00
Aug.	6.5	20.5	21.4	+4,254	947	+947	10.00
Sept.	6.7	20.7	21.8	+4,254	912	+940	8.00
Oct.	7.1	22.3	21.8	+2,776	1,120	+877	8.00
Nov.	7.5	11.9	21.9	+4,267	1,089	+809	8.00
Dec.	2.4	9.1	11.8	+12,028	2,051	+1,085	8.00
1st qtr. 1989	2.7	1.0	7.9	+3,088	890	+588	8.00
Feb.	1.8	1.0	5.0	+1,102	821	+510	8.00
Mar.	1.8	24.9	17.7	+4,891	1,030	+626	8.00
Apr.	6.8	22.1	22.1	+5,837	1,976	+276	8.00
May	6.8	22.1	22.1	+5,837	1,976	+276	7.00

INFLATION-indices of savings (Jan 1980=100); basic materials and fuels; wholesale price of manufactured products (1980=100); retail prices and food prices (Jan 1987=100); RPIX commodity index (3 Sept 1981=100); trade weighted value of sterling (1976=100)

Year	Basic materials	Fuels	Wholesale price	RPIX	Food	Retail prices	Sterling
1987	122.0	129.0	124.2	100.0	100.0	100.0	82.9
1st qtr. 1988	126.0	130.7	126.0	101.0	101.0	100.0	79.2
2nd qtr. 1988	126.0	131.0	125.0	101.0	101.0	100.0	79.2
3rd qtr. 1988	126.0	131.0	125.0	101.0	101.0	100.0	79.2
4th qtr. 1988	126.0	131.0	125.0	101.0	101.0	100.0	79.2
July	126.0	131.0	125.0	101.0	101.0	100.0	79.2
Aug.	126.0	131.0	125.0	101.0	101.0	100.0	79.2
Sept.	1						

COMMODITIES AND AGRICULTURE

IPE crude futures in \$1m relaunch

BY STEVEN BUTLER

THE LONDON-BASED International Petroleum Exchange yesterday announced the launch of a revised crude-oil futures contract on June 23 and a \$1m promotional programme to build volume and liquidity in the trading instrument.

Mr Derek Whiting, the exchange's chairman, said the potential for the new contract was enormous. He filled an industry need for an oil futures contract in time zones outside the US, where the New York Mercantile Exchange has successfully established contracts based on West Texas Intermediate crude.

Mr Whiting said the actual cost of trading on the exchange would be higher because of costs associated with requirements under the Financial Services Act, to join the Association of Futures Brokers and Dealers.

The IPE also introduced two changes in the specifications for 1,000-barrel contracts, which are based on an index of Brent Oil prices compiled from specialist trade publications.

Banana producers fear loss of EC share

By Camille James in Kingston

CARIBBEAN banana producers, who supply about two thirds of Britain's demand, are more than slightly worried about retaining their market share after European Community members harmonise their trade policies in 1992.

Cominco takes zinc price lead with rise to \$1,200 a tonne

BY KENNETH GOODING, MINING CORRESPONDENT

COMINCO, THE Canadian natural resources group, yesterday increased its European zinc price from \$1,140 to \$1,200 a tonne, the highest level since the dollar European Producer Price (EPP) was introduced in 1976.

Cominco's zinc price is the highest of the total 12 grades of zinc produced in the world, and is the only one to be based on the LME price.

Mr Neil Buxton, an analyst with the London metals research unit of Shearson Lehman Hutton, said other zinc-producers would be bound to follow Cominco quickly and some might go higher than \$1,200.

Energy Secretary highlights US gas hopes

BY NANCY DUNNIE IN WASHINGTON

THE US can cut its oil-import dependence by 1m barrels a day by increasing domestic use of natural gas, Mr John Herrington, US Energy Secretary, says.

It cut its regulatory administration from almost 2,000 lawyers and regulators to a workforce of about 200. It lowered rents for gas leases on federal lands and put forward a five-year plan for exploration offshore.

politically sensitive initiative, opposed by environmentalists. He said: "We are pushing hard to open up exploration of the coastal strip of the Arctic National Wildlife Refuge. We believe that it has huge gas reserves, possibly larger than Prudhoe Bay [the massive Alaskan oilfield]."

predicted it would repeal the windfall-profits tax this year. The tax cost \$100m to administer and raised no revenue, he said.

Record Australian farm exports forecast

BY CHRIS SHERWELL IN SYDNEY

AUSTRALIA'S AGRICULTURAL exports are expected to reach a record A\$15.4bn (\$6.75bn) in the year to next June but aggregate volumes will actually fall slightly, the government Bureau of Agricultural and Resource Economics forecasts.

The bureau, in its Rural Outlook study published this week, says stocks of wool and wheat, of which Australia is a leading world exporter, are minimal and 1988-89 exports will need to come from current output.

grow by nearly A\$1bn, or 7 per cent, to A\$15.4bn, the bureau says. This compares with an estimated 19 per cent growth in the 1987-88 year just ending.

displayed by the Australian economy over recent months. The bureau warns of its forecasts that potentially conflicting developments have created unusual uncertainty about the outlook for Australian commodities.

EC approves German farm aid

BY TIM DICKSON IN BRUSSELS

THE European Commission last night approved the West German Government's plans to make direct payments to its farmers totalling DM1.1bn (£50m) a year from the start of next year to the end of 1992.

THE EUROPEAN Commission has decided to suspend until June 10 advance crushing subsidies for rapeseed and sunflowerseed for the next six months, Commission officials said.

when the Community agreed to its revision of the MCA system - and dismantling of positive MCAs - in 1984. Two per cent of this is due to cease at the end of this year but the June 1987 summit agreed that the final 1 per cent MCA dismantlement this marketing year "would be compensated by a German national aid equivalent to 2 VAT points... but without such aid being linked to production."

WORLD COMMODITIES PRICES

LONDON MARKETS

PRECIOUS METAL prices closed sharply lower on the London Bullion market as sentiment was depressed by a fall in Chicago soybean futures following rain in some US growing regions, dealers said.

Table with columns: Commodity, Close, Previous, High/Low. Includes COCOA, COPPER, RUBBER, and various oils.

Table with columns: Commodity, Close, Previous, High/Low. Includes LONDON METAL EXCHANGE, POTATOES, and SOYABEAN MEAL.

Table with columns: Commodity, Close, Previous, High/Low. Includes LONDON BULLION MARKET, GOLD, and SILVER.

Table with columns: Commodity, Close, Previous, High/Low. Includes NEW YORK, GOLD, and SILVER.

Table with columns: Commodity, Close, Previous, High/Low. Includes CHICAGO, SOYABEAN, and WHEAT.

Table with columns: Commodity, Close, Previous, High/Low. Includes CHICAGO, SOYABEAN, and WHEAT.

SPOT MARKETS

Table with columns: Commodity, Price, Change. Includes Crude oil, Dural, Brent Blend, and various metals.

Table with columns: Commodity, Price, Change. Includes SOYABEAN, RUBBER, and various oils.

Table with columns: Commodity, Price, Change. Includes POTATOES, SOYABEAN MEAL, and various oils.

Table with columns: Commodity, Price, Change. Includes LONDON BULLION MARKET, GOLD, and SILVER.

Table with columns: Commodity, Price, Change. Includes NEW YORK, GOLD, and SILVER.

Table with columns: Commodity, Price, Change. Includes CHICAGO, SOYABEAN, and WHEAT.

Table with columns: Commodity, Price, Change. Includes CHICAGO, SOYABEAN, and WHEAT.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling renews its advance

STERLING MOVED back under the spotlight yesterday, as the foreign exchange market again pondered the direction of UK interest rates, and the relative attractions of the pound, as a high yielding currency.

This trend illustrates the present quandary of the Bank of England over exchange rate policy and interest rates. The pound remains volatile and highly sensitive to movements in rates, but is also susceptible to fears about rising UK inflation and a widening current account payments deficit.

Sterling climbed to DM3.1250 from DM3.1075, supported by the recent two week rise of 1 p.c. in UK bank base rates.

It was also helped by the forecast from the London office of Goldman Sachs, in its monthly review, that the pound could soon reach DM3.20. This repeated an earlier prediction from the US investment house, which rose to DM3.1850 from DM3.1750.

The Australian dollar has tended to weaken, but it rose quite sharply yesterday, as currencies supported by high interest rates returned to the fore.

The US dollar was relatively quiet and steady. It was left on the sidelines, as the market adjusted positions ahead of next Tuesday's US trade figures for April, and attention switched back to sterling.

The relative attractions of the dollar and pound in the short term are likely to be decided by the US trade figures. A trade deficit above \$18bn may encourage speculative money back into the pound, but any figure near to the March deficit of \$9.75bn is likely to encourage demand for the dollar, at the expense of sterling.

The dollar rose to DM1.7165 from DM1.7150, but fell to Y135.25 from Y135.70. It also declined to SF1.4230 from SF1.4290, but improved to FF5.8000 from FF5.7850.

overall, led by renewed demand for sterling. Investors switched back into the pound, with dealers in Frankfurt commenting that sterling's recovery had been only a matter of time, after the recent rise in London interest rates.

West Germany's trade figures for March will be published tomorrow or Monday. The current account surplus for the month is expected to rise to DM7.5bn, from DM6.5bn in February, but the figures are likely to be completely overshadowed by the US trade figures on Tuesday.

The French franc was steady ahead of the final round in the elections for the French National Assembly next Sunday.

The market is expecting a left of centre government to support Mr Francois Mitterrand, the socialist President. The lack of pressure on the franc indicates that the socialist majority may now be smaller than forecast, before the first round of elections last Sunday, and that there is less threat of a strong left wing bias in the next parliament.

FINANCIAL FUTURES

Firmer tone on lower cash rates

THE POUND'S continued improvement helped to push up three-month sterling futures from Tuesday's close in the lift market yesterday, although values finished below the day's highs.

Short term investors were active buyers, as the pound's attraction was enhanced by two half point increases in base rates this month and a reluctance to buy dollars ahead of next week's release of US trade figures for April.

However the speed of sterling's improvement took many people by surprise, driving cash rates

down to levels consistent with current base rates of 8 1/2 p.c. One trader suggested that volume levels were likely to fall today and tomorrow, as more and more investors elected to move to the sidelines.

Long gilt futures followed a more restrained path, finishing the day with small losses. There was concern about how long the pound's recovery could be sustained, and this, as well as the recent volatility in UK interest rates, encouraged dealers to err on the side of caution.

Consequently the September price slipped to 96-09 from an opening level of 96-16 and Tuesday's close of 96-14. The lack of any clear trend was reflected in volume figures, with only around 12,000 lots traded.

US Treasury bonds registered a modest improvement. An end to the dry weather in parts of the US gave rise to suggestions that the recent rise in soybean and grain futures was unlikely to continue. Trading volume was light, as investors awaited the release of May's producer price index on Friday and next week's trade figures.

US Treasury bonds registered a modest improvement. An end to the dry weather in parts of the US gave rise to suggestions that the recent rise in soybean and grain futures was unlikely to continue. Trading volume was light, as investors awaited the release of May's producer price index on Friday and next week's trade figures.

US Treasury bonds registered a modest improvement. An end to the dry weather in parts of the US gave rise to suggestions that the recent rise in soybean and grain futures was unlikely to continue. Trading volume was light, as investors awaited the release of May's producer price index on Friday and next week's trade figures.

EMU IN NEW YORK

Table with columns: Jan 88, Feb 88, Mar 88, Apr 88, May 88, Jun 88. Rows for various currencies and indices.

STERLING INDEX

Table with columns: Jan 88, Feb 88, Mar 88, Apr 88, May 88, Jun 88. Rows for Sterling Index and other metrics.

CURRENCY RATES

Table with columns: Currency, Rate, Change. Rows for various currencies like Sterling, US Dollar, etc.

CURRENCY MOVEMENTS

Table with columns: Currency, Movement, Change. Rows for Sterling, US Dollar, etc.

OTHER CURRENCIES

Table with columns: Currency, Rate, Change. Rows for various international currencies.

EMU EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, Rate, Change. Rows for various European currencies.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns: Term, Rate, Change. Rows for various time periods.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns: Term, Rate, Change. Rows for various time periods.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Rate, Change. Rows for various interest rates.

EXCHANGE CROSS RATES

Table with columns: Currency, Rate, Change. Rows for various cross rates.

LONDON (LIFFE)

Table with columns: Instrument, Price, Change. Rows for various futures contracts.

CHICAGO

Table with columns: Instrument, Price, Change. Rows for various futures contracts.

NEW YORK

Table with columns: Instrument, Price, Change. Rows for various futures contracts.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Rate, Change. Rows for various interest rates.

CURRENCY FUTURES

Table with columns: Instrument, Price, Change. Rows for various futures contracts.

MONEY MARKETS

London rates easier

INTEREST RATES were mostly lower in London yesterday, following a further improvement by sterling. With the pound trading over DM3.12, prospects for another rise in rates receded.

The key three-month interbank rate fell to 8 1/2 p.c. from 8 3/4 p.c. on Tuesday, while the 12-month rate slipped to 9 1/4 p.c. from 9 1/2 p.c.

The Bank of England forecast a surplus of around £250m with factors affecting the market including US clearing bank base lending rate.

Overnight money opened lower at 7 1/2 p.c. and fell away to a low of 2 p.c. before finishing bid at about 5 p.c.

In Frankfurt call money continued Tuesday's sharper trend, with little prospect of any official assistance until the next sale and repurchase tender, due to be announced on Monday.

Commercial banks are keen to hang on to their reserves to meet a major round of corporate tax payments next week. Call money was quoted at 3.45 p.c. against an average rate of 3.40 p.c. on Tuesday.

FT LONDON INTERBANK FIXING

Table with columns: Term, Rate, Change. Rows for various interbank rates.

MONEY RATES

Table with columns: Term, Rate, Change. Rows for various money rates.

LONDON MONEY RATES

Table with columns: Term, Rate, Change. Rows for various London money rates.

Money market summary text describing current conditions and forecasts.

EUROPEAN OPTIONS EXCHANGE

Large table with multiple columns showing options exchange data for various currencies and instruments.

BASE LENDING RATES

Table listing base lending rates for various banks and currencies.

Company Notices

G. T. INVESTMENT FUND Société Anonyme 2, boulevard Royal L - 2953 Luxembourg R. C. Luxembourg B - 7443 NOTICE OF EXTRAORDINARY GENERAL MEETING

African and European Investment Company Limited

(Incorporated in the Republic of South Africa) Registration No. 01 (C154) 06 Preference dividend No. 80

G.T. INVESTMENT FUND S.A. Registered Office: 2, Boulevard Royal, 2953 Luxembourg R.C. Luxembourg No. 7443

Notice is hereby given to the shareholders, that the ANNUAL GENERAL MEETING of shareholders in G.T. INVESTMENT FUND S.A. will be held at the head office of Banque Internationale à Luxembourg, Société Anonyme, 2, Boulevard Royal, 2953 Luxembourg, on Friday, 17 June, 1988 at 10.00 a.m. with the following agenda:

MAFINA B.V. Notice to the Holders of Bonds of the issue 4 1/2% 1973/1988 of U.S. Dollars 75,000,000

Final Redemption Notice is hereby given to the holders of bonds that the amount remaining outstanding i.e. U.S. Dollars 30,720,000 is redeemable at par on or after July 1st, 1988.

Bonds should be presented for payment at the offices of the paying agents set forth in the prospectus and the conditions of the bonds.

Interest accruing on the outstanding bonds will cease as of July 1st, 1988.

Banque Internationale à Luxembourg Société Anonyme Luxembourg, June 1, 1988

HOKKAI CAN CO., LTD. (The "Company")

US\$80,000,000 5% per cent. Bonds Due 1993 with Warrants (the "Warrants")

to subscribe for shares of common stock of the Company

Pursuant to the provision of Clause 3 of instrument relating to the Warrants, we notify you of an adjustment of the Subscription Price of the Warrants (the "Subscription Price"). We hereby certify that:

1. On 31st May, 1988, the Board of Directors of the Company resolved to make a free share distribution to the shareholders of the Company as at 3.00 p.m. on 30th June, 1988 (Tokyo Time), at the ratio of 0.13 share per one share held; and

2. As a result of such resolution of free share distribution, the following adjustment of the Subscription Price shall be made:

Subscription Price before Adjustment Yen 1,712.00

Subscription Price after Adjustment Yen 1,506.20

Effective date of the adjustment (Tokyo Time): 1st July 1988

Hokkai Can Co., Ltd. Marunouchi Bldg. 2-2 Marunouchi 2-chome, Chiyoda-ku, Tokyo 100, Japan

9th June, 1988

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Unit Trust, Abbey Unit Trust, etc. with columns for name, manager, and other details.

Table listing unit trusts such as Brown Shipley & Co Ltd, Brown Shipley & Co Ltd, Brown Shipley & Co Ltd, etc. with columns for name, manager, and other details.

Table listing unit trusts such as Eagle Star Unit Trust, Eagle Star Unit Trust, Eagle Star Unit Trust, etc. with columns for name, manager, and other details.

Table listing unit trusts such as M & S Securities, M & S Securities, M & S Securities, etc. with columns for name, manager, and other details.

Table listing unit trusts such as Scottish Unit Trust, Scottish Unit Trust, Scottish Unit Trust, etc. with columns for name, manager, and other details.

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699 Reuters Code: IGIN, IGI0

Table with columns for FT 30, FTSE 100, WALL STREET, and other market indices with dates and values.

FT CROSSWORD No.6,651 SET BY FRESCA

Crossword puzzle grid with numbers indicating starting positions for clues.

Crossword clues: ACROSS 1 Struck a medal, embarrassed about it (6), 4 One turning up without deposit for calculator (8), 10 Opera - field for exploitation at Number Ten? (7), etc.

Table listing unit trusts such as City Financial Services & Sec. Ltd, City Financial Services & Sec. Ltd, City Financial Services & Sec. Ltd, etc. with columns for name, manager, and other details.

Table listing unit trusts such as Eagle Star Unit Trust, Eagle Star Unit Trust, Eagle Star Unit Trust, etc. with columns for name, manager, and other details.

Table listing unit trusts such as M & S Securities, M & S Securities, M & S Securities, etc. with columns for name, manager, and other details.

Table listing unit trusts such as Scottish Unit Trust, Scottish Unit Trust, Scottish Unit Trust, etc. with columns for name, manager, and other details.

Handwritten signature or mark at the bottom of the page.

هكذا صنعنا اتصل

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information for various companies including Abbey Life Assurance Co Ltd, Alliance Assurance Co Ltd, and others. Each entry lists the company name, address, and a list of unit trusts with their respective values and percentages.

OTHER UK UNIT TRUSTS

INSURANCES

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Prudential Life & Pension Ltd
Table listing various unit trusts with columns for name, code, and price.

Regency Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Royal Liver Assets Life & Pension
Table listing various unit trusts with columns for name, code, and price.

Standard Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Target Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Ward Financial Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Franklin Templeton Fund Mgmt Ltd
Table listing various unit trusts with columns for name, code, and price.

Thames Valley Investment Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Trust Investment Services Ltd
Table listing various unit trusts with columns for name, code, and price.

Various other unit trust listings
Table listing various unit trusts with columns for name, code, and price.

Property Equity & Life Ass. Co
Table listing various unit trusts with columns for name, code, and price.

Royal Heritage Life Assurance Ltd
Table listing various unit trusts with columns for name, code, and price.

Scottish Amicable
Table listing various unit trusts with columns for name, code, and price.

Scottish Equitable Life Ass. Soc.
Table listing various unit trusts with columns for name, code, and price.

UK Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Westpac & General Assurance Soc
Table listing various unit trusts with columns for name, code, and price.

Windsor Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Ward Financial Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Various other unit trust listings
Table listing various unit trusts with columns for name, code, and price.

Various other unit trust listings
Table listing various unit trusts with columns for name, code, and price.

Prudential Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Regency Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Royal Liver Assets Life & Pension
Table listing various unit trusts with columns for name, code, and price.

Standard Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Target Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Ward Financial Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Franklin Templeton Fund Mgmt Ltd
Table listing various unit trusts with columns for name, code, and price.

Thames Valley Investment Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Trust Investment Services Ltd
Table listing various unit trusts with columns for name, code, and price.

Various other unit trust listings
Table listing various unit trusts with columns for name, code, and price.

Prudential Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Regency Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Royal Liver Assets Life & Pension
Table listing various unit trusts with columns for name, code, and price.

Standard Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Target Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Ward Financial Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Franklin Templeton Fund Mgmt Ltd
Table listing various unit trusts with columns for name, code, and price.

Thames Valley Investment Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Trust Investment Services Ltd
Table listing various unit trusts with columns for name, code, and price.

Various other unit trust listings
Table listing various unit trusts with columns for name, code, and price.

Prudential Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Regency Life Assurance Co Ltd
Table listing various unit trusts with columns for name, code, and price.

Royal Liver Assets Life & Pension
Table listing various unit trusts with columns for name, code, and price.

Standard Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Target Life Assurance Co Ltd - Contd.
Table listing various unit trusts with columns for name, code, and price.

Ward Financial Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Franklin Templeton Fund Mgmt Ltd
Table listing various unit trusts with columns for name, code, and price.

Thames Valley Investment Management Ltd
Table listing various unit trusts with columns for name, code, and price.

Trust Investment Services Ltd
Table listing various unit trusts with columns for name, code, and price.

Various other unit trust listings
Table listing various unit trusts with columns for name, code, and price.

OFFSHORE INSURANCES

Table listing offshore insurance companies and their services.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas investment opportunities.

UK LISTED

Table listing UK listed investment funds and companies.

Handwritten signature or mark at the bottom center of the page.

هكذا اصنافه

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as Abbey Global Investment Fund, Capital Income Management Ltd, and others, with columns for name, price, and performance.

Table of London Share Service, including sections for British Funds (Short-term, Five to Fifteen Years, Over Fifteen Years), Foreign Bonds & Rails, Int. Bank and O'Seas Govt Sterling Issues, Corporation Loans, Commonwealth & African Loans, and Public Board and Ind. Financial.

Table of Money Market Trust Funds and Money Market Bank Accounts, listing various financial products and their details.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, and % Change.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, and % Change.

BANKS, HP & LEASING

Table listing bank and leasing stocks with columns for Stock, Price, and % Change.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks with columns for Stock, Price, and % Change.

BUILDING, TIMBER, ROADS Contd

Table listing building, timber, and road stocks (continued) with columns for Stock, Price, and % Change.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks with columns for Stock, Price, and % Change.

DRAPERY AND STORES

Table listing drapery and store stocks with columns for Stock, Price, and % Change.

DRAPERY AND STORES - Contd

Table listing drapery and store stocks (continued) with columns for Stock, Price, and % Change.

ELECTRICALS

Table listing electrical stocks with columns for Stock, Price, and % Change.

Table listing electrical stocks (continued) with columns for Stock, Price, and % Change.

Table listing electrical stocks (continued) with columns for Stock, Price, and % Change.

ENGINEERING

Table listing engineering stocks with columns for Stock, Price, and % Change.

ENGINEERING - Contd

Table listing engineering stocks (continued) with columns for Stock, Price, and % Change.

FOOD, GROCERIES, ETC

Table listing food, grocery, and other stocks with columns for Stock, Price, and % Change.

HOTELS AND CATERERS

Table listing hotel and catering stocks with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.)

Table listing miscellaneous industrial stocks with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.) - Contd

Table listing miscellaneous industrial stocks (continued) with columns for Stock, Price, and % Change.

Table listing miscellaneous industrial stocks (continued) with columns for Stock, Price, and % Change.

Table listing miscellaneous industrial stocks (continued) with columns for Stock, Price, and % Change.

INDUSTRIALS (Misc.) - Contd

Table listing miscellaneous industrial stocks (continued) with columns for Stock, Price, and % Change.

INSURANCES

Table listing insurance stocks with columns for Stock, Price, and % Change.

LEISURE

Table listing leisure stocks with columns for Stock, Price, and % Change.

Handwritten text at the bottom of the page.

LONDON SHARE SERVICE

LEISURE - Contd

Table of stock prices for Leisure sector including companies like W.A.T., Leisure, and others.

PAPER, PRINTING, ADVERTISING - Contd

Table of stock prices for Paper, Printing, Advertising, and Property sectors.

TEXTILES - Contd

Table of stock prices for Textiles sector.

TOBACCO

Table of stock prices for Tobacco sector.

TRUSTS, FINANCE, LAND

Table of stock prices for Trusts, Finance, and Land sectors.

TRUSTS, FINANCE, LAND - Contd

Continuation of stock prices for Trusts, Finance, and Land sectors.

OIL AND GAS - Contd

Table of stock prices for Oil and Gas sector.

MINES - Contd

Table of stock prices for Mines sector.

MOTORS, AIRCRAFT TRADES

Table of stock prices for Motors and Aircraft Trades.

Commercial Vehicles

Table of stock prices for Commercial Vehicles.

Components

Table of stock prices for Components.

Groups and Subsidiaries

Table of stock prices for Groups and Subsidiaries.

NEWSPAPERS, PUBLISHERS

Table of stock prices for Newspapers and Publishers.

PROPERTY

Table of stock prices for Property sector.

SHIPPING

Table of stock prices for Shipping sector.

SHOES AND LEATHER

Table of stock prices for Shoes and Leather.

SOUTH AFRICANS

Table of stock prices for South African stocks.

TEXTILES

Table of stock prices for Textiles sector.

Investment Trusts

Table of stock prices for Investment Trusts.

Finance, Land, etc

Table of stock prices for Finance, Land, etc.

OIL AND GAS

Table of stock prices for Oil and Gas sector.

OVERSEAS TRADERS

Table of stock prices for Overseas Traders.

PLANTATIONS

Table of stock prices for Plantations.

MINES

Table of stock prices for Mines sector.

Far West Rand

Table of stock prices for Far West Rand.

Central African

Table of stock prices for Central African.

France

Table of stock prices for French stocks.

Australians

Table of stock prices for Australian stocks.

THIRD MARKET

Table of stock prices for Third Market.

NOTES

Stock exchange dealing classifications are indicated to the right of security names. A Alpha B Beta, Y Gamma. Unless otherwise indicated, prices are in pence and denominated are 25c. Estimated price/earnings ratios and cover ratios are based on latest annual reports and accounts and where possible are updated on half-yearly figures. P/E ratios are calculated on 'net' distribution basis, earnings per share being computed on profit after tax and interest on long term debt. Dividends are based on the latest distribution basis, earnings per share being computed on profit after tax and interest on long term debt. Dividends are based on the latest distribution basis, earnings per share being computed on profit after tax and interest on long term debt.

REGIONAL & IRISH STOCKS

Table of stock prices for Regional and Irish stocks.

TRADITIONAL OPTIONS

Table of stock prices for Traditional Options.

This service is available to every Company listed in the Stock Exchange throughout the United Kingdom for a fee of £500 per annum for each security.

LONDON STOCK EXCHANGE

US influences boost equities at close of sluggish session while Gilts hang fire

Account Dealing Dates

Table with columns: Dealings, Declared, Last, Account, Day. Rows for May 29, Jun 2, Jun 5, Jun 6, Jun 7, Jun 8, Jun 9, Jun 10, Jun 11.

The UK equity market was boosted at the end of a dull trading session by the strong opening on Wall Street. Led by a general mark-up in New York quotations for American Depository Receipts (ADRs), the UK blue chip intercontinental stocks closed with widespread gains.

Also bearing down on the market were the growing fears that a further round of staff cutbacks may be about to hit the City. There were strong rumours yesterday that a major UK market-maker will shortly follow last week's lead from Chase Manhattan by laying off trading staff, including some senior employees.

Government bonds also traded very quietly. Opening prices were a touch higher than at the start of the session on the downside. The 1820 support level was not regained until mid-afternoon. Seaq turnover dipped to 390.4m shares.

Amstrad quickly returned to the limelight as the group responded favourably to news of the group's venture into the satellite television market with the Amstrad Fidelity branded 60CM dish and receiver, aimed squarely at the mass market.

FINANCIAL TIMES STOCK INDICES. Table with columns: Index Name, June 8, June 7, June 6, June 5, June 2, Year Ago, High, Low, Since Completion. Includes Government Sec, Fixed Interest, Ordinary, Gold Mines, Div. Ord. Yield, P/E Ratio, etc.

LONDON REPORT AND LATEST SHARE INDEX. TEL. 0898 123001

488p, and Enterprise, 13 better also at 488p. continued to reflect market belief that a merger of the two is not far away.

Becham, on the other hand, was a relatively quiet note awaiting today's announcement of the preliminary figures. Profits estimates range around the £2.7m mark (£2.07m). Some 3.6m shares changed hands, with the price closing a shade dearer at 340p.

revival of demand and put on 6 to 243p. Ellis and Goldstein edged up 2 to 110p on hopes of an increased offer from Berketez.

British Telecom traded on a relatively quiet note awaiting today's announcement of the preliminary figures. Profits estimates range around the £2.7m mark (£2.07m). Some 3.6m shares changed hands, with the price closing a shade dearer at 340p.

ahead of today's interim figures. Dealers are expecting £1.4m and the shares rose 4 to 193p.

Quick (R.L.) confused market-makers when its 1-for-1 split was postponed until today, but better liquidity hopes pushed the price up 10 to 276p.

Among papers, Associated Newspapers was a firm market, and the shares closed up 3 at 450p, while regional publisher EMAP edged up 2 to 205p ahead of next Monday's figures.

Interest in the Property market again centred on companies announcing trading statements with Hardanger, 720p, and Regalton, 180p, rising 25 and 5 respectively after preliminary results.

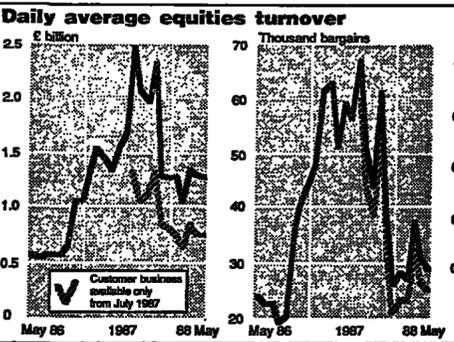
Textiles were featured by a flurry of speculative activity in Lister which moved up 11 to 124p amid talk of a possible bid from Hillingworth Morris.

Turnover in Traded Options slackened off, with the overall total down to 27.671 contracts, made up of 19,286 calls and 8,385 puts.

Traditional Options

- First dealings May 31
Last dealings June 10
Last declarations Sept 1
For Settlement Sept 12
For rate indications see end of London Share Service

Dealers reported fairly active day in the Traditional option market. Stocks to attract money for the call included Western Mining, Bristol Channel, Consolidated Gold Fields, Oliver Resources, Rascal, TSB, Virgin, Delawick, Magnet, Stanhope, Ransand, Morgan Grenfell, Cadbury Schweppes, Amstrad, Ultramar, Noble & Lund, Burnside, Courauland, and Christie International. Puts were arranged in Oliver Resources and NSM, but no double options were reported.



Hillside is currently trying to reduce gearing and thought a bid unlikely. Hillside is believed to be trying to sell a 3 per cent stake in Tate & Lyle to raise around £30m, but volume in Tate & Lyle shares was again low and dealers suggested the shares have not yet been placed.

Dried up, but ended better at 334p on turnover of 2.8m. Reed International joined the list of companies which have produced results above expectations only to see their share price tumble. Profits of £242.8m were fully 20 per cent above forecasts and chief executive Mr Peter Davis said he hoped to confirm the sale of Reed's European paper interests for around £500m within a month.

10.4 per cent stake, but its shares were quiet and ended the day unchanged at 85p. Abbey Life, the unit-linked life assurance group, closed unchanged at 310p, but turnover remained brisk at 2.1m shares. Strong buying from the Continent over the past few days is ascribed to stake-building by Banque Paribas, the French financial group.

The clearing banks shaded easier in unexciting turnover, as the market waited for the next move in domestic interest rates. TSB held steady at 104 1/2p despite the fact that a bid may not be made directly in line to suffer the increased competition when Girobank is privatised in the autumn.

Granada, helped by a BZW recommendation, came to life and put on 10 to 323p, while Colroll, reflecting better-than-expected preliminary figures, rose 9 to 191p. Arson responded fresh to the bid approach, rising to 160p before settling 8p on the day at 156p. Myson, in contrast, ran into profit-taking after the recent speculative flurry and returned to close cheaper at 215p.

BP traded actively again, the new shares shading to 70p on turnover of 4.2m shares, and the old, unchanged at 267p, with 3.7m turned over. Both LASMO, another 6 up at

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for Alpha securities dealt through the SEAI system yesterday until 9 pm.

Table with columns: Stock, Volume, Stock, Volume, Stock, Volume. Lists various companies like ASDA Group, Allied-Lyons, Amstar, etc.

FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Wednesday June 8 1988, Index No., Day's Change, etc. Lists groups like CAPITAL GOODS, BUILDING MATERIALS, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, Wed Jun 8, Day's change, etc. Lists indices like British Government, 5 years, etc.

LONDON TRADED OPTIONS

CALLS PUTS

Table with columns: Option, Jul, Aug, Sep, Oct, Nov, Dec. Lists options for various stocks like Allied-Lyons, Amstar, etc.

RISES AND FALLS YESTERDAY

Table with columns: British Funds, Corporations, Domestic and Foreign Bonds, etc. Shows rises and falls in various categories.

LONDON RECENT ISSUES

Table with columns: Issue, Price, etc. Lists recent issues like British Government, etc.

FIXED INTEREST STOCKS

Table with columns: Issue, Price, etc. Lists fixed interest stocks like British Government, etc.

"RIGHTS" OFFERS

Table with columns: Issue, Price, etc. Lists rights offers for various companies.

FINANCIAL TIMES

Financial Times Thursday June 9 1988. Includes various news snippets and market updates.

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, Belgium, Denmark, Finland, Germany, Greece, Hong Kong, India, Japan, Korea, Malaysia, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, and USA.

Table of stock market data for Canada, including Toronto and Montreal markets, listing various companies and their stock prices.

Table of stock market data for various countries including Australia, Brazil, Canada, Chile, Colombia, Costa Rica, Cuba, Czech Republic, Denmark, Ecuador, Egypt, France, Germany, Greece, Hong Kong, India, Indonesia, Israel, Italy, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Pakistan, Philippines, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, and USA.

Table of stock market data for various countries including Argentina, Australia, Brazil, Canada, Chile, Colombia, Costa Rica, Cuba, Czech Republic, Denmark, Ecuador, Egypt, France, Germany, Greece, Hong Kong, India, Indonesia, Israel, Italy, Japan, Korea, Malaysia, Mexico, New Zealand, Norway, Pakistan, Philippines, Portugal, Singapore, South Africa, Spain, Sweden, Switzerland, Taiwan, Thailand, UK, and USA.

Table of stock market indices including New York Dow Jones, London FTSE 100, and various regional indices like the Nikkei in Japan and the Hang Seng in Hong Kong.

Advertisement for 'Travelling on Business?' featuring the Financial Times newspaper. It includes a headline 'Have your F.T. hand delivered in Germany', a list of hotels in Madrid and Barcelona, and a large graphic of the newspaper. The ad promotes the paper's international coverage and offers a 12-issue free trial.

Closing Prices June 8

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Open', 'Close', 'Change', 'Volume', 'Bid', 'Ask', 'Last Sale', 'Settlement', 'Dividend', 'Yield', 'P/E', 'Market Cap', 'Sector', 'Company Name', 'Symbol', 'Exchange'.

Continued on Page 41

Handwritten signature or stamp at the bottom center of the page.

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Change, and Close.

Table of NYSE Composite Prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Change, and Close.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Change, and Close.

Table of AMEX Composite Prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Change, and Close.

OVER-THE-COUNTER

Table of Over-the-Counter prices listing various stocks with columns for High, Low, Stock, Div. Yld., % Change, and Close.

Advertisement for Financial Times featuring the headline 'Have your F.T. hand delivered...' and '12 FREE ISSUES'.

AMERICA

Dividend-related issues lift volume as Dow rebounds

Wall Street

EQUITIES AND bonds bounced back yesterday, registering strong gains which took the Dow Jones Industrial Average very near to its post-crash high, writes Janet Bush in New York.

The Dow closed 48.36 points higher at 2,102.95, within only a few points of its post-crash high of 2,110.08 on April 12. Volume shot up with more than 310m shares changing hands. However, a significant proportion of trading centred on various stocks due to go ex-dividend.

The New York Stock Exchange's limits on the use of its Superdot system for stock index arbitrage went into effect during the afternoon as the Dow registered a gain in the session of 50 points.

Pacific Gas & Electric, which has a dividend yield of 12 per cent and goes ex dividend today was by far the most active issue on the New York Stock Exchange. By noon, more than 94m shares had been traded in Pacific Gas & Electric alone.

Traders said they did not see evidence of much more active participation by institutions or individual investors despite the much better tone which emerged in the market last week.

Some genuine buying was seen during the afternoon as the Dow's rise gathered momentum and there does seem to be a sense of confidence building up. The bond market has spent the week almost exclusively focusing on the Commodity Research Bureau's futures index. A 1/2 point surge in the index on Tues-

day morning appeared to be the main reason behind a 1/2 point fall in bond prices and yesterday a decline of nearly three points in the CRB helped push prices 1/2 point higher.

By late trading, the CRB index was down nearly four points, and prices were up more than a full point. The Treasury's benchmark 30-year issue was quoted 1/16 point higher.

The sharp rise and fall in both markets on successive days this week provides evidence of how nervous the mood is. Inflation remains the main issue. The CRB is dominated by the bond market and both bond and equity traders are highly nervous about tomorrow's producer prices figures.

The consensus forecast is for a rise of 0.4 per cent in May, the same as in April. However, some forecasters are looking for a rise of 0.6 per cent, and there were rumours in the market on Tuesday that prices may have risen by as much as 0.7 per cent.

Figures released yesterday by the Department of Commerce on wholesale trade in April provided evidence of a softening in domestic demand compared with March. Trade fell between the two months, and there was also tentative evidence of a build-up in inventories.

Traders are keeping a careful eye on the dollar with sensitivity about the currency particularly sharpened in the run-up to next week's US merchandise trade figures for April. Forecasters are looking for a deficit of around \$12bn and \$14bn compared with the shortfall of \$9.7bn in March.

Today the Commerce Department is due to release seasonal-

ly-adjusted monthly trade figures for 1986, 1987 and for the first three months of this year. Next Tuesday's trade figures will be seasonally adjusted.

Among featured stocks on the equity market were Macmillan, which was quoted 3/4 higher at \$75.4. Macmillan rejected a sweetened takeover bid of \$73 a share from the Robert M. Bass Group which has also offered to restructure the company on more favourable terms than Macmillan had proposed.

Murray Ohio Manufacturing rose 1/4 to \$37.4 after the company said it was talking to third parties about a possible takeover to rival the offer for the company by Electrolux.

Canada

A surging New York stock market lifted share prices here although activity was moderate. Finance US bond markets ignited the New York rally.

Toronto's 300 composite index ended at 3,366.53, up 33.98, as advancing issues led declines 419 to 343. Volume totalled 23,450,000 shares compared with 25,790,000 on Tuesday, and the value of trading amounted to C\$299.8m compared with C\$328.2m.

The market's advance was broadly based, with mining issues up 1 per cent on index, industrial products up 2.4 per cent, forest products up 2.1 per cent, consumer products up 1.3 per cent, finance services up 1.2 per cent and oil up 1.4 per cent. Gold-mining stocks slumped on a weakening bullion price.

ASIA

Concern undermines buying interest

Tokyo

THE NIKKEI average failed for the third day running to close above 28,000, although it again made a brief foray above that level in Tokyo yesterday, writes Shigeo Nishimura of Jiji Press.

The day was dominated by a mix of strong buying interest and concern over precariously high prices. The Nikkei average closed 54.67 points down at 27,912.65 after moving between a high of 28,024.20 and a low of 27,880.18 on a turnover of 1.5bn shares, down from the previous day's 2.2bn. Declines outpaced advances by 551 to 352, with 166 issues unchanged.

The Tokyo stock exchange's movements have followed a supply and demand pattern over the past three weeks in the absence of special market-moving factors. Individual investors and business corporations have sought low-priced giant-capital and smaller-capital speculative issues for quick profits, on the recommendations of leading securities companies.

Stocks priced at about ¥500 were particularly popular, and many market participants expect them to move steadily above ¥1,000.

Concern over the market outlook persists, however, as the Nikkei average climbs daily into uncharted territory. The list of the 10 most active stocks was dominated by those costing less than ¥1,000 yesterday, and their volume accounted for 46.9 per cent of overall turnover.

Among the top 10 issues - mostly steels and shipbuilders - laggards in the large-capitals sector were bought heavily, with Kobe Steel, second busiest with 153m shares, advancing ¥29 to

¥437. Kawasaki Steel, third busiest with 131m shares, closed unchanged at ¥400 after yet another all-time high of ¥445. Ishikawajima-Harima Heavy Industries firmed ¥28 to ¥79.7.

Real estate issues drew investor interest because of their improved earnings due to large-scale urban development projects, with Mitsubishi Estate climbing ¥120 to ¥7,710. Tokai Land ¥120 to ¥3,810. Mitsui Real Estate ¥80 to ¥2,180.

Stronger demand for stainless steel boosted related stocks across the board. Nippon Yakin Kogyo gained ¥5 to ¥915 and Nippon Metal Industry ¥17 to ¥78.

Tokyo Rope, in contrast, tumbled ¥200 to ¥2,510 in its second consecutive maximum loss - on rumours that a group of speculators had sold its shareholding to another speculative group.

Blue-chips stayed out of favour, with Matsushita Electric Industrial slipping ¥30 to ¥2,530 and Sony Corp falling ¥50 to ¥5,150. Heavy electricals, which had been recent gainers, closed easier, with Toshiba Corp down ¥7 to ¥913 and Hitachi of ¥20 to ¥1,410.

Bonds moved little in the absence of news, with dealers and institutional investors keeping a low profile, reflecting persistent anxiety about a possible upsurge of US interest rates.

The yield on the benchmark 5.0 per cent government bond, due in December 1987, finished unchanged at 4.54 per cent in local trading on the Tokyo stock exchange. It later dropped to 4.53 per cent in inter-dealer trading on buying by a big securities company.

Osaka Securities Exchange prices turned down on profit-taking for the first time in nine trading days, with the OSE stock average losing 10.39 to 27,768.14

on a volume of 198m shares, off 21.5m shares. Basic Chemical Industries slid ¥23 to ¥780 and Araya Industrial lost ¥70 to ¥1,380, whereas Kumiya rose ¥100 to ¥2,490.

TAIPEI bounced back from early losses as the weighted index passed the 4,900 mark for the first time ever, adding 63.37 to end at the day's high of 4,961.58.

Australia

INSTITUTIONS moved in to pull shares off their lows with selective buying, after downturns on Wall Street and in London on Tuesday had provoked profit-taking in early trading.

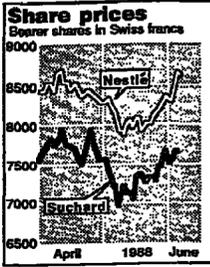
The sharp turnaround picked up the All Ordinaries index from a low of 1,580.7 to its close at 1,591.3, down 5.2 from the previous day.

Turnover was 141m shares worth A\$211m and buying focused on resource stocks paying fully-franked dividends. Earlier selling came mainly from overseas investors.

MMI rose 9 cents to A\$2.03 on turnover of 7m shares, including about 3.4m in special sales ranging from A\$1.95 to A\$2.02. The stock has been performing well in anticipation of approval from the Papua New Guinea Government for the company's gold mining joint venture with Resonance and Placer Pacific. Resonance eased 30 cents to A\$9.70 and Placer Pacific fell 12 cents to A\$2.60.

CSR, the building materials, sugar and resources company, was one of the few stocks to close higher, adding 3 cents to A\$4.48 after announcing a 28 per cent rise in annual operating profit to A\$186m shortly before the end of trading.

Bell Resources lost 9 cents to



FOOD is still the focus for Swiss thought, as Nestlé and Jacobs Suchard continue the fight for UK sweet maker Bournville. Food giant Nestlé, which fell to a post-bid low on May 15 - after which, fears of UK Government intervention receded - has since seen its bearers rise SF740 to SF824,440, up SF720 yesterday after Tuesday's bid extension.

Bearers of chocolate maker Suchard expected to publish its formal offer in the next few days - have gained SF700 from May 9, their lowest point since they April 13 dawn raid. Yesterday they lost SF725 to SF7,650. The Credit Suisse index yesterday edged down 0.2 to 451.2.

SOUTH AFRICA

GOLD stocks eased in Johannesburg yesterday as the bullion price declined, but afternoon buying propped them up a little and they ended off their lows. Randfontein lost R10 to R252 and Val Reef shed R3.50 to R278.50.

Mining financials and diamond shares followed suit, with Anglo American falling 75 cents to R52.50 and De Beers dropping R1 to R38.50.

ATV moved up 2.5 cents to HK\$2.10 amid takeover rumours, while Tai Cheung closed 7.5 cents lower at HK\$3.75 before announcing annual net profit of HK\$25m, up from the previous year's HK\$159m.

PROPERTY stocks led equities market higher in moderate trading. Sharp rises in real estate issues attracted increasing numbers of investors to land company stocks.

The Hang Seng index rose 21.95 to 2,608.98 in turnover of HK\$1.2bn, up from HK\$1.1bn. In initial trading, prices slipped in response to the overnight fall on Wall Street. However, they recovered to close higher as investors took the view that the Wall Street drop had been a technical correction after recent gains.

In the property sector, New World Development rose 30 cents to HK\$11.80, Hongkong Land added 10 cents to HK\$7.65 and Cheung Kong gained 5 cents to HK\$7.20.

ATV moved up 2.5 cents to HK\$2.10 amid takeover rumours, while Tai Cheung closed 7.5 cents lower at HK\$3.75 before announcing annual net profit of HK\$25m, up from the previous year's HK\$159m.

SPECULATIVE buying and bargain hunting propelled stocks higher, after the overnight fall on Wall Street created an uneasy mood and prices opened lower. The Straits Times Industrial Index rose 9.32 to 1,040.51 in turnover slightly off at 51.2m shares.

Interest focused on marine-related, property and Malaysian cheaper stocks.

Among active issues were property stocks DBS Land, which gained 2 cents to S\$1.11 on volume of about 1.9m shares, and NOL, up 1 cent at S\$1.58 on 1.4m shares.

Singapore

Overseas demand leads to late rally

London

OVERSEAS buying helped reverse earlier losses in Frankfurt, Paris and Amsterdam, where morning profit-taking cut into recent rises, and most European bourses closed higher.

FRANKFURT saw profit-taking in early trading but closed higher after overseas institutions stepped up their buying in the afternoon.

The former dollar, which rose in afternoon trading to DM1,718, also aided sentiment, with chemicals and cars ending mostly higher. The midday FAZ, which did not reflect the late rally, was 2.28 lower at 459.94.

Special situation stocks were popular, with paper and engineering stock Feldmühle Nobel reaching a 1988 high of DM309.50, up DM16, in anticipation of an unprecedented hostile tender for the company, which was heavy at about 300,000 shares.

Utility RWE, which fell initially on Monday's news of its purchase of Deutsche Texaco, found DM9.50 to close at DM208.50, and retailer Kaufhof, which confirmed it wanted to buy retailer Standa from the Montedison-Ferruzzi group, added DM1 to DM390.

THE strong opening on Wall Street gave a much-needed boost to shares in London and the FT-SE 100 index closed 8 higher at 1,828.2. International blue chips were marked higher in line with American Depository Receipts in New York.

Bonds closed little changed, with the 6 1/2 per cent 1998 unit yielding a steady 6.56 per cent.

PARIIS gained ground in afternoon trading after opening popular, with the session seeing continued strong demand for Parier and luxury goods group LVMH.

The CAC index, based on opening prices, eased 1 from Tuesday's 1988 high to 341.4. Parier rose FF733 to FF788 amid reports of stakeholding, LVMH added FF20 to FF2,500, and rumours of a large contract for Avions Marcel Dassault FF48 higher to FF781.

Perrier rose FF733 to FF788 amid reports of stakeholding, LVMH added FF20 to FF2,500, and rumours of a large contract for Avions Marcel Dassault FF48 higher to FF781.

Perrier rose FF733 to FF788 amid reports of stakeholding, LVMH added FF20 to FF2,500, and rumours of a large contract for Avions Marcel Dassault FF48 higher to FF781.

Perrier rose FF733 to FF788 amid reports of stakeholding, LVMH added FF20 to FF2,500, and rumours of a large contract for Avions Marcel Dassault FF48 higher to FF781.

Perrier rose FF733 to FF788 amid reports of stakeholding, LVMH added FF20 to FF2,500, and rumours of a large contract for Avions Marcel Dassault FF48 higher to FF781.

Perrier rose FF733 to FF788 amid reports of stakeholding, LVMH added FF20 to FF2,500, and rumours of a large contract for Avions Marcel Dassault FF48 higher to FF781.

Perrier rose FF733 to FF788 amid reports of stakeholding, LVMH added FF20 to FF2,500, and rumours of a large contract for Avions Marcel Dassault FF48 higher to FF781.

Bombay speculators set exchange alight

BY R C MURTHY IN BOMBAY

SPECULATORS are setting alight Bombay's stock exchange, with blue chip share prices rising 50 per cent since the end of March to a two-year high.

The BSE 30-share index passed the 600-mark last weekend for the first time in about two years and reached 628 yesterday. Daily turnover has quadrupled to Rs 1bn over the period.

Activity has been curtailed this week by a strike over wages at the exchange, which opened yesterday for the first time this week in a session lasting just one and a half hours. But stocks continued their upward climb.

Speculators are on the rampage, helping to fuel a rally which chartists say is a bull phase on the Bombay Stock Exchange, India's largest with more than two-thirds of the country's stock turnover.

Just 10 weeks ago investors reacted bearishly at the slightest provocation. The Economic Times All-India share index, one of three indicators, hit the year's low at 218 by March-end and was perilously close to 213.7, the nadir touched last July when markets dropped on fears of political instability following a sectoral reversal to the ruling party.

Now, favourable news is no longer discounted and the market takes heart from such facts as the reintroduction of the investment allowance, abolished two years ago, improved corporate profits and the official forecast of good monsoon rains this year.

The BSE 30-share index passed the 600-mark last weekend for the first time in about two years and reached 628 yesterday. Daily turnover has quadrupled to Rs 1bn over the period.

Activity has been curtailed this week by a strike over wages at the exchange, which opened yesterday for the first time this week in a session lasting just one and a half hours. But stocks continued their upward climb.

Speculators are on the rampage, helping to fuel a rally which chartists say is a bull phase on the Bombay Stock Exchange, India's largest with more than two-thirds of the country's stock turnover.

Just 10 weeks ago investors reacted bearishly at the slightest provocation. The Economic Times All-India share index, one of three indicators, hit the year's low at 218 by March-end and was perilously close to 213.7, the nadir touched last July when markets dropped on fears of political instability following a sectoral reversal to the ruling party.

Now, favourable news is no longer discounted and the market takes heart from such facts as the reintroduction of the investment allowance, abolished two years ago, improved corporate profits and the official forecast of good monsoon rains this year.

Other events have contributed to the present rally, including a takeover bid for Associated Cement Companies, India's largest cement group, which has seen its share price double to Rs 250 in four weeks.

Government approval for the expansion and diversification plans of Tata Iron and Steel Company, the market leader on the BSE, has boosted its price by two-thirds in the past 10 weeks to Rs 902.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Another cautionary note is found in the fact that speculators dominate the markets at present - the individual investor has yet to return.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Another cautionary note is found in the fact that speculators dominate the markets at present - the individual investor has yet to return.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Another cautionary note is found in the fact that speculators dominate the markets at present - the individual investor has yet to return.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Another cautionary note is found in the fact that speculators dominate the markets at present - the individual investor has yet to return.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Another cautionary note is found in the fact that speculators dominate the markets at present - the individual investor has yet to return.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Another cautionary note is found in the fact that speculators dominate the markets at present - the individual investor has yet to return.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Another cautionary note is found in the fact that speculators dominate the markets at present - the individual investor has yet to return.

BSE authorities are threatening to curb excessive speculation but the restrictions imposed so far are designed to restrict the price rise.

Company Notices: Remy Finance B.V. FRF 300,000,000 GUARANTEED FLOATING RATE NOTES DUE 1993

Legal Notices: T PRICE & SON (STAMPERS) LIMITED

Legal Notices: SOCIETE GENERALE ALSACIENNE DE BANQUE

Legal Notices: LEUEN INTERNATIONAL INVESTMENTS N.V.

Legal Notices: MILLER CARNEGIE SECURITIES LIMITED

Legal Notices: NOTICE TO ALL CREDITORS AND CLAIMANTS

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

Legal Notices: NOTICE IS HEREBY GIVEN, pursuant to Section 20(2) of the Insolvency Act, 1986...

THE DEFINITIVE GUIDES TO INVESTMENT

THE UNIT TRUST YEAR BOOK 1988

THE INVESTMENT BOND YEAR BOOK 1988

Order Form

Order Form

Order Form

Order Form

Order Form

Order Form

Order Form

Order Form

Order Form

Order Form

Table with columns: NATIONAL AND REGIONAL MARKETS, WEDNESDAY JUNE 8 1988, TUESDAY JUNE 7 1988, DOLLAR INDEX. Lists various stock indices and their values.

SECTION III FINANCIAL TIMES SURVEY



After 40 years of National Party rule South Africa gropes for an alternative to apartheid. As

pressures mount at home and sanctions and disinvestment press in from abroad, the future shape of Pretoria's perestroika is obscure, writes Anthony Robinson

White fears, black hopes

Forty years after the Afrikaans-dominated National Party swept into power at the 1948 elections South Africa is still a "nation in the making". Its remaining divisions on racial lines are the source of deep-rooted internal conflicts and make it the object of increasing sanctions, disinvestment and other international pressures.

For all its faults, South Africa is also the most dynamic and prosperous country in Africa deeply enmeshed in a complex process of change at all levels. Remaking its society in a non-racial mode, whether under the Nationalists or any other conceivable form of government, is likely to be the work of decades not months - like perestroika in the Soviet Union.

What undermined apartheid was not a white change of heart but economic forces which brought millions of black and white urban dwellers, despite all the laws, humiliation and violence used to keep them apart. A major positive result is that South Africa, uniquely on the Continent, now has millions of increasingly skilled and educated urban blacks.

Exposed to the mass media and education, accustomed over three or four generations to industrial discipline and ambitious to fulfil their economic and political potential, it is the expansion and development of this black urban class which provides the key to the future. Its growth into a stable, property-owning, increasingly skilled middle and working class could create the essential middle ground for the building of democracy. A similar socio-economic transformation of Franco's Spain, after all, allowed a democratic transition there only a generation after the Civil War. If black aspirations are frustrated indefinitely, or rudely reversed, the prospects become much darker.

Meanwhile the "Nats" are drifting. Despite the soul-searching of Afrikaner intellectuals and middle class professionals, old-style leaders like President FW Botha cannot bring themselves to ask forgiveness for past crimes or abandon the ethnic or "group" mindset of their past.

As a result they have lost the moral and political support of the Afrikaner intelligentsia, which seeks reconciliation via "rebel" leaders like President FW Botha and Dr Frederik van Zyl Slabbert. Perhaps, more to the point, they have also lost the loyalty and votes of the "Afrikaner volk" which once swung them to power and sustained them.

The "volk" might have followed Mr "Bats" out of their ideological blind alley had it been bold, confidently and manfully led in the direction of a new vision of a prosperous, non-racial future. It was not, instead, the party judged the issues, opting to modernise rather than to abolish apartheid. Its "reforms", as a consequence, have proved

deeply flawed, offending many but pleasing none. The tri-cameral segregated parliament for whites, coloureds and Indians, provoked anger by excluding black participation. The refusal to give real power and a fiscal base to the black local authorities made them powerless targets of black revenge. The rejection of multi-racial power sharing in Natal undermined black and white leaders who sought to put power-sharing into practice.

The expected partial reform, instead of clear cut abolition, of the Group Areas Act left this parliamentary session appears doomed to create new multi-racial slums by restricting the number of "grey areas" and so exaggerating the influx into them. Faced with the emergence of unofficial black leaders and organisations, the government has fallen back on banning and repression after its initial indecision.

The result is a government without conviction, kept in power by a fragile coalition of middle class Afrikaners and frightened English-speakers, a vast security network and bureaucracy and an autocratic president, insulated from reality. After four uninterrupted decades in power, a bloated bureaucracy demands a tax tribute which has hobbled economic growth. Faced with sanctions, disinvestment and presidential wrath, however, the once vocal business commu-

nity has kept its head below the parapet. It has welcomed the government's conversion to Thatcherite privatisation and deregulation, still commands the white middle ground and is flanked on either side by "impossible dreamers". On the Right is the Conservative Party, and para-military Afrikaner Weerstandsbeweging (AWB), itching to turn the clock back 40 years. On the Left is the African National Congress (ANC), still theoretically committed to the violent overthrow of

the "apartheid regime" and demanding "transfer of power to the majority". Collapse of the middle ground leading to a polarisation of white and black society between these two extreme could lead to unprecedented violence. The Right won 30 per cent of the vote in the May 1987 whites-only elections and twice that percentage in three Transvaal "Pretoria" by-election victories in March. The CP is the old National Party of the 1940s. It appeals to all those who either do not like or do not understand the fact that the economy and South African society has radically changed in the meantime. It believes in taking Dr Hendrik Verwoerd's grand apartheid vision to its logical conclusion. This means partition of the country into a whites-only homeland - containing most of the mines, farming land, industry and wealth - linked to economically-subservient black "states".

The CP says it would deprive all blacks of their South African citizenship and abolish all the Botha-era reforms. It assumes that millions of blacks will passively allow themselves to be transported to their new "countries" and accept re-imposition of the pass laws, influx control and

deprivation of their newly-won property and other rights. At the other end of the spectrum sits the banned African National Congress. Its leaders are in jail or in exile but it is still perceived by millions of ordinary blacks as the embodiment of their desire for justice. Exile, however, has not been kind to the ANC. Forced underground in 1960 it has taken on the organisational structure and conspiratorial ways which reflect the strong influence of the South African Communist Party (SACP).

Notoriously Stalinist for decades the SACP is now exuding glasnost and perestroika, while the ANC's diplomats like Mr Oliver Tambo and his apparent Thabo Mbeki, are seeking to enhance the ANC's reasonable and democratic image. Welcome though this is to many inside and outside South Africa, doubts remain whether this is a matter of conviction or merely a response to a series of major defeats for the military leg of the ANC's four-pronged strategy. This is aimed at isolating South Africa diplomatically and politically, making the townships ungovernable, setting up alternative power structures and, fourthly, waging "armed prope-

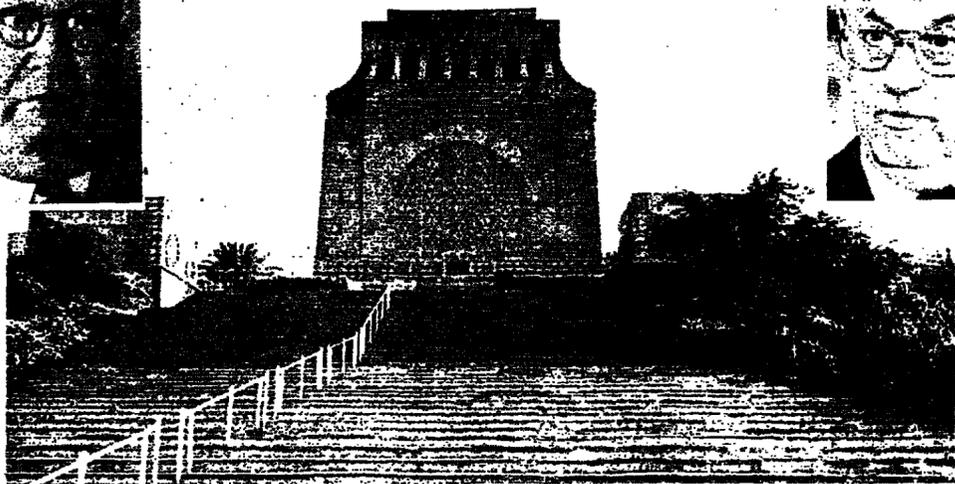
ganda" through landmines, grenade attacks and bombs inside South Africa. The object of this strategy - to force the South African government to negotiate a "transfer of power to the majority" - appears at least as unrealistic now as it did 25 years ago, if not more so. This, at least, is the view of such diverse critics as Zulu Chief Mangosuthu Buthelezi, whose Inkatha movement has been engaged in a bloody proxy war against the ANC in the townships around Pietermaritzburg, and Afrikaner "verligtes" like Dr Van Zyl Slabbert.

The ANC is coming under increasing external diplomatic and internal political pressure to revise its aims and strategy. Its nostalgic attachment to the armed struggle (which brings it into a quixotic conflict with the strongest army and security forces in Africa) is particularly vulnerable to the prospect of a negotiated settlement to the Angolan civil war. This would deprive the ANC of its operational bases.

But, at this stage, a solution to the Angolan war, which opens up new vistas for economic and political co-operation for an entire sub-region devastated by nearly 15 years, is emerging as one of the few positive straws to clutch at. Given the complexity of the issues, the multiplicity of interests and the depth of suspicion on all sides, a negotiated settlement in Angola would be tantamount to a miracle. Without it, however, it is becoming increasingly difficult to see how the polarisation of South African society and its external isolation can be turned around before the economy, the main engine for change, suffers irreversible damage.



The Voortrekker Monument (below) - symbol of Afrikanerdom - and Nationalist leaders DF Malan (left), victor in 1948, and PW Botha (right)



South Africa

KEY FACTS

Population	33.2m
Area	1.2m km
GNP per capita	\$1,750
GDP	\$61.6bn
Trade exports	\$14.1bn
Imports	\$21.6bn
current account balance	-\$3.2bn
Structure of merchandise exports	
food, beverages, tobacco	\$1.3bn
precious metals and stones	\$1.8bn
base metals	\$2.3bn
mineral products	\$2.3bn
Structure of merchandise imports	
manufactured products	\$7.5bn
of which machinery and transport	\$5.7bn
chemical products	\$3.2bn
Foreign debt as a percentage of GNP	35.2
Average annual growth rate	0.5% (1986)
Average annual rate of inflation	16.1% (1987)

That said, much has already been done to improve the efficiency of the state-controlled industries by new management charged with making their businesses more market and profit-oriented. Private business has also emerged leaner and meaner from the recession. Some have been strengthened by the purchase of former foreign-owned assets at cheap prices.

Last year's pre-October new issues boom on the stock exchange and negative real interest rates, meanwhile, has transformed the debt situation for many South African companies. The heavily restructured motor industry has been a principal gainer from the consumer boom, which has also produced record profits for a wide swathe of supermarkets, food and consumer goods industries after three bleak years.

The gold industry, beset by fast-rising costs and labour troubles, had a poor year with declining profits and a 33 tonne drop in output. The same was the case for the coal industry which saw export sales slump as a result of the sanctions-deepened collapse in world prices and the loss of traditional markets.

Looking ahead, the authorities, having dampened the consumer boom, hope that growth will settle down to a sustainable 2-3 per cent range with the emphasis shifting to the fight against inflation and the encouragement of low-import, employment-generating domestic growth based on black urbanisation and "inward industrialisation".

Meanwhile, the search continues for new markets in Taiwan and elsewhere to compensate for the loss of traditional US and European markets where sanctions pressure are expected to build up further if the US Congress passes the Total Disinvestment Bill later this year.

Anthony Robinson

SOUTH AFRICAN ECONOMY BALANCE OF PAYMENTS ADJUSTMENT AND GROWTH PERFORMANCE

by DR GERHARD DE KOCK
Governor of SA Reserve Bank

A higher rate of economic growth during the past year, and particularly since September 1987, considerable additional momentum has been imparted to the upswing in the South African economy. Compared with 1 per cent in 1986, the rate of growth of real gross domestic product amounted to about 2 1/2 per cent in 1987. Moreover, at a seasonally adjusted annual rate, real gross domestic product increased by nearly 5 per cent during the fourth quarter of 1987 and by about 4 per cent in the first quarter of 1988.

Real gross domestic expenditure showed an increase during calendar 1987 of nearly 5 per cent, compared with an increase of only 1 per cent in 1986 and a decrease of as much as 8 1/2 per cent in 1985. During the first quarter of 1988 it surged forward to a level about 10 1/2 per cent higher than that of the first quarter of 1987.

It is particularly encouraging that real gross fixed investment increased further in the first quarter of 1988 for the third consecutive quarter. In addition, inventory investment showed a particularly sharp increase in the first quarter of 1988. Further evidence that the upswing was gathering momentum was provided by the growth of manufacturing output, wholesale and retail trade, and imports.

Decline in rate of inflation. What makes the acceleration of real growth over the past two years all the more gratifying is the fact that it was accompanied by a marked decline in the rate of inflation. The twelve-month rate of increase in consumer prices slowed down from 20.8 per cent in January 1986 to 13.3 per cent in April 1988. The twelve-month rate of increase in the production price index showed an even more pronounced decline, namely from 20.7 per cent in October 1986 to 12.0 per cent in March 1988.

A major reason for this rare combination of higher growth and lower inflation was the considerable progress made during the past year or more in restoring confidence in the political and economic prospects of South Africa. This stemmed at least partly from the success achieved in combining the maintenance of law and order with political reform.

In retrospect it is clear that overseas perceptions of the South African situation reached a lower turning-point just before Soweto Day on 16 June 1986. This is not to suggest that these perceptions have now become "invariable" or that the stresses and strains in South Africa's foreign relations have diminished to any significant extent. Far from it. The basic underlying problems are still there. But the situation has taken a turn for the better. Overseas perceptions of conditions in South Africa are clearly not so distorted, misguided and inaccurate as they were two years ago.

Balance of Payments Adjustment. This combination of higher growth and lower inflation has been accompanied by impressive balance of payments adjustment in the face of capital and trade sanctions. The surplus on the current account of the balance of payments amounted to R6.2 billion in 1987. This means that the current account has now shown surpluses equal to between 3 1/2 and 5 per cent of gross domestic product for three consecutive years. The South African economy, moreover, repaid about US\$5 billion of foreign debt between the end of 1984 and the end of 1987. This was equivalent to about 7 1/2 per cent of exports of goods and services during this period.

Against this background South Africa's ratio of foreign interest payments to exports of goods and services, which amounted to only 10.7 per cent in 1985, compared with an average of 30.2 per cent for Western

Hemisphere developing countries, declined to 9.5 per cent in 1986 and to a mere 7.1 per cent in 1987.

Similarly, South Africa's ratio of foreign debt to total exports of goods and services declined from a peak level of 171 per cent in 1984, which was not inordinately high, to 108 per cent in 1986 and 93 per cent in 1987. In contrast, the comparable ratio for Western Hemisphere developing countries deteriorated from an average of 273 per cent in 1984 to 350 per cent in 1986, and an estimated 332 per cent in 1987.

Despite these debt repayments South Africa's total gold and foreign exchange reserves increased from R3.9 billion (US\$1.9 billion) at the end of April 1986 to R7.9 billion (US\$4.1 billion) at the end of 1987, and to R8.1 billion (US\$3.7 billion) at the end of March 1988.

Of course, South Africa had to pay a price for this effective balance of payments adjustment. Belts had to be tightened. As capital flowed out, the exchange rate depreciated, and the rate of inflation accelerated temporarily. In 1985, 1986 and 1987 real gross national product per head of the population declined by an average of about 1.2 per cent per year, real personal disposable (after tax) income per head by an average of about 2.1 per cent per year, and real private consumption per head by an average of about 2.5 per cent per year.

Nevertheless, far from facing collapse, South Africa has recorded a quite remarkable balance of payments and debt repayment performance, and is now growing at an accelerated if unspectacular rate.

As a result of these developments, the current state of the South African economy differs fundamentally from that of a year ago. Indeed, general economic activity and total spending have increased so strongly in recent months that the monetary authorities have deemed it desirable to adopt a less accommodative policy stance. Bank rate was accordingly increased from 9 1/2 to 10 1/2 per cent in March and to 11 1/2 per cent in May 1988. In addition, other economic stabilisation measures were introduced, including a tightening of hire-purchase terms.

These steps followed the marked further upsurge in demand during the first quarter of 1988, which showed signs of exerting undue pressure on both domestic resources and imports at a time when exports were declining.

The exceptional rise of total spending was made possible by an increase in the broad money supply, M3, at a seasonally adjusted annual rate of 23.5 per cent during the first quarter of 1988. This brought the provisional March figure for M3 to well above the announced target range of 12 to 16 per cent. During April, however, M3 actually declined.

The latest adjustments to monetary policy are essentially designed to correct and forestall excesses in credit extension, money creation and domestic spending that would eventually create a need for more severe corrective measures. A stitch in time saves nine. That is why timely action in this field is so important. But monetary policy as a whole remains conducive to the attainment of a growth rate of real gross domestic product of between 2 and 3 per cent in 1988.

SOUTH AFRICAN RESERVE BANK
P O BOX 427
PRETORIA 0001

SOUTH AFRICA 2

The economy will not be fatally weakened

Sanctions limit growth rate

THE INTERNAL and international debate over sanctions and disinvestment from South Africa has turned the economy into the reluctant battleground of the struggle against apartheid. The downward slide towards the siege economy continues and is likely to accelerate if, as is expected, the US Congress passes the Total Disinvestment Bill later this year.

In one corner are those who oppose sanctions and argue that fast economic growth in a deregulated capitalist economy offers the best chance of incremental black advancement and a future society based on merit not race. Its supporters include black leaders considered by the authorities to be moderates, such as Zulu Chief Mangosuthu Buthelezi, the big South African corporations and those remaining foreign companies, including the oil majors, which believe it is essential for South Africa, whatever its future political evolution, to maintain its links with the global economy.

They fear that once foreign investors leave they will never come back to Southern Africa, and point to the lack of foreign investment in post-independence Zimbabwe and the parlous economic state of most other countries in the region. Influential social scientists, like Mr John Kane-Berman, Director of the Institute of Race Relations, also argue the case for more, rather than less, foreign business involvement in South Africa. In a paper delivered before the US Congress in March, Mr Kane-Berman argued that the first erosion of apartheid dated from the early 1970s when the government, faced with the drying up of the white skilled labour pool because of fast economic growth, chose to train blacks for semi-skilled jobs in hitherto whites-only jobs.

Since then, he argued, the erosion of apartheid laws has followed changes on the ground brought about by economic factors which have made blacks 65 per cent of the economically active population, supplying one third of high-level manpower. On present trends, nearly 80 per cent of high school graduates will be

black by the turn of the century. In my view nothing should be done to retard this steady accumulation of economic power," he said.

Similar views are held by the government's most hostile white liberal critics like Mrs Helen Suzman, the Progressive Federal Party's Women's rights watchdog, and by distinguished academics like Ms Merle Lipton, whose recent study for the Economist Intelligence Unit incorporates ideas first explored in her earlier book "Apartheid and Capitalism".

What may be described as the opposing "primacy of politics" school of thought is infinitely more variegated. It brings together some extraordinary bed-fellows, ranging from the late Hendrik Verwoerd through to Senator Edward Kennedy, the Conservative Party, Archbishop Desmond Tutu, and the Cosatu trade union federation.

It was Hendrik Verwoerd, the architect of grand apartheid theory and practice, who told whites that they had to choose between white supremacy and prosperity. It was an admission that apartheid was an essentially feudal system which would be fatally eroded if capitalism were allowed free rein and blacks were incorporated fully into the economy.

This remains the belief of the present Conservative party which, if it comes to power, promises to abolish the Botha Government's socio-economic reforms by reintroducing influx control and the pass laws and abolishing newly-acquired black property and other rights.

The Conservative Party is also strongly opposed to the government's privatisation plans, seeing the state-controlled industries as sheltered employment for large numbers of Afrikaners and other white voters. The state-controlled industries, like much of the post-1948 African state itself, are monuments to national socialism which have become bastions of grass roots white opposition to black advancement. Somewhat ironically this has not dimmed the enthusiasm of the new black trade unions for more socialism and more nationalisation as



Archbishop Desmond Tutu

called for by the utopian "freedom charter" of 1985. The charter, adopted by the biggest union federation Cosatu at its 1987 congress, calls for nationalisation of mines, banks and major corporations.

Despite the differences in intention, the net result is a convergence of policy between the extreme Right and the Left which, for contrasting reasons, are both suspicious of capitalism and in favour of more "socialism".

Two of the most famous crusaders for disinvestment and economic sanctions are US Senator Edward Kennedy and Archbishop Desmond Tutu. They are flag bearers of the theory that the best and fastest road to black advancement lies through crippling the white-controlled economy to the point where it would force the white government to capitulate to the rightful demands of the black majority.

The ability of this theory is likely to be put to the test if, as now looks likely, the US Congress passes the Total Disinvestment Bill and, if, as Pretoria increasingly fears, Mr Michael Dukakis, backed by the Reverend Jesse Jackson and millions of black voters, becomes president. In May Mr Dukakis was morally endorsed by Archbishop Tutu on one of his hugely successful sanctions-promoting tours abroad.

The most damaging clauses of the Total Disinvestment Bill are those which would deny federal oil leases in the US to foreign oil companies which supply South Africa, and those which demand retaliation against foreign companies which "take advantage" of disinvestment by American companies. A recent example of the new Bill's potential effectiveness was the decision of Japan's Mitsubishi Corporation to withdraw a \$600m tender for a steel mill being ordered by the Iron and Steel Corporation (ISCOR).

Faced with a choice between being forced out of the US market and remaining in the globally marginal South African market, there is little doubt which way the remaining 150 or so US companies, including Caltex and Mobil, or multinationals with big US interests like Shell and BP,

will jump. Whether this will hasten the day of "liberation" is another question. The short-term results of disinvestment so far have been to create several new white millionaires and cheap assets for existing white South African-owned businesses to buy. "Buying back the farm" has reduced the dividend outflow but it has also diminished the influence of foreign companies which operate according to the Sullivan or European Community codes of conduct and run extensive black advancement programmes.

By far the most important negative effect of sanctions, disinvestment and the cut-off of foreign capital since August 1985, has been to place a limit of, effectively, 3 per cent on the economy's growth potential. This is barely enough to compensate for rising population.

Further sanctions in the pipeline could reduce the growth rate even further, unless they force the government to put its own house in order. This would require cuts in the bloated civil service, lower taxes and speeding up both the sale of state assets and de-regulation of the economy. Such a package is now widely seen as the only way to ensure growth in a siege economy.

The balance of evidence suggests that an economy which earns 60 per cent of its foreign exchange from high-value, low-bulk exports which are difficult to embargo like gold, platinum and diamonds, will not be fatally weakened by further sanctions. Recent electoral trends further suggest that the white electorate is more likely to swing further right than capitulate in the face of foreign pressure. This indicates that sanctions will provoke more of a whimper than a bang from the economy. However, they will almost certainly lead to slower political change because fewer resources will be available for black economic, educational and social advancement. Moreover, there is no evidence that making whites poorer and less secure makes them more liberal.

When domestic demand sucked in imports and pared this year's first quarter trade surplus, the Reserve Bank slammed on the credit brakes. It is now in a quandary. The economy is on the move and the motor industry is hiring more men since new car sales were 30 per cent higher in the first quarter of this year than in the corresponding period of 1987. But imported components make up half of the value of each new car and this year alone imported auto parts will cost an estimated R3bn if sales continue as they did in the first three months.

Tighter credit should restrain car sales and imports, but the central bank also hopes higher domestic interest rates will persuade South Africans to finance foreign trade with offshore trade credits and that this will take some of the pressure off the current account of the balance of payments towards the end of the year. Inside the banks, foreign exchange dealers remain wary and fear that foreign trade credits could disappear if South Africa becomes too eager a borrower.

Jim Jones

Gold

Pushed from the pedestal

GOLD PRODUCTION BY CHAMBER MEMBERS

Year	Gold milled tonnes	Gold produced tonnes	Gold revenue Rm	Pre-tax profit Rm	Capital expend Rm	Dividend Rm
1979	83.5	702.8	5.7	3.5	0.7	1.0
1980	89.9	654.9	9.7	7.3	0.9	2.5
1981	91.9	645.3	8.3	4.9	1.2	1.7
1982	95.0	682.0	8.5	4.5	1.3	1.4
1983	99.9	654.8	9.5	5.3	1.4	1.7
1984	101.1	651.3	10.4	5.7	1.6	1.7
1985	104.6	637.0	13.4	7.8	1.9	2.3
1986	107.7	605.9	15.7	8.3	2.4	2.5
1987	107.6	588.7	15.8	7.1	2.5	2.3

Source: Chamber of Mines of South Africa

THE DAYS of cheap gold, like the days of cheap oil, are over for good. The resulting sea-change in the industry world-wide has left South Africa still the world's largest producer but losing market share and beset by rising costs and falling profits. This relative decline accelerated last year when total gold production fell a further 5.2 per cent, to 605 tonnes from 638 tonnes in 1986 (this is for both Chamber and non-Chamber mines together). Seen against the background of rising production in North and South America and Australia, as well as a proliferation of small but low-cost Third World producers, last year's results pushed South Africa from its pedestal as producer of half the non-Communist world's gold.

Part of South Africa's problem is that so much of its high quality ore was milled out in the days when the gold price was fixed at \$35 an ounce and production peaked at 1,002 tonnes in 1970.

Since then the South African industry has seen an inexorable decline in production and average yields as mines have aged and deepened, while years of limited exploration activity has failed to find new deposits on the old scale.

Thus far, higher gold prices have more than compensated for lower yields by permitting the mining of ever-increasing quantities of lower grade ore from steeper and ever-increasing distances from mine shafts. Last year, however, for the first time, the five week strike by thousands of black miners made it impossible for the mines to increase ore output and milling throughput to compensate for lower yields.

The tonnage of gold-bearing ore milled by the major mining companies linked to the Chamber of Mines actually fell, albeit marginally, to 107.6m tonnes from

107.7m tonnes in 1986. Average grade, further depressed by lower quality ore from surface stockpiles, fell 6 per cent from 5.63 grammes to 5.28 grammes per tonne milled.

The combined effect of strikes and rising costs of all kinds was a 19.6 per cent rise in overall working costs and a 25 per cent hike in costs per kilogramme of gold produced. The net effect on the bottom line was a 14.6 per cent drop in pre-tax profits to R7,099m from R8,819m in 1986, despite an average 8 per cent rise in the rand price of gold over the year.

Fortunately for South Africa, however, the steady decline in gold production over the past 28 years has been more than compensated for by higher dollar and, above all, rand prices. This has ensured that gold's relative importance to the overall economy has continued to increase.

This seeming paradox was illustrated in April when Dr Gerhard de Kock, Governor of the Reserve Bank, opened Anglo American's R730m Eastern Gold Holdings project. Since 1970, he explained, the dollar price of gold rose on average 16 per cent a year and the rand price by 23 per cent. Average costs per tonne milled rose, however, on average by only 16 per cent in rand terms.

As a result, gold's share of GDP rose from 5.5 per cent in 1970 to 9.1 per cent last year, while its share of total export revenue rose from 30 to 37 per cent over the same period. By the same token, the yellow metal's share of the value of total mining production has also risen to 65 from 55 per cent.

Once again, the rise in the dollar price of gold from its low of \$285 in February 1985, to its peak of \$503 in December last year, helped bail South Africa out by keeping the economy afloat in the face of sanctions, disinvest-



Last year the five week strike by thousands of black miners made it impossible for the mines to increase output

ment and the cut-off in new foreign capital after the August 1985 partial debt moratorium.

The fact that costs substantially outstripped revenue last year, however, underlines the need for major structural changes in key areas, including labour relations, if the industry is to compete successfully against a background of rising production from lower-cost non-South African mines and few signs of any dramatic increase in the gold price.

Capital expenditure by Chamber mines rose to R2,48m from R2,42m last year but failed to keep pace with inflation. The most important new mine to be announced was the R1.5bn Oryx mine in the Orange Free State which Gencor will bring on stream in 1994.

Gencor, which in 1986 obtained nearly 40 per cent of its total gold production of 106 tonnes from short-life mines with less than 10 years production left, has been forced to step up its exploration expenditure in the search for new mines. It spent R140m last year on exploration alone - this is more than the total spent by all six major mining houses in 1985 and reflects a strong upsurge in exploration activities industry-wide which cost more than R300m last year.

Finding and funding new mines or extensions to existing mines requires increasingly large amounts of long term capital. Deeper mines and new technology also require constant upgrading of skills and greater attention to mine safety. These key factors,

plus the emergence of militant organised black trade unionism, have created fundamental changes in the underlying nature of the industry which are only now becoming clear to both sides.

In retrospect, last year's protracted and bloody strike by black miners marked a watershed, which cost the union 12,000 lost jobs and some of the naivety which assumed that the mining houses would give way when faced with a protracted dispute. The crunch came on the deep mines, like Anglo's Western Deep Levels, where intense pressure made seams dangerous and unworkable.

This year the NUM has put forward an initial 40 per cent pay claim and minimum wage demands which, while high, are below last year's starting 55 per cent demand. Neither unions nor management seem prepared to put up with a protracted dispute this year. Management will be seeking to keep increases around the 13 per cent inflation level. The union needs to strengthen its own organisation and cohesion.

In the longer run, what industry thinkers like Anglo's Bobby Godsell hope to achieve is a recognition by both sides that the main targets are to secure the viability of the industry, security of employment and continuing profitable investment in an increasingly competitive environment.

Anthony Robinson

Coal is the only mineral to have been affected by sanctions

Reputation for producing

IN APRIL, when American newspapers began publishing reports of official threats by Pretoria to retaliate against sanctions by cutting the sale of "strategic" minerals to the US, South African minerals producers were totally bemused. They had heard nothing of the sort from the government and further interference in the minerals market was the last thing they wanted.

The threat of sanctions is not under-estimated in mining company boardrooms and effective counter-sanctions strategies are largely based on making particular South African products indispensable. With the exception of coal, sanctions seem to have had little effect on minerals exports because fewer resources will be available for black economic, educational and social advancement. Moreover, there is no evidence that making whites poorer and less secure makes them more liberal.

In private, some mining industry executives believe other countries' failure to honour export contracts has emphasised South Africa's reliability as a supplier and could ensure US legislators continue to exclude strategic metals such as chrome, vanadium, manganese and platinum from the sanctions net. The mining industry is convinced Pretoria would do nothing which detracted from the country's reputation as a reliable producer, no matter how severe sanctions pressures became.

The mining companies argued that an embargo on sales to the US would be ineffective since it would be impossible to prevent minerals exported to other countries being re-directed to America. Withholding minerals from export markets is not an option because it would end any hopes of generating the trade surpluses needed to finance scheduled foreign debt repayments.

Last year South Africa earned R23,950m from exports of minerals - gold contributed R17,490m, while coal weighed in with R2,250m. It is not possible to strip out the individual contributions of diamonds or platinum group metals (PGM), but it is clear that any disruption in the country's base minerals trade would have a

startling effect on trade balances. Coal is the only major mineral export to have been affected by American and European sanctions. But though coal exports and revenues fell last year, and earlier plans for expanding South Africa's export capacity have been shelved, it is not possible to quantify the direct effect of sanctions. One study sponsored by South Africa's coal exporters said export coal prices had been affected by the South Africans' ability and preparedness to cut prices to maintain export market share.

While this has been a factor in the coal export market equation, it has also been under pressure from slack demand, a glut of oil and the arrival of new exporting nations such as Colombia on the market scene. Last November Ermelo Mines, an export colliery, cut its annual production rate to 1.8m tonnes from 2m tonnes as BP, since taken over by Anglo, decided its coal was too expensive. Ermelo cut its workforce to 970 men from 2,135 but said the cut-back was due to weak market demand, not sanctions.

Ermelo's problems stemmed from its development as an exclusively export colliery with comparatively expensive underground mining operations. Other, newer collieries are less likely to be affected by cost pressures. They are tied to the new power stations being built by Eskom, the state-owned electricity utility, which are designed to burn particularly poor coal. This allows the tied colliery to produce a high quality product for export, while having a guaranteed market for the poorer quality residue.

This is taking export coal production as far as it can go. Additional domestic processing of minerals is regularly proposed as a means of increasing export earnings, but with readily available export commodities such as



Sorting De Beers diamonds in Botswana

coal there is no scope for any beneficiation beyond production of a clean product.

The same is probably true of metals such as platinum in which South Africa dominates the world market. Platinum industry executives believe selling fabricated platinum goods, such as auto exhaust catalytic converters, would be impractical since the domestic South African market is too small to provide a base load, while fabricated products have to surmount import tariff hurdles in most countries. By way of contrast, Samancor, the manganese and ferro alloys exporter, is building a sister plant at its Matatwan mine to produce the beneficiated product demanded by steelmakers. New steel technology has eliminated demand for lower grade ores and generated demand for manganese ore grading 50 per cent or more manganese.

The manganese industry's experience mirrors that of the chrome producers several years ago. It was only when new technologies were developed for making stainless steel from low-carbon chrome that the South African mining companies found a market which justified the building of large plants to produce ferro-chrome from the low-grade but plentiful Transvaal ores. Now the South Africans dominate the world ferro-chrome market and are unlikely to be affected by sanctions.

Platinum companies appear completely unfazed by sanctions. Platinum is specifically excluded

Jim Jones



Chief Mangosuthu Buthelezi

Banking

Reserve Bank brakes hard

CREDIT CURBS and higher interest rates have brought bankers down to earth with a bump. In public most bankers agree the tighter financial restrictions introduced by the South African Reserve Bank early in May were necessary to cool the economy and protect the balance of payments. In private they are concerned that the officially-encouraged consumer spending boom is to be slowed before being translated into greater demand for credit by industrialists needing to finance new plant and equipment.

Over two years of stagnant demand for bank credit ended in the middle of 1987 as comparatively cheap finance and aggressive marketing persuaded households they could afford new mortgages and additional hire purchase debt. First National, the country's largest bank, doubled its mortgage book in 12 months and mortgage lending alone comprised one quarter of the bank's new advances.

By way of contrast, Nedbank, which directs its business more towards the corporate or wholesale sector, scarcely increased its advances over the past year. Apart from anything else, May's credit tightening underscored the banking sector's particular vulnerability to South Africa's exclusion from international capital markets and emphasises just how that exclusion has shortened economic horizons.

In happier days the inevitable increase in imports of consumer goods could have been financed by foreign credits. Now, less than

six months of narrowing trade surpluses have frightened the Reserve Bank into moves designed to avoid the possibility of what Dr Gerhard de Kock, the Reserve Bank's governor, called a foreign exchange "crisis" later this year.

Nor are bankers convinced May's curbs will be the last this year. If consumer spending is to be reined in, hire purchase and mortgage credit have to be pushed out of the reach of many household budgets. Interest rate increases alone will be inadequate and bankers forecast increases in legally-required hire purchase deposits and a reduction in the permissible length of hire purchase contracts.

New opportunities and flexibility had been expected by some bankers and analysts as investment freed local managers from decisions taken in parent boardrooms in London and New York. Unfortunately for the bankers, harsher economics now predominate. A new dynamic had been forecast as the re-structuring of the country's financial services industry had more or less been completed early in 1987. All but one of the larger building societies had ceased to be mutuals and were competing with the banks on their own ground.

The banks, in their turn, had turned aggressively to the mortgage market. The lending free-for-all, as much as anything, persuaded the Reserve Bank that credit creation was in danger of running out of control. The Reserve Bank was not concerned

about rapid increases in pure mortgage lending since it stimulated the house-building sector which has an extremely low import propensity.

Its concern is over loan schemes which are ostensibly mortgage-based but are designed to encourage spending on consumer durables with high import contents. UBS Holdings, which controls the largest building society, offered loans equivalent to 110 per cent of the price of a house, while Standard Bank offered a deal which allowed home owners to use their mortgage accounts as cash accounts.

Easy money and negative real interest rate policies were orchestrated by the Reserve Bank throughout 1987 to drive the domestic economy into the 3 per cent real growth needed to halt rising unemployment.

However, easy money policies only started having an effect on bank lending during 1987's second half. Throughout most of 1987 weak demand for industrial and consumer credit left M3 money supply growth well below the lower 14 per cent target set by the Reserve Bank early in the year. By the start of this year consumers' eagerness for credit promptly pushed M3 growth above 1987's 16 per cent targeted upper limit.

Preliminary estimates put March's M3 22.5 per cent higher than in March 1987, with prospects of a further advance despite a tentative increase in Bank Rate and related interest rates during March.

In most countries recovery

Jim Jones

Handwritten note: 12/10/88

ADVERTISEMENT

The Future of South Africa

by
PAUL JOHNSON

For further information about South Africa write to the South African Embassy, Trafalgar Square, London WC2N 5DP from whom copies of this speech can be obtained.

This 1987 speech by an impartial overseas observer is reprinted in the interests of a better international understanding of the complexities of South Africa.

Introduction

What will be the future of South Africa? Has it a future in its present form? If not, what will the new form be? And when will the change take place? Everyone in South Africa asks these questions, and many in the world beyond too. They are very difficult to answer: much more difficult than most of those who hold strong opinions on South Africa suppose. I think the best way to begin answering them is by putting forward this preliminary proposition: what happens in South Africa will depend to a large degree on what happens in the rest of the African continent. Why? Because South Africa is in many respects a typical African country.

Now this may seem a paradoxical and provocative statement. So let us examine it. First, let us look at the ways in which South Africa is a typical African country, and then at the ways in which it differs from the rest.

Population growth

Now there are six important ways in which it is typical. The first is perhaps the most critical. Like every other state in Africa, without exception, it is undergoing a very rapid population increase. Africa is the last of the continents to experience what is commonly called the population explosion.

Now very rapid increases in population are not just demographic events. They have important political and often geopolitical consequences. The first population explosion occurred in 19th century Europe, which accounts for the phenomenon of European mass-migration and colonialism. It then spread to Asia and South America, both of which, like Europe after 1918, are emerging from the phase of fast growth and the revolutionary turmoil which accompanied it.

In Central America the explosion is at its height, and this is one prime reason for the intense political instability and fear we find there. In Africa it is just beginning, but the curve of population growth is rising rapidly and it is already producing Malthusian counter-effects in the form of over-cultivation, droughts, famines and wars. So far, South Africa has avoided the worst of these but it is feeling intense population pressures, like every other African country.

Demographic growth exacerbates what is the most striking single characteristic of the African continent: its lack of racial, cultural and linguistic unity. No other continent is so fragmented, especially south and south-east of the Sahara. Before colonialism intervened, Africa was beginning to evolve larger units by a process of tribal imperialism.

The effects of the colonial period, which lasted roughly a century, was to accelerate the process, and to transform many thousands of tribal societies into about fifty superficially modern states which are now independent. Scarcely one of them is homogeneous. Even small states like Rwanda are split by deep, racial fissures. In the first quarter-century of independence, these divisions have produced appalling civil wars in Chad, the Sudan, Zaire, Uganda, Nigeria, Ethiopia and elsewhere. Sometimes, as in Angola and Mozambique, these civil wars have a strong ideological element. But in every case the tribal or racial element is there too, and it is usually predominant.

Racial problems

This brings us to the second respect in which South Africa is typical. It is a large and populous African country and because it is large its racial problems are those of Nigeria, Zaire and the Sudan, for instance, are particularly complex.

There are at present at least five major civil wars taking place in Africa. So far South Africa has managed to avoid a similar disaster, and this is a considerable achievement. But, as in other African states, there are forces pushing towards civil war, and many influential people, inside and outside, who actually want one. The assumption outside the African continent is that any civil war in South Africa would necessarily be between whites and blacks but of course the reality is much more complicated.

The largest racial group in South Africa is the Zulu — more a nation than simply a racial group, since it is divided in turn into about 200 tribes, each subdivided into clans. The next largest group is the whites but these, too, are composed of diverse ethnic and cultural groups — Dutch, English, French and German, for instance, and have two distinct languages, Dutch-Afrikaans and English. There are important sub-groups too: Portuguese, Greeks, Jews, Italians and the so-called Rhodesian Whites. Third in size are the Xhosa followed by the Coloureds, the North Sotho, the South Sotho and the Tswana.

In addition to these seven major groups, there are seven minor racial groups, ranging from the Shangan and the Aka to the Venda. The Venda are the smallest of the main groups but even they have twenty-seven distinct tribes. Indeed, all fourteen of the racial divisions of South Africa contain internal subdivisions. Thus the Asian population is split between Hindus, Moslems, Christians and Buddhists. Among the various groups of blacks the linguistic divisions are particularly important, with four major and twenty-three minor languages spoken.

Urbanisation

The third way in which South Africa is typical is that population pressure on the land is driving people into the towns and especially into the big cities. In Cairo, Africa now has its first megapolis but all over the continent cities like Lagos, Dakar, the Johannesburg conurbation, Kinshasa, Kintoum, Nairobi and Harare are expanding at impressive speed. Most of the new arrivals live in shantytowns, unless deliberate and forceful measures are taken to settle them elsewhere. In these immigrant cities, also characterised by very high and rising birthrates, the statistics of serious crime, especially murder and rape, are appalling.

These burgeoning and ultraviolet giant city-complexes pose fearful problems to the authorities in all African countries, and these again South Africa is typical. Governments have found that, unless they respond ruthlessly, the shantytowns and immigrant suburbs quickly become no-go areas for the police and are ruled and partitioned by rival gangs, with the danger of the entire city becoming unmanageable.

So governments respond with what has become the curse of the continent — social engineering. People are treated not as individual human beings but as atomised units and shovelled around like concrete or gravel.

South Africa is now moving to end the pass-laws and movement control, having been the first to impose them — and this is very welcome — but unfortunately the use of identification papers has spread all over Africa and when movement is restricted the bulldozer is never far behind. Most African governments use them to demolish unauthorised settlements. Vast numbers of wretched people are made homeless without warning by governments terrified of being overwhelmed by lawless multitudes.

In the black African countries immediately south of the Sahara, for instance, the authorities fight desperately to repel nomadic desert dwellers driven south by poverty or drought. When the police fail, punitive columns of troops are sent in.

Security forces

South Africa has the most efficient, though by no means the largest, internal repressive force on the continent. It is much admired and imitated by other African governments who buy or copy South African police hardware when they can. All these security forces are ruthless and liable to act with unpredictable violence. But, unlike the South African police, many are ill-paid and undisciplined and therefore far more brutal. The human cost of social control and social engineering in black Africa goes largely unreported. South Africa, by contrast, has a large, varied and in many ways excellent press. Hence, despite all the legal restrictions on reporting, we know pretty well what goes on there.

Social engineering

African social engineering is perhaps inevitable, given the lack of homogeneity, conducted on a racial-cultural basis. Here again South Africa is typical. All African states need to be made. Almost all states, Jews or whites, or Asians, non-Moslems, or minority tribes or even majority tribes. There is no such thing as a genuine multi-racial society in the whole of Africa. There seems to be no African country where tribal or racial origins, skin colour or religious affiliation are not of prime importance in whether people are accorded or denied elementary rights.

Discrimination

African countries vary in the extent to which their practice of discrimination is formalised or entrenched in law codes and official philosophies. Many have political theories of a sort, couched up in the political science or sociology departments of local universities. Thus Tanzania has Ujamaa, Ghana Conscienceism, Senegal Negritude, and Zambia 'Zambian Humanism'; Zaire has a national philosophy named after its military dictator, Mobutuism. Apartheid, whose modern, sophisticated form was put together in the social psychology department of Stellenbosch University, is a typical example of this discriminative African brand of political theory which has developed over the last half-century. Paradoxical though it may seem, Apartheid is not a concept which divides the Republic from the rest of Africa. It is, on the contrary, the local expression of the African ideological personality. No continent has ever suffered more at the hands of its politically-minded intellectuals, and here again South Africa is typical.

These then are the six main ways in which South Africa is very much part of the continent. But there are also five important ways in which it is quite untypical. The first is in wealth and in infrastructure.

Wealth and infrastructure

South Africa in some ways is a third world country, like all other African states; but, alone among them, it also has some characteristics of a first world country. Its wealth is both created and intrinsic. It has by far the richest and most varied range of natural resources of any African country. Its settlements, both white and black, were originally poor, entirely agricultural, largely peasant. But since the discovery of diamonds in quartzite in the 1870s, it has emerged as the richest depository of minerals in the world, exceeded in quantity only by Soviet Russia.

It exports about eighty-five percent of what it mines or refines. It is the world's largest supplier in nine key commodities and its second largest in two more; in addition it is among the world's top ten suppliers in such basic commodities as copper, tin, nickel and coal. In many essential and scarce metals it has between fifty and ninety percent of the West's known reserves and over a wide range of important commodities South Africa and the Soviet Union between them control virtually all the world's supply and reserves.

Modern economy

The second way in which South Africa differs is that its mineral wealth has become the basis of a modern economy — the only modern economy in the whole of Africa. South of the Sahara, South Africa has under ten percent of the population. But it has nearly seventy-five percent of the total Gross National Product. The case of this modern economy is mining and after the Soviet Union it has the largest mining industry in the world, employing 700 000 people, as opposed to 470 000 in the United States, the next largest. In many important respects the South African mining industry is the most effective and technically advanced on earth.

The strength of the mining industry accounts for the third way in which South Africa differs.

With very few exceptions — the Ivory Coast, the Cameroons, Kenya, Malawi and Botswana are five which spring to mind — most black states have experienced falls in real income per capita since independence. In some cases the falls have been severe and states have virtually passed out of the international economic system. In South Africa, by contrast, the real incomes of blacks have risen substantially in the last quarter-century. In the decade 1975-85, for instance, black wages in the mining industry more than doubled in real terms, and this improvement has continued despite the severe recession which began in 1984 and from which South Africa is only now emerging.

Education

This improvement in the fortunes of South African blacks is not confined to purely financial matters. Though the education available to blacks is poor compared to what the whites get, it is good compared to what is available almost anywhere else on the continent. The number of blacks completing secondary education now approximates to the white total. So, perhaps surprisingly, does the number of black women with professional qualifications — well over 100 000. There are probably more black women professionals in the Republic than in the whole of the rest of black Africa put together.

Migrant labour

However, it is important to remember that this modest but rising prosperity is not confined to blacks born in South Africa. About half of South Africa's black miners come from abroad, chiefly from Malawi, Mozambique, Lesotho, Swaziland and Botswana, and most of their wages are remitted home; so about ten-million people, in half a dozen countries, are directly or indirectly financially dependent on South Africa's mining industry.

Their governments are likewise dependent, in varying degrees, on those hard-currency earnings, and pressure from other African governments was one factor which brought to an end the recent mining strike. The point can be summarised quite simply: continuing South African prosperity is essential to the economic well-being of all Southern Africa, and in the battle for higher black living standards throughout this sub-continent it is one of the very positive factors.

Libertarian endowment

The fourth way in which South Africa differs from the rest of the Continent is that it is in many respects a free country. This difference is very little appreciated in the outside world, but it is of transcendent importance. South Africa is essentially a British creation, and as such was endowed with most of the political and individual liberties Britain evolved over centuries and transmitted to her overseas possessions; not least it enjoys the rule of law, more precious in some ways than the right to vote.

This libertarian endowment has been eroded since South Africa became independent and especially since 1943; but the erosion has gone much less far than in other former British territories in Africa — or in other African ex-colonies given western-style judiciary, what is in many essentials a free press, and a multi-party parliamentary system, albeit elected on a racially-restricted franchise. No other African state still enjoys this combination of benefits.

With its natural resources, its modern economy, its ability to raise its living standards and its residual freedoms, these four ways in which South Africa differs from other states on the continent are greatly to its advantage. But these four pluses are balanced by a serious minus. The fifth way in which South Africa differs is that it alone, in the whole of Africa, is the object of overwhelming interest in the outside world, an interest which often takes the form of active hostility.



PAUL JOHNSON
Author of 'A History of the Modern World from 1917 to the 1980s'

External hostility

I know of no historical precedent for such widespread and persistent international obsession with the internal affairs of an independent country. The curious thing is that it comes at a time when the outside world has little interest in the African continent as a whole. From the 1860s onwards, for an entire century, outside interest in Africa grew steadily. The continent became part of the European world-system; its wars were Africa's wars, its booms and slumps Africa's, its institutions, religion, technology, sports, virtues, vices.

For most of the 1960s as Africa became independent this interest remained, but with the rise of the military regimes, the collapse of economies and the ravages of chronic frontier disputes and civil wars, the world turned its back on Africa — except for the Republic, on which world attention has been increasingly concentrated. It is as though the world, unwilling or unable to do anything to assist the new black states to survive their post-independence mistakes, has selected South Africa to be the moral seagoat, to carry the burden of the sins of all. Hence the world's focus on South Africa, to the exclusion of the rest of the continent, is itself distorted, since it is not really interested in any aspects of South African life which is not directly related to the race problem.

That those who form international opinion should wrench South Africa out of its continental context, and then in turn wrench its racial difficulties out of their national context, obviously does not make for understanding or wisdom. And indeed the policies pursued towards South Africa by those, at the United Nations, in the United States Congress and elsewhere, who are pleased to call themselves the agents and spokesmen of the world's conscience, have been exceedingly foolish and have often achieved the opposite of the ends desired.

Sanctions and boycotts

Let us actually look at what has happened since the UN first mounted embargoes, boycotts and sanctions against South Africa. It is a recurrent lesson of history that economic sanctions are usually ineffective against a strong, modern economy. Often they merely enforce impoverishment, in quite unexpected ways.

South Africa was traditionally a colonial-style economy which exported commodities and imported manufactures. The sanctions imposed over the last quarter century have simply accelerated its progress towards economic self-sufficiency.

The arms embargo, now more than two decades old, merely led to the creation of an indigenous arms industry. South Africa exploited the technology of its mining industry to become a world leader in the manufacture of conventional explosives rivaling the hitherto unchallenged supremacy in this field of the United States and Sweden. It also specialises in mine-resistant armoured vehicles, in which it seems to have outstripped all its competitors. From an importer of arms it has become an exporter, selling its products all over the world but especially to other governments, whose needs are similar. Hence the UN, which once instructed its members to stop selling arms to South Africa, is now driven to begging them not to buy arms from her.

Again, the oil embargo had the predictable result that South Africa, in order to make itself more than eighty-five percent self-sufficient in energy, has created a synthetic fuel industry, whose chief component, Sasol, the semi-public organisation which turns coal into petroleum products, is now the world leader in this technology.

This involved modernising and expanding the coal industry, and as an unforeseen but very important by-product of the embargo, South Africa has created the lowest-cost coal-export trade in the world. It has captured a large slice of the Japanese market and even contrived to export coal at a profit to the United States, something which would have been inconceivable when the embargo was first imposed. These exports are vulnerable to protectionism posing as sanctions but there is no doubt about this competitive edge.

Disinvestment

The latest attempt to exert pressure on South Africa, the disinvestment campaign mounted in the United States, and copied to some extent in Britain, appears to be having similar results. One of South Africa's weaknesses was that both its mining industry and still more its financial institutions were to a great extent controlled from abroad. The process whereby South Africa has acquired a dominant stake in its own mines has been proceeding for many years and disinvestment has merely accelerated it.

But in the financial sector, the recent changes have been much more important, as British and American institutions have handed over ownership and control to local affiliates or management consortiums, often at bargain-basement prices. South Africa is thus in the process of acquiring what no other African state possesses, and at nominal cost — its own locally-owned array of modern financial institutions. In the end, the result may well be the opposite of what those who demanded disinvestment wished to see, for South Africa is emerging from the process with its economic sovereignty and its power to defy its foreign critics greatly enhanced.

Of course disinvestment was designed to starve the South African economy, and especially its mining industry, of funds. It is hard to see how this purpose was advanced by ensuring that South Africa acquired its own money-raising institutions. The truth of course is that so long as investment in South Africa, especially in mining, remains highly profitable, capital will find its way there.

Economic forces

Now this brings me to one of the main points I want to make. Capital, in searching for a place to rest and fructify, is not interested in United Nations resolutions. It is so with all these impersonal economic forces. The gold price, that primary factor in South Africa's economic health, rises or falls according to principles of motion which are all its own. It is not motivated by political, ideological or humanitarian reasons. So too with capital as a whole. It is deaf to speeches, heedless of 'isms', impervious to demonstrations, not least, it is colour-blind. It does not make ethical or ethical judgments, merely financial ones. It is a rationalising force, the great destroyer of 'unreason', prejudice, illegality and ancient follies. For capitalism is not really an 'ism' at all; it is merely what happens at certain stages in the development of a free market, unless you do something very forceful and positive to stop it.

Hence, it is the great dislocator of castes and classes, sweeping away in its impersonal search for profit the artificial inequalities mankind creates among itself, whether based on heredity, occupation, caste or colour. It destroyed the feudal system. Left to itself, it must destroy apartheid.

Capitalism and apartheid

What is apartheid? It is not as many people seem to think, the extreme right-wing end of the political-economic spectrum. Quite the contrary. It is more accurately described as ethnic socialism. A regressive and primitive system which necessarily involves state interference in every aspect of economic activity, a huge state sector, an ever-growing state entrenchment on the national economy and a mass of restrictive laws which inhibit the operations of a free market.

Capitalism is incompatible with apartheid for broadly the same reasons it is incompatible with feudalism — it cannot co-exist with a social and political system based on inherited racial caste, which forbids freedom of movement and a free market in labour, and which subordinates all business decisions to the needs of an irrational world-view.

Hence capitalism will tend to destroy apartheid, unless positively prevented from doing so. Indeed we can go further. Being colour-blind, it has an inherent tendency to advance the interests of blacks. If we look at the aspirations of the blacks in South Africa, not as imagined in theory from the outside, but as they actually exist, we find the black proletariat centre on five practical objects. These are, in probable order of importance: better education for their children; rights of citizenship; the right to own property, especially house-land, anywhere here in the country; freedom of movement and residence; and — a natural consequence of the last three demands — freedom from excessive police supervision. To this I think I would add a sixth aspiration, especially among blacks with good education and technical qualifications — the right to a job on the basis of merit alone.

The business community

Now it is a significant fact, in all these different demands, the blacks have the vigorous support of virtually the whole of the business community. Nor is this surprising, for such rights are not merely compatible with the capitalist system, they are directly conducive to its successful performance. The needs of capitalism and the hopes of the blacks complement each other. This is why they have a common interest in dismantling apartheid.

It is of the nature of capitalism to create consumers, to expand their purchasing power, to raise their sights, to create a world in which all have middle-class standards of consumption which the immense productive capacity of capitalism can then satisfy.

Now we know man does not live by bread alone. But it helps. South Africa's blacks are no different from anyone else. They want better homes. They want cars and appliances. They want better schools and health-care. Probably, most of all, they want a better future for their children. All these, if left to itself, capitalism can eventually supply, as it has supplied them in Europe and North America, as it is now supplying to countless millions in East Asia.

Historical perspective

Of course such aspirations cannot be divorced from the political context. But the historical reasons show that where capitalism advances, the vote is never far behind. In Britain, the first wave of the Industrial Revolution was followed, in due course, by the first Reform Bill, extending the franchise and parliamentary representation. In the United States, industrialisation and democracy advanced hand-in-hand. In the long run, the kind of mass prosperity generated by free-market capitalism is incompatible with the denial of political rights.

If we take Europe today west of the Iron Curtain, we find the market system everywhere triumphant, living standards higher than ever before, and — for the first time in history — every single European state is a parliamentary democracy under the rule of law. Are these things connected? Of course they are — for economic freedom and political freedom are indivisible.

Now you may say: but that is Europe, and here we are in Africa. Of course, the differences are enormous. But in the long perspective of history, they are nothing compared to the similarities.

We have seen over the past quarter-century, half a dozen states on the Asian rim of the Pacific, with cultural traditions very different to Europe's, create astonishingly successful free market economies, which have brought unexpected prosperity to their peoples. The number of such states is growing in Asia, as the progress of the pioneers is noted and their example spreads.

Why, given time and patience, should Africa prove any different?

The political fallacy

In answering this question, all the newly independent states have made mistakes. In some cases, Uganda, Tanzania, Ghana, for example, the mistakes have been very serious, near-fatal indeed. But though the mistakes have varied in degree, they have tended to follow a common pattern, what I termed to call the political fallacy — the assumption that all economic and social problems are susceptible to political solution, provided it is pursued ruthlessly enough.

The fallacy was stated most clearly in 1963 by Kwame Nkrumah. Africa's ills, he declared, including its unity, constituted 'above all a political problem, which can be gained only by political means. The local and economic development of Africa will come only within the political kingdom, not the other way round.' Well, he was wrong, wasn't he?

Other leaders — Nyerere, Sekou Toure, Mengistu, to mention only three fairly typical ones, made the same kind of mistake, and their countries paid for it. South Africa, too fell into the political fallacy, which here took the form of apartheid.

All these errors, stressing as they did the supremacy and invincibility of the political, ideological solution, involving as all did a great deal of social engineering, of pushing around ordinary men and women, were different forms of state socialism. They have all failed economically; and all, in varying degrees, have led to internal violence.

Now it seems to me, after a quarter-century of putting its trust in the political kingdom, the African continent as a whole is beginning to learn better. It is beginning to grasp that social and economic problems are not susceptible to drastic simple-minded and abstract political solutions. Throughout the advanced countries of the world, socialism and its monstrous progeny, the all-embracing, all-powerful state, is on retreat. Even in Moscow and Peking it is beginning to shrink. Africa is not immune to this worldwide trend. Slowly, painfully, almost reluctantly, African political leaders are beginning to grasp that the state cannot do all — indeed can do scarcely anything well, except perhaps kill — and that social and economic arrangements are best left to the wit and wisdom of private men and women.

Capitalism and economic leadership

Where the state gives up and retreats, capitalism cheerfully steps in to fill the vacuum. The process is beginning in many parts of Africa. It will take a very long time to bear fruit, for incalculable damage has been done to economic infrastructures which were, to begin with, inadequate and fragile. However, Africa is at last turning in the right direction.

Now here is the opportunity for South Africa, as the leading economy in Africa — the only modern economy in Africa — to play its part. Can it learn the lessons of its own version of the political fallacy, and dismantle apartheid with all deliberate speed? Can it create by exertions, and demonstrate by its example, the functioning free market economy which alone can provide the dynamism to carry Africa onto the plateau of the affluent societies? Can it, emerging from its isolation as the continental scapegoat, take up the role which nature and its own skills surely allotted it — the economic leadership of Africa?

I think the answer to these questions, which are still very much open, will depend in great degree on the young people of all races who are growing up in South Africa today. We look to the old for wisdom but only the young can supply the idealistic passion which is so uncorrigibly a characteristic of tender years.

After the ideological follies of the past quarter-century, there is a spirit of cynicism and moral defeatism in Africa which needs correction. The market system, left to itself, will undoubtedly do the spade-work. But, as I say, it is blind, impersonal, materialistic, non-human. It cannot, of itself, supply the necessary corrective of idealism. It needs a moral dimension and only people can supply that.

Africa needs economic example. But she needs moral leadership too, the kind of moral leadership which recognises how essential economic success is to achieving anything else, which sees about getting it in a businesslike way, but which knows that materialism is not enough.

Optimism for the future

When I look at the prospects for South Africa over the next twenty years, I am inclined to be optimistic. Twice in my lifetime, once in the early 1960s and again in 1985-86, doomsday predictions for South Africa, forecasting a crescendo of violence culminating in a destructive change of regime, have been invalidated by actual events.

I no longer have the smallest belief in a catastrophe solution, for South Africa. To many people, of all races, have too much to lose, and too much to gain from the national alternatives.

Moreover, reason, and the gifts of reason, are the rewards of the open-minded. And, by a curious paradox, South Africa — supposedly obscurantist, inward- and backward-looking South Africa — the South Africa of the leaguer — has in recent years, quite suddenly, become extraordinarily open-minded about its future.

How to face the future has become the leading topic of discussion, more so perhaps than in any other country in the world at present. In this respect, the hostile actions of the outside world have not been an unmixed evil; they have forced, or at least encouraged, South Africans to think deeply and systematically about what they ought to do. As Dr Johnson may have said, the knowledge that one is to be disinvested in a fortnight concentrates the mind wonderfully.

South Africa is beginning to concentrate its mind; and this process must, in my judgment, propel it along the path where the underlying forces of capitalism are already taking it — towards a society based not on class or caste or race, but on merit. So the next twenty years will see radical reform and power-sharing though whether, in its initial phases, it will be reform from above or reform by negotiation, I am not able to say a bit of both I suspect.

What I am sure of is that, to be successful, and to lay the foundations of a durable future in the 21st century, this process of reform will require not only economic sense and political daring, but also and perhaps most important of all, moral wisdom.

The future of South Africa

In the long run, the future of South Africa — the future of the continent as a whole — rests in the hands of its own people, of all races, religions and cultures. The outside world can be, at best, of only marginal assistance or hindrance. It cannot do much either way, by showering Africa with aid, or bombarding it with embargoes and sanctions. The international community must realise that Africa has really no alternative but to go it alone as a continent, and work out its own salvation.

Whether it goes it alone in harmony and companionship, or in discord and violence, will depend in great part on the quality and intelligence of the leadership which South Africa, as its most powerful unit, has a duty to provide.

SOUTH AFRICA 4

Johannesburg Stock Exchange

Decline expected for rest of year

EQUITY CAPITAL RAISED THROUGH THE JOHANNESBURG STOCK EXCHANGE (Rm)			
Year	Issues by listed companies	New issues	
1981	Q1	100.5	nil
	Q2	1,080.3	20.4
	Q3	228.3	1.8
	Q4	126.5	106.5
1982	Q1	395.8	20.9
	Q2	168.2	3.3
	Q3	210.4	18.2
	Q4	61.6	7.3
1983	Q1	378.2	nil
	Q2	218.3	101.5
	Q3	337.7	nil
	Q4	2,326.0	160.6
1984	Q1	313.3	nil
	Q2	577.1	25.8
	Q3	76.3	158.9
	Q4	308.2	0.9
1985	Q1	175.3	425.0
	Q2	287.9	nil
	Q3	944.2	871.6
	Q4	459.4	487.9
1986	Q1	320.2	420.4
	Q2	2,240.7	327.8
	Q3	386.3	720.8
	Q4	1,018.7	1,488.6
1987	Q1	322.2	573.0
	Q2	815.8	1,034.6
	Q3	1,980.7	1,841.9
	Q4	745.9	2,973.0

THE JOHANNESBURG Stock Exchange parted company with stock markets in the rest of the world in the wake of last October's Black Monday, emphasising South Africa's increasing financial and economic isolation from the rest of the world.

While other exchanges hesitantly recovered large parts of last October's losses, the JSE's tentative recovery soon aborted and market indices have been in decline since the start of 1988. Most brokers expect the decline to be extended for the rest of this year, and only a rapid increase in the gold price would change their view.

The market's overall index had peaked at 2,804 on October 19 and plunged 40 per cent to the year's low of 1,678 on November 5. The subsequent recovery, which came with gold's advance towards \$300, lifted the index to 1,890 on January 7 before gold began to slide and the rot again set in. By mid-May the overall index was below 1,600 and low trading volumes were pushing some of the smaller privatized stockholding firms to merge and shed staff.

Of course the JSE is driven by gold and it is easy to argue the market is largely responding to deteriorating gold mining dividends cramped by static rand gold prices and operating costs which have been rising by just about 20 per cent each year. It is easy to argue that thesis, but it does not altogether explain why Johannesburg's investors remain



JSE: Isolation from the rest of the world

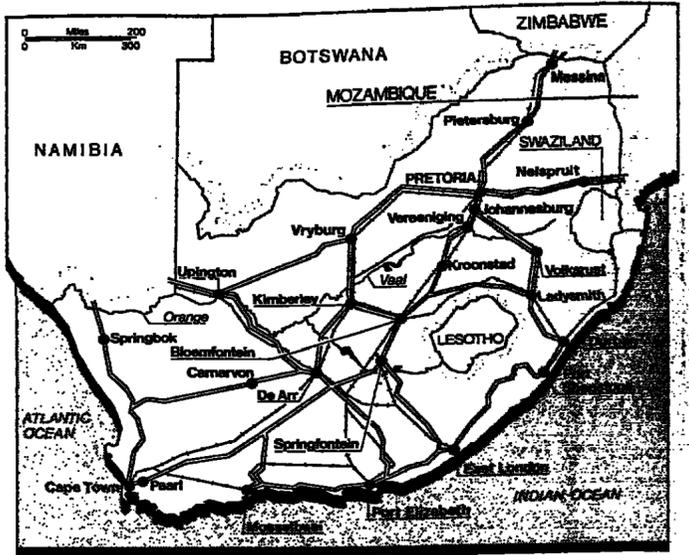
reluctant to buy shares in companies which have improved substantially in the past 18 months.

As stockbroker Richard Stuart sees it, shares in many leading companies offer good value but investors are put off by the prospect of rising interest rates further affecting share prices. Corporate balance sheets have been strengthened and though few firms have been spending to raise capacity, many have protected themselves from further falls in the rand's value against other currencies by building inventories of imported commodities.

Institutional fund managers appear caught in the same web of capital shortages as the rest of the economy. Many institutions which were over-invested as last year's stock market boom peaked are now keeping their investment powder dry in anticipation of large-scale privatisation of state-owned corporations and to finance purchases of firms sold by foreign investors. But this in itself tends to deprive private sector firms of new and acceptably priced equity capital.

Government is now trying to reduce its massive debt legacy of years of over-spending by selling state-owned assets, threatening to divert funds away from the private sector to the state.

The institutions are also put off equities by credit curbs and interest rate increases orchestrated by the Reserve Bank this year. One fund manager asks why he should invest if the authorities feel obliged to nip economic recovery in the bud before the private sector's invest-



ment cycle was under way. As he sees it, corporate growth prospects are limited by the fact that foreign exchange surpluses are pre-empted by foreign debt repayments.

The reluctance of local institutions to buy equities is exacerbated by foreigners' unwillingness to buy South African stocks. Apart from fears that American investors might decide to ditch South African shares at almost any price, market sentiment has been affected by the fact that few European investors are attracted to South African equities. In London this year investors have been switching from gold shares into South African gilts on the basis that risks are diminished by yields which offer capital recoup-

ment in just over five years. Foreign investors are no different from locals, mining analyst Keith Bright argues. He says they are steering clear of gold mining shares as flat gold prices and fast-rising mining costs are combining to cut dividends. At present, prospects of capital gains provide no compensation for poorer dividend yields on gold shares. Of course there are many investors, particularly in London, whose ties with South Africa go back many years. And they continue to deal in gold shares. But as Mr Stuart puts it: "They are only trading this market, not investing here."

Paradoxically, the financial rand's discount to the commercial rand indicates something of

an improvement in foreign perceptions of the JSE. The effective exchange rate of the financial rand (FR), which provides a measure of off-shore demand for South African investments, is counted that of the commercial rand by less than 30 per cent in May this year. A year ago the discount was in the region of 50 per cent.

But, as one broker sees it, the financial rand's strength is "a mystery". He wonders why the FR's effective exchange rate is so high when the large dividend flows through the FR market do not appear to have been matched by foreign purchases of South African investments.

Jim Jones

Consumer demand

Boost for motor industry employment

SOUTH AFRICA'S attempts to pull its economy out of recession worked well, too well. Cheap money, easy credit, falling inflation, improving consumer confidence and consumers' needs to replace ageing cars and durables combined to lift retail sales sharply in the second half of 1987 and to give consumer spending added impetus during the first four months of 1988.

Increased spending had been forecast, but its recent rate left motor manufacturers, in particular, affected by component and inventory shortages.

By early May, however, looming balance of payments problems persuaded the authorities to call a halt to consumer spending which pulls in imports. Interest rate increases alone are probably insufficient to cool consumer demand, economists believe. As a result, they forecast further tightening of hire purchase regulations.

Apart from trade surplus problems, the consumer boom in motors has had two other important effects. It lifted employment in the motor industry to 32,000 at the end of 1987 from 28,000 a year earlier. It is still far short of the 50,000 employed at the end of 1981, but the effect on rust-belt cities like Port Elizabeth, where black unemployment averages about 50 per cent, has been striking.

The other effect was to draw

the Japanese foreign ministry's attention to its country's booming trade with South Africa. Two-way trade with Japan soared to \$7bn last year and Japanese motor companies came under pressure from the foreign minis-

Furniture retailers are less willing to extend credit because it is far from easy to reclaim goods from people living in turbulent townships

try not to increase their sales to South Africa.

Toyota, the largest South African carmaker, has responded to plans to increase the local weight content of its cars to 70 per cent from 56 per cent. That is probably the economic limit of local manufacture given South Africa's comparatively small domestic market and limited scope for exports. And this, in turn, has persuaded Toyota to set up alternative procurement channels in case the flow of components from Japan does start to dry up.

The advance in consumer spending has translated into strong bottom line earnings increases for the major, white-owned retail chains. Earnings increases owed much to resumed buying of durables and semi-durables which generally carry greater mark-ups than food or non-durables. However, the retail groups' boards have accompan-

reports of higher earnings with warnings that stricter controls on consumer credit could affect sales - none relish the prospect of a return to the grimmer trading days of two or three years ago when tight budgets forced

many households to concentrate spending on food.

Ironically, the latest consumer spending spree has not led to an appreciable expansion of black retail businesses. They generally remain critically under-capitalised since bankers are more reluctant to extend credit to blacks than to whites. No-one forecasts a change in the situation despite the opening of some city centres to traders who are not white and the fact that black consumer spending is growing far faster than white. Many indi-

vidual black businessmen have latched on to this, but they have largely failed to turn it to their benefit. Black retailers are, paradoxically, among the strongest supporters of the Group Areas Act since since it keeps the major, well-capitalised white-owned retail chains out of the townships.

Now has the consumer spending boom been fuelled by appreciable increases in consumer credit granted to black South Africans. According to the University of South Africa's Bureau for Market Research, black consumers account for 40 per cent of the nation's total retail spending, and the total is growing rapidly with increasing urbanisation.

Consumer credit is, of course, available to blacks, but it is generally provided by furniture retailers who charge maximum interest rates and who have been quick to repossess goods when instalments have fallen in arrears. These days they are less willing to extend credit since it is far from easy to reclaim goods from people living in turbulent townships.

The motor industry has few doubts about the effect of black buying power. It recently calculated that new vehicle sales had risen at an average rate of 5.5 per cent since the 1980s. Purchases by black South Africans are now estimated to rise at an annual rate of 10 per cent to 12 per cent through the rest of the 1980s and 1990s, provided the country's economy and political situation remain on an even keel.

The forecast relies to some extent on the assumption that the white-owned banks can overcome their reluctance to lend to blacks. Bankers' attitudes are slowly changing under pressure from organised black trade associations such as Sabta (Southern African Black Taxi Association), which represents about 45,000 private taxi operators. Sabta has taken the bull by the horns and used its members' buying power to persuade banks to revise their criteria for making loans. Its lead is likely to be followed by other black trading associations over the next few years.

Jim Jones



The consumer spending spree has not led to an appreciable expansion of black retail businesses

Taxi operators as agents of social change
A vital alternative to public transport



Buses are segregated but taxis are more difficult to police

ONE FINGER UP - I want to travel into the city; one finger down - I want a ride inside the city; hand pointing left with fingers extended - I want to take a particular route. Commuters' roadside signals to black taxi operators - part and parcel of black life and a total mystery to most whites - are the marks of a social revolution spearheaded by black entrepreneurs.

On the surface the taxi operators are simply providing a transport service based on mini-buses operated as shared taxis. It is safer and more comfortable to travel by taxi than in overcrowded buses and commuter trains in which passengers are daily prey to muggers. But, by extension, the shared-taxi industry is rapidly freeing black people from the restrictions imposed by government-controlled transport services designed simply to carry workers between black townships and jobs in the cities.

It is also changing the attitude of the white-owned banks towards black businesses and could well be the opening for blacks to win broader control of the country's transport sector. Taxi operators may not see themselves as agents for social change, but their potential to erode apartheid's structure of controls is realised inside the government.

Transport, like most of South African life, is politically charged. The state-owned railway system and government-regulated bus services help perpetuate racial segregation. Black people are not allowed to travel on most buses serving white suburbs - an added impediment to residential integration.

The plight of blacks was highlighted yet again in May when the driver of a racially-segregated Johannesburg bus drove to the nearest police station to have a black passenger thrown off. The

passenger, Mr Happy Madlala, a highly-skilled heart and lung machine operator, wanted to travel from a white suburb to her work at a Johannesburg hospital and refused to heed the driver's instruction to get off the white bus. While the buses and trains remain segregated people like Mr Madlala cannot use public transport to get to work if they live elsewhere than in a black township. It is virtually impossible, however, to police privately-owned taxis.

The development of the black taxi industry would probably have been much slower had it not been for Sabta (Southern African Black Taxi Association), which represents 45,000 of the country's 120,000 black taxi operators. Led by Mr Godfrey Ntlang Sabta, it has prised open loopholes in transport regulations allowing fare-paying passengers to be carried economically in 15-seat mini-buses.

who applies. Bringing some order into this is the task of Mr James Chapman, Sabta's national marketing director and chief strategic planner. His first major task was to persuade the banks that black taxi operators were a good credit risk. Being black in South Africa generally means you are a bad credit risk, at least in the eyes of the white-owned banks. Until recently, men who wanted to buy minibuses to operate as taxis were rarely granted hire purchase credit - while bank managers simply did not believe taxi operation was a serious or profitable business.

An innovative use of the "stokvel", a traditional mutual aid system used by blacks, provided the breakthrough to tapping bank credit. Traditionally, the stokvel operates by people clubbing together to put up money for a weekend party at the house of a group member. Generally he would take the cash to buy liquor and food to sell at the party and then use the profit to finance whatever he wanted to buy. The next weekend it would be someone else's turn to take the pool.

Sabta adapted the stokvel by persuading Western Bank (Wesbank), First National's hire purchase arm, to extend loans to black would-be taxi owners. Sabta members contribute to a central fund deposited with the bank as a guarantee against bad debts. Wesbank was also persuaded of borrowers' security by Sabta's agreement to trace defaulters - members of the black organisation are far better able than white credit agencies to track down black defaulters and persuade them to honour their debts.

The system has worked and, so far, the default guarantee fund has not been drawn on. More to the point, black taxi operators are generally now able to

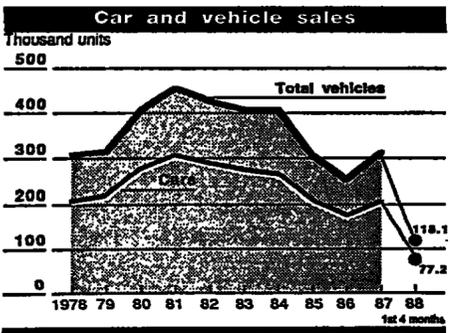
demand and get better hire purchase credit terms than white consumers. This has been the open sesame for black entrepreneurs in other transport-related business seeing how Wesbank has cornered a large part of the hire purchase market.

So, too, are other oil companies following Shell's lead. Shell has sponsored safety competitions for Sabta's members and - more importantly for Sabta and Shell - has sponsored purchases of service stations by Sabta. The group now operates 17 service stations selling service and parts at discount prices to taxi operators. And they provide a virtually tied market for Shell petrol and oil.

Mr Ntlang and Mr Chapman are now working on developing Sabta's wider ambitions. Last year Sabta failed in an attempt to buy Putco, the white-owned bus service, after some dubious deals by the taxi organisation's purported representatives. Nevertheless, Sabta's motive was straightforward. Ownership of the barely profitable Putco would have given it access to an extensive complex of vehicle repair workshops, an extensive communications network, and city centre properties which could have been sold to finance Sabta's own development.

The Putco bid failed, but Sabta has since moved into buses by establishing the passenger services at Umlazi in Natal. The next logical step, Mr Chapman believes, is for black entrepreneurs to move into the goods transport business currently dominated by the state-owned railways and white-owned trucking firms. De-regulation in the transport sector is in the air and Sabta believes it can use its financial clout to put black truck operators in their own lorries.

11



1 8 8 8 2 1 9 8 8

NEDBANK

100

100 YEARS OF BANKING IN SOUTH AFRICA.

As a matter of interest, The Nedbank International Division is located at 100 Main Street, Johannesburg 2001 South Africa. Tel: 4-82765 SA. Telephone (011) 430-7111. Fax: 630-2465. SWIFF NEDS ZALU

LONDON: Nedbank House, 20 Abchurch Lane, London EC4N 3AD. Tel: 884208 Telephones (01) 421-1077. Fax: 621-9304. SWIFF NEDS 08 52.

NEW YORK: 535 Madison Avenue, New York NY 10022. Tel: 609-230118. Telephones (212) 758-8558. Fax: 635-3367.

FRANKFURT: Bochenheimer Landstrasse 51/53, 6000 Frankfurt/Main 1. Tel: 41 6087. Telephones 669-729 747. Fax 669-722 651.

ZÜRICH: Niedmühle AG, Zollikerstrasse 228, Postfach 210, CH-8029 Zürich. Tel: 817244. Telephones (0) 559 244. Fax (0) 559 177.

JOHANNESBURG: 22A, Postfach 218, CH-8029 Zürich. Tel: 817244. Telephones (0) 544 329. Fax (0) 559 177.

Politics

In a state of flux and disarray



The aim is to defuse black anger by raising living conditions in the townships

POLITICS IN ethnically complex South Africa is always about power, but also about reconciling white fears and black aspirations. Over the last two years white-controlled state power has been directed at reducing both excessive fears and unrealistic expectations. The restoration of "law and order" in the townships has partially succeeded in calming white fears. But continuing uncertainty about the future has boosted the right wing Conservative Party (CP) and its para-military ally the Afrikaner Weerstandsbeweging (AWB). This was underlined by three CP by-election triumphs in a row in the Transvaal seats of Standerton, Schweizer-Reneke and Randfontein in March. At the other end of the spectrum of white politics the Progressive Federal Party (PFP), which lost its official opposition status to the CP at last year's May elections, is re-grouping around its traditional defence of liberal values and exploring some form of alliance with the divided independents. The two main independent groupings are led by dissident Afrikaner Wynand Malan and his rival Denis Worrall, the former ambassador to London. Black politics is also in a state of flux and disarray. Few politicians, if any, now believe in an imminent revolutionary takeover. Most radical opposition figures are either quiescent, detained or underground. The historic leaders of the African National Congress (ANC) remain in jail or, like the released veteran, Govan Mbeki, living under strict surveillance. The ANC in exile has suffered a series of major defeats at the hands of the security forces. The police have captured or killed dozens of infiltrating guerrillas and seized their arms, while the army has raided ANC facilities in neighbouring countries and mysterious hit squads have assassinated ANC cadres in foreign capitals. Now the entire military leg of the ANC's politico-military strategy is threatened by a possible negotiated settlement to the Angolan war which would deprive it of its main training and operational bases. Meanwhile, a fundamental restructuring has taken place in the South African system of government. Faced with what Pretoria's military, political and security establishment still defines as a "total communist-inspired onslaught" the Afrikaner-dominated State has reacted with its own security-based counter strategy. In effect this is a parallel system of government which covers the country, and especially the black townships, in a network of non-elected, security-dominated "joint management centres" (JMCs) co-ordinated into a so-called "national security management system" (NSMS). Set up initially to "normalise" the black townships which were in revolt they are now the spearhead of a technocratic township upgrading programme. This is designed to defuse black anger by raising living conditions in the townships through tarring roads, laying on electricity, clean water and sewerage, and encouraging owner-occupied housing through the sale of council houses and a massive new building programme. The theory is that repression of "radical" organisations and alleviation of material grievances will cut the ground from beneath "radical" blacks intent on following the ANC's guidelines of "making the townships ungovernable" and building "alternative structures" based on street committees and "people's courts". Not content with weakening black opposition groups by detentions, the government, with the prompting of the security forces, effectively banned 17 organisations, including the major black co-ordinating body the United Democratic Front (UDF), on February 24 and imposed restrictions on the political activities of trade unions. The net result of these massive inroads into civil liberties and civil society has been a further lurch from an authoritarian to an increasingly totalitarian state. The distancing of many democratic models has been partly deliberate, partly a

response to a perceived threat to the white power structure. The 1984 constitution rejected "the Westminster system" on the grounds that simple majority rule, even with all the checks and balances, was inappropriate for a multi-ethnic society. Instead, what is now widely seen as the deeply flawed tri-racial constitution gave greater powers to the executive at the expense of the racially segregated Parliament for whites coloured (mixed race) and Asians. The overweening power of the executive is partly a reflection of the personality of President FW de Klerk for whom the constitution was tailor-made. He is head of party, state and government, and rules in what critics within and without his party perceive as an increasingly impetuous and authoritarian style. In a major policy speech in Parliament on April 21 Mr Botha himself recognised the excessive burdens, rather than powers, of his office and proposed a constitutional amendment which would re-create the post of prime minister to run the government. This would leave the president to deal with affairs of state and concentrate, above all, on ways of bringing blacks into the system without losing overall white control. Sources close to the President report that he is still in robust good health at 72 years of age and prepared to carry on, if re-elected for another five year term by the parliamentary electoral college. Many in his own party, however, feel that 10 years in power is enough and there is much jockeying for power behind the scenes. The list of possible contenders ranges from Mr Chris Heunis, the minister for constitutional affairs, Mr FW de Klerk, the Transvaal party boss and minister of national education, through to General Magnus Malan, the defence minister and Dr Gerrit Viljoen, the minister for black education. Mr Pik Botha, the foreign minister, who is electorally popular but has no power base in the all-important party caucus, retains an outside chance along with Mr Barend du Plessis, the youthful finance minister, still generally regarded as a lightweight.



Mr Pik Botha

The proposed division of executive power between a president and a prime minister, meanwhile, has muddled the succession waters and raised the prospect of various combinations. That now being touted by the more liberal or "rightist" wing of the National Party would have Dr Viljoen, a former head of the Broederbond and the most scholarly and intellectual of the candidates, as a future state president in tandem with Mr FW de Klerk as prime minister. The scenario most favoured by party conservatives or "werkrampte" would place General Malan in one or other of the top positions. Meanwhile, the Conservative Party bides its time and hopes to gain control of town halls and local councils nationwide in October's municipal elections. These will involve local authorities from all race groups for the first time. If the CP does as well as it hopes, it will greatly complicate government plans for functioning regional service councils (RSCs). These links between ethnically separated local councils are designed to channel resources from more affluent white councils to help finance infrastructure development in nearby black areas. It is not a popular concept among business, which will foot much of the bill, nor among Conservative white voters. The local elections thus provide an opportunity for the CP to build a powerful local springboard for general elections next year or in early 1990. The future at that point becomes obscure.

Anthony Robinson

Trade unions

Greater emphasis on shop floor issues

IT WAS briefly like old times at the special Cosatu trade union congress at Witwatersrand University last month. Hundreds of youthful shop stewards stamped a rhythmic "oyi-oyi" war dance and sang "Tambo uyabuya" - Tambo is coming home. The defiant song in support of Oliver Tambo, leader of the banned African National Congress in exile, mocked the government's February 24 ban on political activities by trade unions. This was part of its wider crackdown on the United Democratic Front and 16 other opposition groups. But the mocking was committed, as it was by consulting adults in private. The police made no attempt to intervene - and proceedings of the congress, convened to protest the new political restrictions as well as proposed amendments to the Labour Relations Act, reflected growing awareness that in a repressive climate prudence demands greater emphasis on basic shop floor issues and less on confrontational - and now illegal - political campaigns. This did not stop the conference calling for three days of "national peaceful protest" in early June or yet another conference to oppose "apartheid repression". But more thoughtful union leaders and the strong "workerist" element in the movement are aware that the unions are now faced by better trained management which has adjusted fast to the reality of a black labour force which is now 34 per cent unionised.

three week-long strike by an estimated 300,000 black miners. It was called off after Anglo American Corporation, the most unionised as well as the largest mining group, sacked over 40,000 men and threatened to close several shafts. At the end of the strike Mr Cyril Ramaphosa, the NUM general secretary, warned that it was only a dress rehearsal for an even more determined assault on the citadels of mining power in 1988. Now this statement looks even more rhetorical than it did at the time. Last year's nearly 20 per cent rise in mining costs, and this year's underlying weakness in the gold price, have badly affected mine profitability. According to Anglo, no less than 41 per cent of mines are now marginal or loss making. The NUM has put in a 40 per cent wage claim plus higher benefits. This is lower than last year's 65 per cent opening bid but Chamber of Mines negotiators will be trying to keep the final award close to the inflation level of around 14 per cent. Higher wages have spurred the move towards more capital intensive, mechanised mining - staffing on new mines is often 50 per cent below traditional levels. Similar developments have led to massive job losses in the engineering and other industries. One of the unintended side-effects of rapid trade unionisation, combined with low growth, has been to widen the gap between a growing army of unemployed and a smaller, but more highly paid, unionised work-force. Meanwhile, last year's strike statistics demonstrate how the unions became more militant, and more strike prone, as the state of emergency shifted the



Mr Cyril Ramaphosa

The gap has widened between a growing army of unemployed and a smaller, but more highly paid, unionised work-force

fight against apartheid from the townships to the factories and mines. According to the annual report of the director general of manpower, the number of strikes rose last year to 1,148 from 783 in 1986, and they lasted more than three times as long, rising from 3.1 to 9.9 days on average. Lengthy strikes involving public sector railway and postal workers, as well as miners, shop workers, food, chemical, engineering and other sectors, pushed man days lost up by 800 per cent to over 9 million, according to labour consultant Andrew Levy. This is the statistical background to the government's decision to ban political activity by the unions and amend the Labour Relations Act. The latter will make it illegal for the unions to participate in sympathy strikes and will make it much more difficult to organise legal strikes. They also restrict the powers of industrial courts which have, with past rulings, tended to enlarge trade union rights. On both the political and economic fronts the unions face a challenging year. But employers are nervous that further restrictions on legal union activity could increase the number of wildcat strikes and make organised labour relations more difficult.

AR

Homelands

Underlying tensions surface



A Botshabelo mother and her sons bring water to their new home

HOMELANDS ARE what the Verwoerdian vision of grand apartheid or separate development was all about. According to the original theory outlined by then prime minister Dr Hendrik Verwoerd, there should not have been any black South Africans by now. They should all be citizens of their own independent countries with fancy names like Qu-Qua, Kwa-Natal, Bophuthatswana or the more familiar Transkei, Ciskei and KwaZulu. According to the master plan, the only South Africans by now would be white. It is still a vision of the future offered by the opposition Conservative Party. The national party government, which celebrated its twentieth anniversary in power last month, reluctantly came to the conclusion a few years ago, however, that turning the southern tip of Africa into a white-dominated confederation of states was not feasible, at least not in the pristine version. The clincher was the refusal of the Zulus, led by Chief Mangosuthu Buthelezi, to follow Transkei, Venda, Bophuthatswana and Ciskei (the so-called TVBC countries) into a form of independence recognised by no other country but South Africa. Without the Zulus, the largest tribe with the most warlike traditions, the dream proved unrealistic. This does not mean, however, that the existing homelands are about to be dissolved, or that their 14 million inhabitants will be re-incorporated into a unitary South African state, as demanded

ling homelands in the 1970s, is far from dead.

This was recognised by the Bloemfontein appeals court on March 29 when it rejected as unlawful the government's plans to incorporate over 120,000 Sotho-speaking inhabitants of the Moutse district into the new homeland of KwaZulu, north of Pretoria. The court found that this contravened the intention of the 1971 National States Act, which legitimised forced removals in the name of "ethnic consolidation".

In effect the court ruled that Pretoria was contradicting the very ethnic principle it used to justify homelands by incorporating people of different ethnic backgrounds and languages into the same state.

Last month the supreme court struck another blow against Pretoria's plans for an "independent" KwaZulu when it ruled that the 1984 elections were null and void because women were excluded from the vote. This further undermined the standing of the controversial chief minister George Masinga, who has presided over more than two years of violent protest against independence in which over 140 people were killed.

In a move strongly criticised by many lawyers Mr Chris Heunis, the minister for constitutional development, made clear after the Moutse judgement that the government intended to go ahead as planned and would simply amend the law to make Moutse's re-integration possible.

Further proof of the continuing steam-roller approach to legal niceties and public opinion was evident in the forced incorporation of the estimated 500,000 inhabitants of the Botshabelo squatter camp in the Orange Free State into the tiny Qu-Qua homeland - its capital, with its newly-built parliament and sports stadium, is over 100 kms away.

Old habits die hard and the homelands remain one of the most controversial elements of South Africa's racial politics. To critics many critics remain simply poverty-stricken dumping grounds and cheap labour reservoirs. To their apologists they represent a form of partnership between first world white South Africa and Third World rural black Africans which provides for the transfer of skills and capital. They also offer a limited form of political autonomy and the chance to hone the skills of modern administration and government. Like so much in South Africa, there are elements of truth and hypocrisy in both views.

AR

Advertisement for Gencor. The main image shows a large industrial structure, possibly a mine shaft or processing plant. Text includes: 'The world needs metals and minerals - we help to supply that need', 'Gencor has grown and diversified from its beginnings in the gold mining industry at the end of the last century...', and 'Gencor is working today for the world of tomorrow.' The Gencor logo is at the bottom right.

SOUTH AFRICA 6

Michael Holman on the complexities of achieving peace in a violent region

Negotiations could mark a watershed for southern Africa

ANGOLAN JETS cross border... Cuban force pushes South... US arms Unita through Zaire...

Such an outcome could force the African National Congress (ANC) into a major strategic reappraisal...

Heavy fighting in southern Angola over the past six months blocked a major Soviet-supported and -equipped advance...

James Savimbi and Unita; and it is also expected to demand that both an independent Namibia and Angola sign non-aggression pacts...

This development may help convince sceptical governments in Angola and independent Namibia that Pretoria will honour its side of the bargain...

The South African army is loath to abandon its Unita ally, and senior officers suspect that Dr Savimbi could emerge as the loser from a settlement...

Meanwhile, South Africa's relationship with its traditional trading partners in the US and Europe is undergoing a sea change as businessmen...

Some officials argue that the real importance of Mr Pik Botha's brief foray to Brazzaville, capital of the Congo...

NOBODY IS awaiting the outcome of the current Angolan peace talks more anxiously than the inhabitants of Namibia's Ovambo land war zone...

Namibia's independence from South Africa. Another 100km down a road interrupted by two more road blocks...

intimidation and brutality by Swapo, and the incarceration of dissidents in Angolan punishment camps...

alternative, internal settlement in Namibia. This process began in the mid-1970s, when delegates to a constitutional conference in Windhoek...

Some 40,000 Cuban troops today reinforce the MPLA government in Angola in their battle against Unita rebels...

Its critics acknowledge that the "government" can claim some achievements. Much of apartheid in Namibia has been dismantled...

Mr Botha, acutely aware of the potential political repercussions in South Africa itself of an inde-

Remains of a bank: 18 people died in this bomb blast in February



Namibia

Battle lost long ago for hearts and minds

Namibia

FREE - News on money if you're living abroad.

Advertisement for International magazine, featuring a coupon and details about the publication.

Tourism Beautiful and seductive land

Tourism advertisement featuring an image of a zebra and text describing the beauty and safety of South Africa.

SECTION IV

FINANCIAL TIMES SURVEY



Following the disappearance of its once massive coal trade, and the more recent loss of steel and manufacturing jobs, the Welsh capital has embarked on an exciting new phase in its history. Anthony Moreton the author of this survey, looks at key aspects of the city's...



Economic rebirth

ONCE A week this summer a Boeing 747 slowly gathers speed along Cardiff's airport before launching its enormous weight into take off. The jumbo is destined for Toronto, the first time a scheduled Transatlantic flight has linked Wales and the New World.

after working in London, describes it as "one of the fastest growing cities in Europe." The economic rebirth of Cardiff happened little more than 10 years ago. Once, at the outbreak of the first world war, Cardiff was respected around the world as the centre of the coal trade. The Coal Exchange, in the heart of the docklands, set the price of coal in Tennessee as in Tonypandy.

1930s city, while Birmingham with its Bull Ring, Manchester with its Arndale Centre, Newcastle with its Eldon Square and others moved ahead. But by the late 1970s, Cardiff was beginning to pull itself together. There were new plans for a pedestrianised shopping centre, a big concert hall and other amenities.

and others joined it. That economic growth, a reflection of what is happening throughout Wales, has been based on the development of service industries and the potential for urban development in addition to the switch into high-technology areas. By the middle 1980s, a media industry had arisen. Cardiff now has the largest concentration of film and television production facilities outside London.

CARDIFF

IN THIS SURVEY

Property: rents move up	5
Professions: chick about to hatch 2	5
Cardiff Bay: a 21st Century city 3	5
Airport: transatlantic trade reaches take off	5
University-Industry links: a model approach 4	5
Broadcasting: 'Media City'	5
Commonwealth Games: a determined bid 6	5

Above, Cardiff Castle and the lab at Biotol. Pictures by Tony Andrews

It itself has been in the van of the expansion of the financial sector. "Business is booming in Cardiff and we are sharing in it," he says. "And there is no sign of it slowing down. We have taken on extra staff and are very optimistic about the future."

development corporations set up five years earlier for London and Merseyside. He provided a small amount of pump-priming public money - about £250m over a decade - and told the corporation to get on with the job. The corporation is trying to refashion the southern part of the city, the docklands area, and make it a place worthy of the 21st century.

in the BUSINESS of backing BUSINESS

C·A·R·D·I·F·F



FOR MORE INFORMATION ON ONE OF EUROPE'S CAPITAL CITIES WRITE TO GREGORY BYRNE, ECONOMIC DEVELOPMENT OFFICER, AT CITY HALL, CARDIFF OR TELEPHONE HIM ON CARDIFF (0222) 494411.

CARDIFF 2

Commercial and industrial property

Rents move into double figures

BRADLEY'S COURT is the name given to a 38,000 sq ft block of offices that will occupy a prime site in the centre of Cardiff, near the New Theatre.

In other circumstances, Bradley's Court might be just another office development for a new client, in this case Morgan Bruce and Hardwicke, a leading firm of solicitors. But Bradley's Court has considerable significance even though the builders are only just moving onto the site and it will not be ready for occupation until the end of next year.

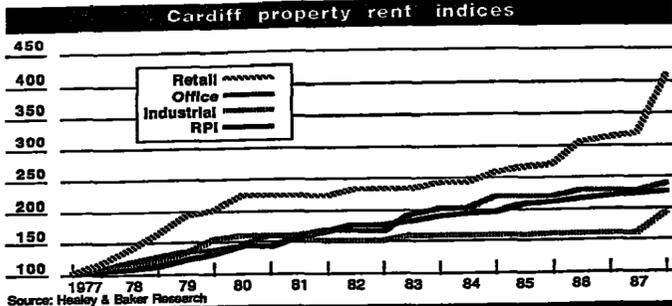
The block has been pre-let by Debenham Tewson at a rent of £10 a sq ft, the first time rents have moved into double figures in Cardiff.

"Demand for all sorts of properties, commercial as well as offices, has really taken off in the past two years," says the Welsh Development Agency's property services director, Mr Ian Rooks.

There has been a very substantial increase in inquiries for small nursery units and over £4 should be received on new buildings of 5,000 sq ft. More important, perhaps, the private sector is becoming interested in entering the market for the first time for years.

In the office sector, it is not just the better sites in the centre that are attracting attention. On the outskirts of the city, Bailey is putting up three units of 20,000 sq ft on a business park in conjunction with the WDA, for which it will be looking for a rent of between £7 and £8. And Mr James, points to others on the outer edge which should bring between £7.50 and £9 when completed.

Such a rate of increase may be a conservative estimate, Mr Rooks thinks, since they appear to be rising at an annual rate of about 25 per cent.



The same thing is happening on the industrial side. Mr Rooks James, director of Debenham Tewson, reports that "rents are leaping ahead." Over 55 a sq ft is now being obtained for small nursery units and over £4 should be received on new buildings of 5,000 sq ft. More important, perhaps, the private sector is becoming interested in entering the market for the first time for years.

Cardiff has now become, according to Mr Roger Thomas, a partner at estate agents, Cooke and Arkwright, a focus for the major property-owning institutions and investment companies. "They have been absent from the south Wales market, especially in industrial and office property investment, for some years but are now taking an active interest."

Gone are the days, he says, when good-quality industrial investments were being sold at double-figure yields and then to reluctant property buyers. Single-figure yields are now being talked of and this level, coupled with higher rents, will make industrial development viable again.

Part of the growth is coming from the development of Cardiff as a financial services centre, a growth that will be stimulated by the new initiative led by the

WDA to build an even stronger financial base in the city.

Much of the heightened interest has come, of course, from the improvement in the economy nationally. Cardiff has benefited from the upswing as much as any other city. This has helped bring in the institutional investor.

There is just as strong an interest in the retail sector. Cardiff has become, in the past decade, one of the leading shopping centres in Britain. Coach operators run trips into the city not just from elsewhere in south Wales, the major centre, but from Bristol, Bath, Cheltenham and further east.

Mr Arthur Gilbert, manager of Marks and Spencer, relates the story of how, returning from London on the train, he heard his neighbouring travellers, who had got in at Reading, talking about their shopping visit to Cardiff.

This interest has come from the way in which the shopping heart of the city has been rebuilt. Cardiff was late to redevelop its centre, compared with cities such as Newcastle, Manchester and Bath. But the very lateness has its own compensations: it has enabled Cardiff to incorporate the latest design features and present a more modern appearance.

There has been strong institutional interest in many of the developments. Abbey Life Assurance was involved in one project in which TSB, the bank, took a major slice. Dixons Commercial Properties undertook another, which includes Laura Ashley; and Guardian Royal Exchange is involved in a third, which is now in the process of being built.

The last major site in the centre is to be started by London and Edinburgh now the private investor is back. The market is, however, being held back by a shortage of land.

Mr James believes that land in the docks could have been sold 10 times over, but development there was held up while Cardiff Bay Development Corporation worked out its long-term strategy. Now this has been published, the way is clear for work to begin, which should ease the situation.

There are some warning signs in this picture of buoyancy. Cardiff has begun to suffer from a shortage of car-parking space, which could affect retail building. And there is a considerable amount of office space, built in the 1960s, which could take a long time to shift. About 125,000 sq ft is presently available in three buildings almost next door to each other, and when South Glamorgan County Council moves to its new headquarters in docklands in August a further 75,000 sq ft will be returned to the market.



This is not having any effect on the top end of the market, but it is depressing the bottom end. Despite this, though, everyone involved with the property market is agreeing on one thing: Cardiff is booming and looks like continuing to do so for some time to come.

Cardiff has become, in the past decade, one of the leading shopping centres in Britain, attracting shoppers from as far as Afield as Bristol, Bath and Cheltenham, and even further east. Demand for retail space will only be partially eased when construction of Guardian Royal Exchange's Capital Exchange complex, pictured above, is completed.

Professional services

A chick about to hatch

LAST MONTH, Arthur Young, one of the leading firms of accountants, announced it was to expand its Cardiff office by a third.

"The upturn in business meant we were able to bring forward expansion plans," says Mr Mark Molyneux, senior partner in the office.

Of itself the move, intended to strengthen the audit and insolvency departments, is not particularly significant since Arthur Young is one of the smaller of the big accountancy firms operating in the Welsh capital. What is significant is the reason.

"The buoyant Welsh economy means our business is expanding so quickly that we have been forced to launch a recruitment drive," Mr Molyneux explains. The move came as others are also building up their operations. The Bank of Wales is moving its treasurer's department from the City (of London) to Cardiff (where its head office is).

Not only the Welsh economy is booming according to Mr Gwyn Davies of Edward Lewis, a leading firm of solicitors. "Cardiff is, too. All the big solicitors are growing by about a third every year, especially the small band of those involved in commercial work. Cardiff is like a chick about to hatch. It is about to explode into life."

The optimism is not confined to the accountants and lawyers. Mr Tim Holder, chairman of architects, Holder Mathias Alcock, feels the same. His practice has just moved into Dynastyle offices (designed by itself, naturally) overlooking Atlantic Wharf, one of Cardiff's old docks now being converted in a London-style development. He says Cardiff is "the most interesting city in Britain."

The architectural firms undertake work for clients in London and the South East of England. The accountants and the lawyers recruit staff from the Home Counties.

"Cardiff is no longer seen as a place where heavy industry belches out black smoke," says Mr Charles Richardson, manager of St - Investors in Industry - and

himself an income.

"Business is booming. We can do all the sort of work here that can be done in London. Last year we did 23 new investments and a further 13 in existing companies. Eight of those transactions were management buy-outs."

It would be wrong to overstate the case. Corporate finance and management consultancy operations have been developed by the accountants. The lawyers have increasingly concentrated on commercial work. But this is

corporate department at Edwards Geldard, points out how his firm now has full-time specialists dealing with intellectual property, arbitration law, planning and employment law.

"Five years ago we could not have contemplated such specialism. The nature of our work now means not only that we can, but that we have to service our clients fully."

Such work is not just for clients in Cardiff, or even South Wales. Mr Edwards, his senior

than is available from a London firm since charges are lower and brokers are able to spend time advising the investor properly, something London appears to have lost the inclination to do.

There are a number of factors that could, however, inhibit the growth of Cardiff as a financial centre, the most important being the undeveloped nature of the capital market. There are virtually no merchant banking facilities and it remains a matter of some amazement that the Bank of England does not have a representative in the city. There are no issuing houses. There is a decided weakness on the international side.

The Welsh Development Agency is attempting to iron-out some of these shortcomings through its South East Wales initiative and through the work of the Welsh Venture Capital Fund, in which it has a stake.

But there is a feeling that financial services are still a tender plant that needs a lot of encouragement. The greatest weakness, it is argued, is a physical one - a shortage of the sort of executive housing necessary to attract high-fliers away from the South East.

Job advertisements bring a good response but Edward Lewis's Mr Davies says they might be put off through not being able to get the sort of housing to which they have become accustomed in the South East.

Given these reservations there is, nevertheless, an overriding atmosphere of confidence among the professions now apparent in Cardiff. There is a feeling not only that almost anything can be achieved within the Welsh capital but also that it is capable of challenging much that is being undertaken in the London area. Organisations like Chemical Bank, the Automobile Association and others have found the air very much to their liking. Success breeds success.

"Cardiff is one of the fastest growing cities in Europe," says Mr Davies. "People are now really making money here and the facilities exist to service them properly."

There is much more willingness among businessmen to recognise we can provide, here in the city, the service that they want

not London and nor can it yet compare with the scale of work being done in some of the other major cities.

Arthur Young, for instance, will still have only 22 professional staff in its office even after the expansion. The big name accountants, however, became aware of the potential of the area long before the lawyers who have only really begun to appreciate the potential in the last half a dozen years.

Mr Roger Thomas, a partner in Phillips and Duck, Cardiff's leading firm of solicitors, (with 190 staff they are the 16th largest in England and Wales outside London), says there has been a polarisation between those looking to the private client and those looking to the commercial sector.

For those engaged on the commercial side - essentially Edwards Geldard and Morgan Bruce and Hardwicke in addition to Phillips and Duck, with Edward Lewis seeking to join the group - Cardiff has become a regional centre, the focus for work generated in South Wales.

"Cardiff now has a sufficient range of firms to deal with all legal business in South Wales," Mr Thomas claims. "There is much more willingness among businessmen to recognise and accept that we can provide here in the city the service they want."

Mr Rod Thurman, head of the

SUCCESS IN SOUTH GLAMORGAN

Your business success can be secured in South Glamorgan, the County that offers total support for innovation and enterprise. Find out if South Glamorgan County Council can help you -

- with a building programme for enterprise that includes land, premises and specialised accommodation;
- with information and business data, including property information;
- with training programmes for industry;
- with financial packages, including grants and loans;
- with new technology project development;
- in short with everything you need to succeed.

SOUTH GLAMORGAN DE MORGANNWG

FOR FURTHER INFORMATION CONTACT:
R. M. BEAUMONT ECONOMIC DEVELOPMENT OFFICER
SOUTH GLAMORGAN COUNTY COUNCIL
COUNTY HEADQUARTERS NEWPORT ROAD CARDIFF CF2 1XA
Tel: (0222) 499022 Ext. 3402

WHY WAIT FOR PAYMENTS?

Poor cashflow is the inevitable result of late payments. Barclays Commercial Services gets your business moving by offering cash advances of up to 80% against your invoice totals. We've a range of flexible services to meet your needs.

- Non-recourse factoring. Provides 100% credit cover, sales ledger administration, debt collection.
- Recourse factoring. Similar to non-recourse, but without credit cover.
- Invoice discounting. A confidential facility which gives you complete control over your sales ledger.
- International factoring. Credit cover and cash advances on foreign transactions.
- International finance. Letter of credit facilities, merchanting etc.

For more information reply in confidence to: Barclays Commercial Services Limited, FREEPOST, A. Rubnath House, Breads Place, Hastings, East Sussex TN34 3BR. Or call Chris King on Hastings (0424) 430824.

BARCLAYS COMMERCIAL SERVICES

We're moving our centre forward.

Early in 1990 Cardiff will see the opening of a new centre. The Cardiff World Trade Centre. A 5,000 seat exhibition hall, sports and entertainment centre, together with luxury hotel and conference facilities, all go to make the largest development of its kind Wales has ever seen. Which in turn will make Cardiff the centre of attention.

THE BRENT WALKER GROUP PLC

For more information please contact Georgina Bayes at The Brent Walker Group PLC, Knightsbridge House, 197 Knightsbridge, London SW7 1RE. Telephone: 01-225 1941

MORGAN BRUCE & HARDWICKES
INCORPORATING CHIL. L. FIRMAS, NOTESHIP & CO
SOLICITORS

HELPING BUSINESS to Expand in Wales

For over a century the partnership has helped companies and organisations within the business sector to grow. Our 24 Partners and 140 Staff are available to provide specialist legal advice in the areas of Commercial and Corporate Law, Litigation and Commercial Property Law.

Please contact in the first instance

MORGAN BRUCE & HARDWICKES
1 Museum Place, Cardiff, CF1 3TX. Tel: (0222) 33671. Fax: (0222) 399288
Process House, Princess Way, Swansea, SA1 5LW. Tel: (0752) 04421. Fax: (0752) 53634

ST. MELLONS BUSINESS PARK CARDIFF

From 5000 to 60,000 sq.ft.
OFFICE/HI-TECH ACCOMMODATION FOR SALE or TO LET

A new development in conjunction with the WDA, providing high quality office/hi-tech space in a superb landscaped site close to the M4. Available Spring 1989

BAILEY GROUP

CARDIFF 3

Cardiff Bay Development Corporation's docklands regeneration strategy is designed to create...

A maritime city for the 21st century

ON JULY 13, 1907, Queen Alexandra opened in the presence of Edward VII, the dock in the heart of Cardiff that to this day bears her name. It was not merely a great festive occasion, but a recognition of the enormous economic strength which Cardiff and its docks enjoyed at the beginning of the century.

Today, those docks present, as they have for the past 80 years or more, a sorry sight. Quays and wharves are empty, the water undisturbed except for the flotsam. Whereas Cardiff was once the greatest coal-exporting port in the world, its sole connection with the mineral now lies in the occasional shipload from Poland or some other far-flung country.

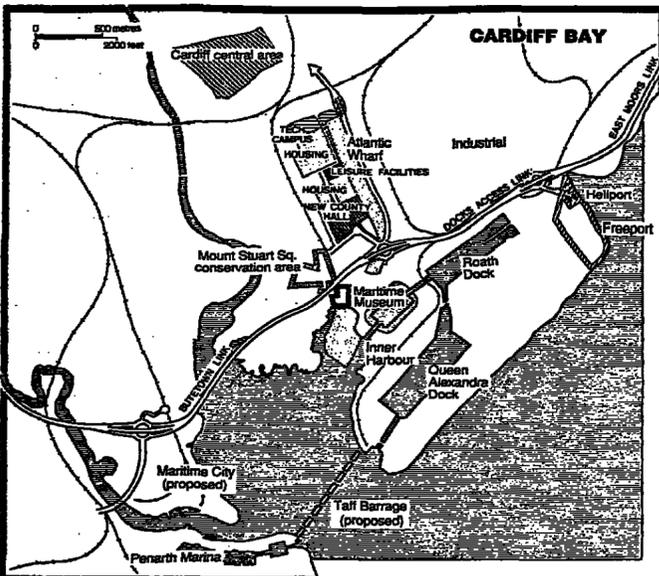
All that is about to change, though, and the glory that was Cardiff is about to be resurrected. "We are about to turn Cardiff's docklands into a 21st century maritime city," says Mr Geoffrey Inkin. And Mr Barry Lane declares that "we have a vision of the future that we want to create in the docklands. It is an exciting one that will enhance the rest of Cardiff."

Mr Inkin is chairman of the Cardiff Bay Development Corporation, the government-funded body set up by the government late in 1986 to rejuvenate some 2,700 acres of the city's docklands. Mr Lane is his chief executive, masterminding the implementation of the plans that will bring new life to an area that, once known around the world as Tiger Bay, has for years, needed both confidence and money.

Cardiff's docklands have, since the arrival of the railways in the middle of the last century, always been cut off from the rest of the city by the line which runs east-west. At one time, when there was great activity in the docks, this did not matter too much but with the decay of the coal trade the docks found themselves very much on the wrong side of the tracks, populated by a low-income community largely occupying public housing and having to make do with decidedly inferior facilities.

The local community is apprehensive that the rebuilding of the area will produce, as it is already doing in London, an influx of high-income earners who will force the locals away from their homes.

Mr Lane is at pains to reassure them, saying that no existing



houses will be knocked down, other than for essential construction work, and that of the 6,000 new houses envisaged in the area in the next 10 years at least a quarter will be for rent in the public sector.

"The needs of the present community will be fully taken into account," he says. "We are working with the community's representatives to ensure this."

There will, though, be enormous changes. It is envisaged that over the next decade some £1.5bn will be spent creating the new maritime city. Some £200m to £250m of that will come from the government and another £100m in enhanced land values. There will also be some running public expenditure from the local authorities. Given even a relatively modest multiplier effect of 4:1 from the private sector, capital spending of around £1.5bn at 1987 prices should be achieved.

The corporation's strategy envisages some 30,000 jobs being

created in addition to the new houses and flats. A barrage, costing £50m will encompass 500 acres of water and create one of the largest inland lakes in Britain, with 8 miles of waterside frontage. A maritime "city" will be created as well as shopping malls, leisure interests, marinas and some 5m sq ft of commercial and industrial building space.

Investor interest is already keen since because, as Mr Inkin says, "what we are doing is not just undertaking another piece of urban renewal but building something for the 21st century."

Three parties of Japanese have already visited the site. Others have come from Norway, West Germany and other European countries as well as countless numbers from the City of London. The morning train from London would not now be complete without its complement of bankers, corporate financiers and investment advisers.

These people have to take a

long view. Site work is more important at the moment than actual building. But they can already see a new county hall for South Glamorgan; the start of work on a £50m scheme by Tarmac, including some starter housing; a visionary office conversion by the architects, Holder Mathias Alcock, for themselves along Atlantic Wharf (once more prosaically known as the Bute East Dock); some roadworks; and the conversion of the only two remaining original buildings, one into a small hotel and the other a 180grain warehouse converted into flats by Lowell, the building group, at a cost of £2.5m.

There is the promise not just of the inland lake, capable of accommodating Olympic-style rowing events, but also of a major building dominating the skyline, as the opera house does in Sydney, a symbol instantly recognisable around the world. It could be a centre for the performing arts, which Mr Lane says has

been allowed for in the plans.

All this hinges on construction of the barrage, essential if the lake is to be created. A bill to enable the barrage to go ahead will be presented to parliament this autumn. Its success is not a foregone conclusion since a variety of opponents to the whole redevelopment are concentrating their firepower on the bill, which they see as the corporation's weak point.

Mr Lane admits that without the barrage the whole development of docklands would be difficult. "If the bill fails it would be a setback. Much of what we are doing is postulated on a maritime environment. A barrage is essential because it enables us to create an environment totally different from that in any other city where there are development opportunities around water."

"If there were no barrage, it would not just be a setback to us in docklands but to the city of Cardiff as a whole, because the regeneration of docklands is only part, even if an important part, of the steps being taken to create a truly capital city."

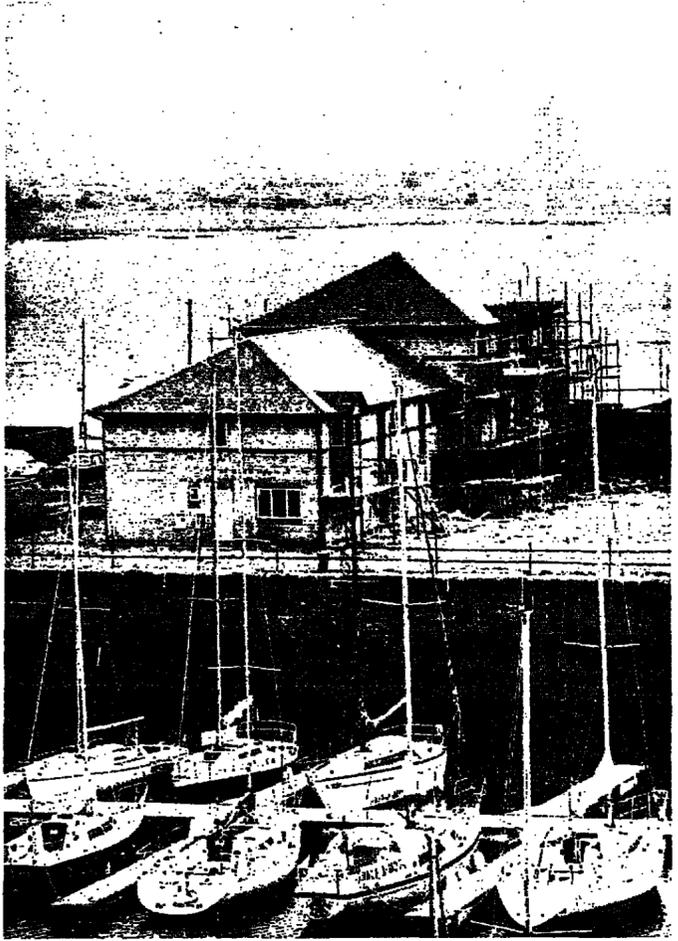
"To achieve regeneration you must develop, but development is only a means to an end and the end is to restore the economic health of docklands so that the people who live here, and those who want to live here, have a full life."

Others take a stronger view. They claim the whole redevelopment of the docklands could fail to materialise without it. The immediate opponents to the barrage are the environmentalists who say that flooding the bay will wipe out an important feeding ground for certain types of birds.

Since the area has long been a Site of Special Scientific Interest (SSSI), it is clearly environmentally important and should not lightly be erased.

The threat posed by the environmentalists has not prevented many developers beginning work within the area. About £150m of work is already being undertaken or is committed by the private sector. Infrastructure and other public works, such as county hall, take the figure over £200m.

When the corporation unveiled its strategy plan it did so in the cavernous Coal Exchange building, which it has just bought. A century ago this was the place where the price of coal around



A first fruit of the regeneration strategy: the new marina at Penarth

I ♥ THE CITY

How long can you afford to let your heart rule your overheads?

To keep your finger on the pulse of the financial world it helps to have a presence in the City. But, hand on heart, can you really justify basing your entire operations there? With soaring London costs breaking more and more hearts, many are now locating their trading divisions and administration centres elsewhere. But where, exactly? An up and coming location is South East Wales. A fast growing services sector. An area with a

thriving economy, highly qualified and flexible staff, and a choice of prime sites and office accommodation readily available. An area where the latest digital data transmission services, along with high speed rail, road and air links, provide excellent local, national and indeed international communications. And an area offering outstanding quality of life with superb housing, first-class educational and recreational facilities and beautiful countryside.

In fact Cardiff was ranked one of the best UK cities in a recent quality of life survey. So if you are considering relocation, don't make any decisions until you've had a heart to heart with Stephen White or Mike Price who head our Financial Services Team. You can contact them by ringing Cardiff (0222) 222666 or by writing to the Welsh Development Agency, Pearl House, Greyfriars Road, Cardiff CF1 3XX.

SOUTH EAST WALES FINANCIAL SERVICES LOCATION. Includes logos for Newport, Cardiff, and other locations.

An initiative supported by Cardiff Bay Development Corporation, Cardiff City Council, Gwent County Council, Newport Borough Council, South Glamorgan County Council, Welsh Development Agency.

CARDIFF 4

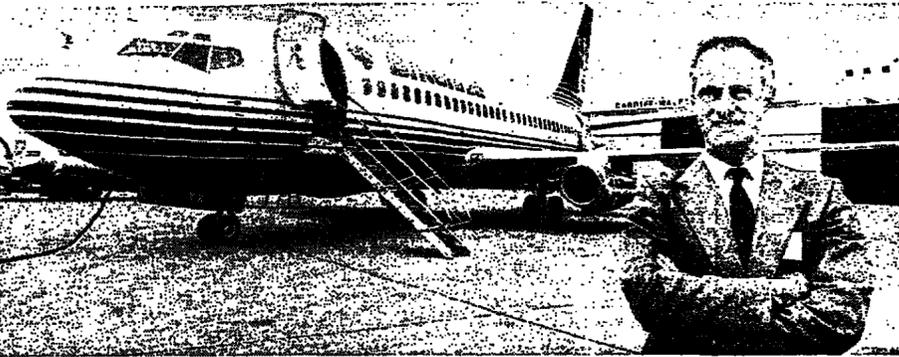
Cardiff-Wales airport

Transatlantic trade reaches take off

TOMORROW MORNING, just after midday, Mr Ian Cran will stand at the window of his office overlooking the main runway of the Cardiff-Wales airport and watch flight WD 169 take off for Toronto.

Flight WD 169, a Boeing 747 jumbo, is the weekly scheduled flight operated by Wardair, a Canadian airline. Since the middle of last month, Wardair has been operating this service, the first transatlantic scheduled flight out of Cardiff.

Mr Cran, director of Cardiff-Wales airport, will watch tomorrow's flight, as he has each of the previous Friday takeoffs, with particular interest because he hopes the service, which lasts until the end of October, will be an incentive to other airlines to use Cardiff airport as a gateway into Britain.



Mr Ian Cran, director of Cardiff-Wales airport, hoping airlines will use Cardiff as a gateway to Britain

Transatlantic flights out of Cardiff are nothing new in themselves. Another Canadian line, Worldways, has operated a TriStar on charter services to Toronto for several years past. There have also been one-off flights ever since the runway was lengthened to take the jumbos.

But Mr Cran sees the scheduled flight as the opportunity to press Cardiff's case to be considered as a gateway. "Heathrow, and Gatwick are at saturation point," he says. "The operators are being told to find other airports. Why should one of those not be Cardiff? We are capable of handling all the modern aircraft since the runway was extended to 2,430 metres in 1986. We really would like a slice of the transatlantic trade."

Cardiff can certainly claim to be an international airport, thought it is a fairly tenuous claim. Netherlines, part of KLM, has a three-times-a-day scheduled service to Amsterdam and Ryanair began a link just before

Christmas last year between Cardiff and Dublin five days a week. Next year, Air France is expected to begin a Paris service and Mr Cran remains puzzled why no operator has yet come forward with one to Brussels given that Cardiff is a major centre of government and Welsh business is increasingly anxious to travel to the administrative centre of the EEC. The quiet of Mr Cran's office is interrupted, too, every so often as internal UK scheduled flights take off and land. Capital flies to Leeds, Glasgow and Jersey. Danair has a HS 748 to Jersey and flies daily to Belfast while Air UK goes to Gurnsey.

What Mr Cran would particularly like is a feeder into Cardiff. "We are talking about this," he says, "and also about Manchester-Aberdeen because the demand is there."

But a cloud in the shape of the newly-emerging Cardiff Bay

development scheme hangs over this view of the future. It has been suggested that the massive regeneration scheme being undertaken in Cardiff's docklands should incorporate a STOL (short take-off and landing) airport to link directly with the City airport in London's docklands.

Since it opened last year the City airport has operated services to Paris, Brussels and the UK's West country. Any STOLport in Cardiff Bay would deal a serious blow to Cardiff-Wales airport's hopes of securing a Gatwick feeder service and other scheduled short-haul links.

An airport in Cardiff's docklands would, literally, within walking distance of the shopping and commercial areas, whereas Cardiff-Wales airport is 14 miles to the west. So the new airport could undermine the growing financial success of the existing facility.

However, Mr Cran says that the intention is to market Cardiff-Wales as the national airport of Wales. "We intend to provide a level of service that you would expect in any capital around the world."

Whatever happens in the Cardiff docklands, expansion at Cardiff-Wales has been made easier by decisions taken nearly two decades ago. The airport was then owned by Glamorgan County Council which took the far-sighted and imaginative decision in 1972 to invest heavily in facilities.

The airport was designed to

development scheme hangs over this view of the future. It has been suggested that the massive regeneration scheme being undertaken in Cardiff's docklands should incorporate a STOL (short take-off and landing) airport to link directly with the City airport in London's docklands.

Since it opened last year the City airport has operated services to Paris, Brussels and the UK's West country. Any STOLport in Cardiff Bay would deal a serious blow to Cardiff-Wales airport's hopes of securing a Gatwick feeder service and other scheduled short-haul links.

An airport in Cardiff's docklands would, literally, within walking distance of the shopping and commercial areas, whereas Cardiff-Wales airport is 14 miles to the west. So the new airport could undermine the growing financial success of the existing facility.

However, Mr Cran says that the intention is to market Cardiff-Wales as the national airport of Wales. "We intend to provide a level of service that you would expect in any capital around the world."

Whatever happens in the Cardiff docklands, expansion at Cardiff-Wales has been made easier by decisions taken nearly two decades ago. The airport was then owned by Glamorgan County Council which took the far-sighted and imaginative decision in 1972 to invest heavily in facilities.

The airport was designed to

development scheme hangs over this view of the future. It has been suggested that the massive regeneration scheme being undertaken in Cardiff's docklands should incorporate a STOL (short take-off and landing) airport to link directly with the City airport in London's docklands.

Since it opened last year the City airport has operated services to Paris, Brussels and the UK's West country. Any STOLport in Cardiff Bay would deal a serious blow to Cardiff-Wales airport's hopes of securing a Gatwick feeder service and other scheduled short-haul links.

An airport in Cardiff's docklands would, literally, within walking distance of the shopping and commercial areas, whereas Cardiff-Wales airport is 14 miles to the west. So the new airport could undermine the growing financial success of the existing facility.

However, Mr Cran says that the intention is to market Cardiff-Wales as the national airport of Wales. "We intend to provide a level of service that you would expect in any capital around the world."

Whatever happens in the Cardiff docklands, expansion at Cardiff-Wales has been made easier by decisions taken nearly two decades ago. The airport was then owned by Glamorgan County Council which took the far-sighted and imaginative decision in 1972 to invest heavily in facilities.

The airport was designed to

University-industry links

A model approach to cooperation

A YEAR ago when Hoover, the multinational domestic-appliance manufacturer, was about to move its both its head-office and research and development operations to Merthyr Tydfil, Dr Tony Bates realised the company might have some difficulties at first in maintaining its research facilities in Wales. Not all the staff wanted to move from west London and Merthyr did not have a pool of the highly-qualified technical staff Hoover wanted.

Dr Bates, now director of CUIC, the Cardiff University Industry Centre, had a solution. The Centre had the sort of facilities the company might want. Why didn't Hoover and CUIC get together to see if the one could help the other?

the way it is achieved, has still to be resolved. One way, preferred by many but not all within the college, is for the centre to seek external funding, in the way that Imperial College does in London.

At Imperial, the college has contributed 51 per cent of capital requirements and raised the other 49 per cent from 31 - Investors in Industry, the venture cap-

vide," Professor Morgan explains. "These materials are the base of optical electronics and are fundamental to communications systems. Their importance is that they can work at a higher frequency than silicon-based chips and so allow the opportunity to exploit higher frequencies in micro engineering and also in the vitally important field of optical electronics."

Cardiff's model is Massachusetts

The Cardiff centre may be the main focus of the industry-academic interface but it is by no means the only one. There is substantial collaboration in a number of individual departments. Mechanical and manufacturing systems engineering houses the automation and robotics centre which provides advice and support for industry throughout Wales.

"Gallium arsenide is the material of the future. But can we produce digital circuits at the right price? How much is industry prepared to pay for speed? Defence industries may pay the price but will commercial companies? Those questions are being addressed by us," Professor Morgan says.

The Cardiff Business School, the School of Architecture and the Department of Maritime Studies are active in their own fields. The last of these, under John King, for instance, produced the "Times Atlas of the Oceans and Loyds Maritime Atlas."

Another interface with industry is provided by the Semiconductor and Microelectronics Centre under Professors Vernon Morgan and Robin Williams. These two are undertaking work on new materials that had been studying separately - Morgan at Leeds, Williams at Coleraine - but co-operatively before they both reached Cardiff. "We are concerned with a new group of materials called gallium arse-

The centre's clean room is adapted from existing rooms within the "UWIST" building, "expensive equipment operating in an expensive set-up within what is almost make-shift accommodation" Professor Morgan notes. However, this research project has already attracted over £3m from almost every major, and many minor, electronics companies in the UK. Among the big names have been GEC, Plessey, British Telecom, British Gas, STL Harlow and Phillips while Medl, a Lincoln-based concern, and Plasma Technology, of Avon, feature among the smaller ones.

Professor Morgan, like Dr Bates and others, pays tribute to the work of Dr Ron Loveland, director of Winstech, the technical arm of the Welsh Development Agency. "Without his help, we really should not have been able to get ahead as far as we have."

Cardiff would like to think that its work with industry is in the big league. Certainly the report by the University Vice-Chancellor, published only a year ago, said so. Dr Bates is determined to use that position of strength as a base for further expansion.

FINANCIAL DESIGN & PRINT
CITY SERVICE AT REGIONAL RATES

Twelve years experience and full in-house design studio facilities including CAD phototypesetting page make-up from clients WP or hard copy, instant communications via fax and modem link and print management offer the financial industry assistance with the production of:

- Annual Reports
- Corporate Brochures
- Financial Reports
- Subscription Notices
- Circulars
- Computer forms

For further details and brochure contact Neil Barber or Viv Voss at 19 St. Andrews Crescent Cardiff (0222) 23879 or, from July, our new studios at 28 Cardiff Road Taffs Well (0222) 813773

An integral part of the Cardiff business scene

BSC industry

(0633) 244001

Your partners in finance.

To contact the approachable experts, please telephone Jeffrey Sainsbury on Cardiff (0222) 378781 or write to him at 18 Park Place, Cardiff CF1 3PD.

PANNELL KERR FORSTER
CHARTERED ACCOUNTANTS

Developing fast in Wales and the West

• New Housing •
Cardiff, Monmouth, Pontypridd, Brecon, Merthyr, Caerphilly, Bridgend, Tredegar, Cowbridge, Llandrindod Wells, Newtown, Thornbury, Clevedon, Yate.

• Retirement Housing •
Cardiff, Usk, Monmouth, Thornbury, Newtown, Cowbridge.

Commercial Retail • Industrial •
Cardiff, St. Mellons, Treforest, Caerphilly, Newtown, Bristol, Brecon, Thornbury

Western Business Centre
Riverside Terrace,
Ely Bridge, Cardiff CF5 5AS
☎ 0222 555333

BAILEY GROUP

BSC(Industry)

Indigenous focus

EIGHTEEN MONTHS ago Scandinavian Sound moved into a factory on what had once been the site of the East Moors steelworks. Today it supplies complete hi-fi cabinet systems to UK concerns such as Sharp, Hitachi and Tatum and exports 40 per cent of its output.

The company had considerable help from BSC(Industry) in its move. "We came to Wales," says Mr Roger Pearl, its managing director, "because of the good grants available and because we knew there was a good supply of skilled labour."

The company was set up by a Dane, Mr Peter Hesselris, who had a similar plant in Europe but wanted to be nearer the clients. He and Mr Pearl agree that BSC(I) had been "most helpful".

Another concern which acknowledges its debt to BSC(I) is West 'n' Welsh, the growing double-glazing and home-products group. It has a factory near Scandinavian Sound and Mr

Philip Morgan, a director, says that BSC(I) has been most supportive. It has put money into the company on three occasions, first when it was a start-up, later for operational capital and on the last occasion to help it with an acquisition.

This was a classical case of giving with the company, Mr Morgan comments. "The arrival of Scandinavian Sound, which is to launch the hi-fi units on the market under its own name in the autumn, and West 'n' Welsh illustrates the changed nature of BSC(I)."

The organisation was set up 13 years ago by British Steel as a job creation agency to offset closures within the industry. In Cardiff, its task was to respond to the closure in the late 1970s of the British Steel Corporation's East Moors steelworks with the loss of some 5,000 jobs.

The Welsh Development Agency stepped in with a big advance factory building programme on the site and BSC(I) provided a workshops complex, available on easy in-out terms, and financial assistance. A lot of businesses, mainly start-ups, took their over.

This was most encouraging because there was a need for a cultural change in Cardiff. People in the city have traditionally looked to one or two large employers for work. "We had to try and help an enterprise culture emerge," Mr Brian Margrett, executive director of BSC(I), explains. "The focus now is on helping the indigenous business to grow successfully. The requirements of a strongly-growing business are quite different to a start-up and so we are now providing funds through secured loans or equity if appropriate. We also help with management training or development schemes."

Holding hands

CARDIFF has a number of local agencies to assist those wanting to establish in, or just have information about the city.

CAVE, the Cardiff and Vale Enterprise Agency (Tel: 0222 454411) has been set up by two councils, Cardiff and the Vale of Glamorgan, to offer a complete business advice, information and counselling service.

South Glamorgan County Council (0222 489822) has an economic development unit.

Winstech, the WDA's inward investment arm (0222 222866) provides complete business advice.

BSC (Industry) is also available to help (0633 244001) as is British Coal Enterprise (0222 753232).

Cardiff is in an intermediate area for government regional assistance and enterprises can be eligible for selective financial assistance as well as qualifying for soft loans from the EEC. The Welsh Office Industry Department (0222 825111) can advise.

The British Overseas Trade Board is available on the same number (0222 825111).

The Cardiff Chamber of Commerce (0222 481646) is one of the largest chambers outside London and has close links with the city council.

Companies House, officially the Companies Registration Office, (0222 388585) has its headquarters in the city.

The Cardiff Marketing Bureau (0222 386178) offers advice on a range of hotel and conference facilities.

EDWARDS GELDARD
SOLICITORS

SERVING THE CARDIFF BUSINESS COMMUNITY

16 St. Andrew's Crescent
Cardiff CF1 3PD
Tel: (0222) 238238 Telex: 487913
Fax: (0222) 237268 DC: 33001 Cardiff

LONDON • HEREFORD • MONMOUTH

MERRILLS EDE & GRIBBLE
SOLICITORS

Established 123 years

Offices in the heart of the Cardiff Business Community and in 3 suburbs, offer industry and commerce a convenient and comprehensive legal service, including:

COMMERCIAL PROPERTY LEASING*EMPLOYMENT LAW*PROPERTY DEVELOPMENT CONTRACTS*CORPORATE FINANCE*ESTATE DEVELOPMENT*MORTGAGE FINANCE*NEW BUSINESS ADVICE & EXPANSION*MANAGEMENT BUYOUTS*SALE & PURCHASE OF COMPANIES*COMMERCIAL LITIGATION

For further details of our extensive services contact:
Chris Boyle or Roger Jones,
Principality Bldgs, Queen St, Cardiff CF1 4LR.
Tel: (0222) 371111 Fax: (0222) 383469

WHICH STOCKBROKING FIRM STILL LOOKS AFTER THE PRIVATE INVESTOR?

At Lyddon private clients - and their financial intermediaries - still receive the highest standards of professional advice and personal service. It's these standards that have made us one of the leading firms of stockbrokers in Wales today.

To find out more please contact one of our offices below.

LYDDON
A DIVISION OF NATIONAL INVESTMENT GROUP PLC
MEMBER OF THE INTERNATIONAL STOCK EXCHANGE

William Pritchard, 113 Bute Street, Cardiff CF1 1QS Tel: (0222) 473111
Rupert Miles, 33 Mansel Street, Swansea SA1 1EB Tel: (0792) 475111

CHRISTIANI & NIELSEN
WALES & THE WEST

Civil Engineering and Building Contractors

75 YEARS IN THE U.K.
30 YEARS IN SOUTH WALES

Wales & West Regional Office
Cymric Buildings,
West Bute Street, CARDIFF CF1 5LL
Telephone: (0222) 489900 Fax: (0222) 489951

Capital faces

Geoffrey Inkin

Keith James

IF THERE is one special quality Geoffrey Inkin brings to the task of overseeing the regeneration of Cardiff's seedy docklands it is enthusiasm.

Visitors are taken on "a five-guinea tour" with great gusto, spirited from place to place as the chairman of Cardiff Bay Development Corporation enthuses over the potential and the future. It is an enthusiasm he once put into fighting Michael Foot at a general election in Ebbw Vale and, later, into running Cwmbran New Town Corporation. Inkin spent the first part of his life in the army, a time he now tends to play down, rising to command the 1st Battalion Royal Welch Fusiliers. Today, he prefers to be described as a businessman; he is also chairman of the Land Authority for Wales.



There is no mistaking him in a crowd as he towers over most of the rest of mankind and even if he could not be seen his booming voice reaches parts other men's don't. It is a voice that only appears to recede into sotto voce when he is seated, probably uncomfortably given his size, at the opera.

WHEN Keith James, senior partner at solicitors, Phillips and Buck, left Cambridge in the 1960s, he took a conscious decision to return to Cardiff and practise law rather than follow the route to London adopted by most of his contemporaries.

Now senior partner of a firm that has a leading place as an out-of-London practice he is a central figure on many bodies in the Welsh capital: Freedom from Hunger Campaign, the Welsh Centre for International Affairs, the University of Wales Institute of Science and Technology and the Cardiff Business School.

More recently, has been credited with the idea behind the establishment of the Institute of Welsh Affairs, a sort of think-tank for Wales. At school he was edged out of the team by Terry



Cobner, who went on to play for Wales, and only an excess of work prevents his golf handicap from coming down.

THERE IS no car made in Britain today that does not have at least one seal made by Aeroquip, according to Mr Brian Jones, marketing director of the company's seals division. Most of them have a lot more, perhaps as many as a dozen. And all those Aeroquip seals are made in Cardiff.

Many European cars also use its products. The plant has this year won three contracts, worth around £2m, from some of Europe's leading motor manufacturers. It has secured the bulk of the seal and gasket business on the new K series engine being produced by Austin Rover for the RS model to be introduced next year, as well as all the seals for a gear box.

This January it began supplying a new gasket to Ford for its Transit van and, in a breakthrough, is to supply half the valve stem seals to Opel in Germany.

This division of an American-owned company has reached prominence in its own industry through a determination to invest in new plant and machinery in order to stay ahead of the game. In the past five years it has spent £3m and its strategy is to spend at least £2.5m each year for

the next 5 years and possibly, depending on conditions, as much as £1m.

Such spending is, inevitably, capital - rather than labour - geared. Nevertheless, it is expanding its workforce, too, and by the time the latest tranche of spending is completed it will have taken its workforce up to 350 and in a position to fight more effectively the competition that comes from concerns such as George Angus (a Dunlop subsidiary) in this country and Freudenberg in West Germany.

Mr Jones says: "we have recognised that if we are to be successful into the 1990s, and on into the 21st century, then we have to spend to make sure we are producing a product of the very highest quality."

"Every manufacturing work centre here will have been completely refurbished or have new machinery by the end of this year. It is the only way to produce a consistently high-quality product."

Aeroquip is, in fact, two "companies" on a joint site. The two main product lines, hose and seals, are made by different divisions, each under its own managing director. But while the head of seals is based in Cardiff his counterpart in hose operates

from Redditch in the West Midlands.

The British Aeroquip company is a wholly-owned division of Aeroquip Corporation of Jackson, Michigan, and Old Glory files naturally and unself-consciously outside the front door alongside the native flags of the UK and Wales.

Aeroquip itself is a wholly-owned subsidiary of another American concern, Trinova. The parent, until the middle of 1986, was known as Libbey-Owens-Ford. When Libbey sold its glass business two years ago to Pilkington Brothers it also sold its name and the remaining part of the business became Aeroquip.

The seals and allied gaskets business in the British business came in almost by the back door. Aeroquip, or to be more precise, its predecessor, bought a Cardiff company, Super Oil Seals, in the early 1960s for its hose technology and found itself with one of the most important seals concerns in Britain.

Now hose and seals at Cardiff produces about half Aeroquip's £20m-a-year turnover in the UK. Upgrading the hose side of the business was completed in 1985, rather earlier than that for seals, and Cardiff is now considered, according to Mr Jones, "to be the

most efficient plant of its type in Europe.

Both plants need to be super-efficient because the sharp deterioration in the price of the dollar has led to a noticeable increase in US imports into Britain. "The high pound makes life difficult for us," Mr Jones says.

"We virtually had one American contract worth £2m a year sewn up when the exchange rate was \$1.10 to the pound. Then the pound started rising and we simply were unable to finalise the deal. We can live with a dollar at 1.60 but above that not only do we have difficulty in selling to the Americans but they find it more attractive to sell to us."

Exports to the US are a minor side of the business, though. The seals division sells about a quarter of its output abroad, a large proportion of it into Europe where it has contracts with, among others, Renault, Volkswagen and Daimler Benz. Aeroquip can live with an exchange rate of over DM3 to the pound because the rise in sterling against the mark has not been so steep as against the dollar.

Even so, the company has to keep investing to stay among the leaders. But that, as Mr Jones says, is the only way to stay in business these days.

Profile: Aeroquip

Seal (and gaskets) of success

Eric Crawford

ERIC CRAWFORD is a recent arrival in Cardiff, having spent the whole of his life hitherto touring around Britain in the service of the Midland Bank.

Crawford brings a knowledge of banking at the very top to his post of chief executive of the Bank of Wales, an organisation that has, up to now, not been over-blessed with it. He ended his time in Foulry as general manager in charge of strategic planning.

He brings to Wales, a country that prides itself on its music, an appreciation of the art, though it may not be to everyone's liking since he has little time for 18th-century composers preferring Shostakovich, Richard Strauss and Tippett.

Opera, the in-things with the Cardiff cognoscenti, is out with



him. A musical family - one son is reading music at Exeter University - gives ample opportunity for deep discussion over the breakfast table.

David Waterstone

THE SECOND Scot to monopolise the chief executive's seat at the Welsh Development Agency, David Waterstone has done much to turn the agency from a paternalistic body into a hard-edged organisation, aiming not so much as to create jobs in Wales as encouraging the sort of companies that will succeed.

After Cambridge he joined the Foreign Office and had a spell in Japan where he picked up a knowledge of the language that is more comprehensive than his understanding of Welsh.

Twelve years at British Steel, where he became the youngest main board director, preceded his arrival in Cardiff in 1982.

His principal interest tends towards the financial role of the agency, in particular the development of Cardiff as a financial centre.

He is a director of Portsmouth and Sunderland Newspapers and a brother of the Waterstone of the rapidly-growing bookshop



chain. A short, private, man, his office contains one artefact offering a clue to an interest away from the tower-block office he occupies - an old plane, handy for smoothing problems as well as wood.

Broadcasting

A coming together in 'Media City'

CARDIFF LAYS claim to being the media capital of Britain. Of course, it does not compare in size or scope with London but, according to Mr Paddy Kitson, chairman of South Glamorgan County Council, "Cardiff could become as synonymous with broadcasting, animation and production as Edinburgh is with theatre and Games with film." If it does, few will have contributed more than Mr. Kitson himself.

As chairman of the council's economic development committee he was instrumental in encouraging the media industry to come together and in beginning to promote Cardiff as "Media City."

Cardiff has had newspapers for longer than anyone can remember and, if the number publishing is now fewer than in the far past,

the city still boasts a daily morning and evening paper as well as the free sheets, it was also one of the early centres of broadcasting.

But the real growth of the service sector has come with the expansion of television and in particular S4C, the separate Welsh authority which runs Channel 4 in Wales.

This triggered a big expansion in demand for programmes, particularly in Welsh. BBC Wales and HTV, the Welsh commercial TV contractor, needed to increase their production facilities - they also were required to supply programmes to S4C. But independent producers, many of them having worked with one or other organisation, were also encouraged to set up in the city.

"Half a dozen years ago there were just three independent production companies in Cardiff.

Today there are 30," according to Mr Dave Chapman, managing director of Media City, the organisation set up by South Glamorgan to promote the sector. And with independent producers promised a greater share of broadcasting time under recent government proposals it is highly likely that the sector will, therefore, continue to grow.

Elsewhere in Wales, principally in and around Caernarfon, there are another 30. In addition, there are some 50 design, printing, marketing and advertising companies, most of which have grown to service the producers.

The expansion of this industry illustrates the way in which Cardiff is changing, shedding its old image as it does so. Gone are the days when the city looked to the docks and concerned itself with

exporting coal. Today it has become the home of new, up-to-date, sectors.

Mr Kitson believes there are now 5,000 people engaged in media-related activities in Cardiff and the figure is growing, almost weekly. Yet the coal industry, which so many outsiders still see as the prime industry in Cardiff (even though there is not a pit within 20 miles of the place) employs only 7,500 miners now in the whole of South Wales.

Last month the county council backed a festival - exhibition, film shows, discussion groups - called Media 88 to promote not only the industry but also the concept of Cardiff as the UK centre of the industry. In its first year it may seem fanciful for the festival to be compared with Edinburgh or Cannes but even they began humbly once.

Brian Brownhill

Brian Brownhill is a large man, extra large, he admits. Nouvelle cuisine is not for him he frankly concedes when out in a restaurant. He has a large frame and he needs substantial food to fill it.

Brownhill, chairman of the Wyndham Group, is also a large man on the business scene. His Wyndham Group is one of the fast-rising companies in the city. It began life in the late 1920s in engineering, converting ships from coal-firing to oil, but engineering is now less than a tenth of the business, having been overtaken by property, media, television and, above all, financial services, which has become the fastest-growing side of the business since he became chairman six years ago.

Brownhill followed his father into the family motor business and a love of old cars led to a small collection of 1980s Jags, Rolls and Lagondas. But that, too, has gone, as has an interest in dealing in antiques, undertaken with his wife, as the



demands of running a public company have eaten into what spare time he has. Today he consoles himself with the company BMW, knowing that his personal taste will also help the company since Wyndham owns the dealership.

Tim Holder

FROM HIS office Tim Holder, chairman of Holder, Mathias Alcock, looks down the expanse of Atlantic Wharf, the upmarket name for what was once the impressive Bute East Dock.

Holder's office, as befits a modern architectural practice, could be out of Dallas or Dynasty but it took some courage to move into the wastelands of docklands in advance of the planners who are going to turn this part of Cardiff into downtown Baltimore or Boston.

Holder Mathias Alcock was formed after Holder and colleague Peter Mathias (Brian Alcock arrived later) left college in Cardiff, and has now expanded into London. He believes there's a lot of talent outside London but it's still necessary to be there if you want the big international work.

One day that could change as he thinks Cardiff potentially the



most exciting city in the UK. His is now the largest practice in Cardiff, ranked 21st out of 5,000 in the UK. Naturally, he designed his own house, all mod as well as mod con, dabbles in sailing and golf, always aiming to be top dog, even on the fairways.

Richard Lloyd Jones

FEW PEOPLE could have a more Welsh name, yet Richard Lloyd Jones's Welshness is of a remote kind. He was brought up in Nottingham, of Welsh parents, and after grammar school in the city went on to the mandarins' seed bed at Balliol before entering the civil service.

Now Permanent Secretary at the Welsh Office, he spent the early part of his career in London, mostly in the Ministry of Defence, but with a spell as a private secretary to the Cabinet Secretary, the usual testing ground for high fliers. This ended when he came to the Welsh Office in 1978 as No 2.

He moved into the top job in 1985 and is one of only two permanent secretaries still to be knighted. He is far removed from the TV conception of a civil servant conveyed by Yes Minister but succinctly idiosyncratic to the office described as being "out of Le Carre".

He likes good food but eats in



the staff canteen as often as at Cardiff's high tables. A voracious reader and, when time allows, a heavy walker, he insists that his club membership (United Universities) is to get a good bed on his weekly visit to London rather than indulge in the Whitehall conspiring supposedly beloved of senior civil servants.

Geoff Rich

EDITORS come and go: the mortality rate is high. But Geoff Rich, editor of the South Wales Echo, Cardiff's evening newspaper, has lasted 20 years, which must be some sort of record.

His strong support of all things in the city led one businessman to say he had done more for Cardiff than any other single person. Joined newspapers from school and is acknowledged a first-class production man having guided his evening paper through the difficult transition from hot metal to computerised production.

Sees himself as the voice of the man-in-the-street and has a hearty disdain for intellectuals and those Welsh speakers who attempt to force others to be even more Welsh. An increasingly hot news is filling the hours. Fighting hard just now to ensure 1994 Commonwealth Games comes to Cardiff. But will lack any important project that would enhance the city.



A keen gardener he once tried his hand at fishing but has a low threshold of boredom when little hot news is filling the hours. Fighting hard just now to ensure 1994 Commonwealth Games comes to Cardiff. But will lack any important project that would enhance the city.

FINANCIAL SERVICES SOFTWARE

DEVELOPED IN CARDIFF - USED WORLDWIDE

From its Cardiff head office and development centre, Target provides specialist software to many of the World's largest financial organisations.

Target's range of market leading products include:

- MORTGAGE PROCESSING SOFTWARE
- CONSUMER CREDIT SOFTWARE
- FISCAL FINANCIAL SOFTWARE

TARGET COMPUTER GROUP

TARGET HOUSE FITZALAN COURT CARDIFF CF1 1EL. Tel: 0222 448464 FAX 0222 441371 TX 498041

CARDIFF CITY CENTRE Development Opportunity

Prime site in the heart of Cardiff suitable for office (50,000 sq ft approx) or hotel development

DIPENTHAM ELLIOTT 0222 390182

BAILEY GROUP

CARDIFF BAY

◆ Development Corporation ◆

"Bringing new life and prosperity to the heart of Cardiff"

Baltic House, Mount Stuart Square, Cardiff, CF1 6DH Telephone: (0222) 471576

CARDIFF 6

Sporting events

A determined bid to win the Commonwealth Games

JUST AFTER lunch on the afternoon of Thursday, September 15 next, 63 men and women, one representing each country that is a member of the Commonwealth Games Federation, will take their seats in a room in the Hilton Hotel in downtown Seoul and choose the city which will host the 1994 Commonwealth Games.

Seoul is eight hours ahead of British Summer Time so that by the time the delegates have reached their decision it will be just after breakfast in Wales. Cardiff will then know whether it has beaten rival bids from Victoria, capital of the Canadian province of British Columbia, and from New Delhi, the Indian capital, and brought back the games to Cardiff after an interval of 36 years.

The decision will be made in Seoul because the representatives of the Commonwealth Games Federation will have gathered there for the opening of the Olympic Games. They will listen first to Victoria's presentation, then that of New Delhi. Cardiff's will be last since the cases are heard in alphabetical nation order - Canada, India, Wales.

Each country has 15 minutes for a video presentation of its case and as long again to answer questions. By testime, it should be all over.

However, this is the first time for as long as most people can remember that there have been more than two applicants. For the 1986 Games, Edinburgh was the only applicant. Brisbane, Auckland and others were all straight fights. The first decision will therefore have to be on the basis of voting.

If Cardiff is to win, it will, in theory, need 22 votes. But Fiji is not now a member of the Commonwealth though it might have reapplied for admission by September. And on past experience,

upto half a dozen of the Federation's eligible members do not turn up, so that the winning city could be chosen by about 29 votes.

Given the financial fiasco at Edinburgh, political boycotts which have devalued any number of international meetings, not least the Moscow and Los Angeles Olympics, and the enormous security precautions now necessary when athletes come together it is even worth Cardiff competing for the prize?

Mr Ron Watkins, vice-chairman of the steering committee putting together Cardiff's case and leader of the Tories on the city council, has no doubts. He firmly believes the Games will bring enormous benefits.

"The application has to be seen in the context of what is taking place in Cardiff as a whole. Enormous changes for the better are happening here. We have developed into one of the best shopping centres in Britain. We're the home of one of the best opera companies, an enormous redevelopment of docklands is taking place."

"The cost of the bid, around £170,000, has brought great publicity to the city. We have become well-known across the Commonwealth as well as in much of the rest of the world. We are building here a city for the 21st century and the Games is part of taking us forward, by creating the facilities that are essential in such a city."

"Then there are the visitors who will actually come. Some 3,000 athletes and officials are expected and countless spectators. All these people will see what a magnificent place Cardiff is. There is all too often still a conception of Cardiff as a city of coal, dirt and dust. Nothing could be further from the truth, but the image persists."



Mr Ron Watkins, organizing committee chairman for the 1994 Commonwealth Games, surveys the beginnings of the athletics complex

Economic benefits would certainly flow from the Games in addition to the income generated by visitors. Jobs will be created by the building programme necessary to provide facilities or improve existing ones. An athletics stadium to international standards capable of holding a crowd of 15,000 is already under on the

stocks. This will be enlarged to hold up to 35,000 people if the Games bid is successful.

An Olympic-size swimming complex to replace the now outdated pool put up for, and carrying the name of, the 1958 Games is needed. Other facilities would have to be provided for the badminton, boxing, cycling, gymnastics.

There is no fear of inter-party factionalism such as undermined matters at Edinburgh. All shades of political opinion will be represented and pitched-in together at Seoul.

Delegations have also been to Barbados, to Nairobi for last year's African Games, to Stuttgart for the 1987 European championships, to Rome for the World Cup and even, two years ago, to Seoul itself for the Asian Games.

All this has been achieved out of the tight budget of £170,000. Victoria, by contrast, spent £600,000 on winning the right to be the Canadian representative and will spend a lot more on its case in Seoul. Delhi is an unknown quantity because it was a late entrant and is heavily backed by the Indian government.

If Cardiff is chosen the projected cost is £50m, some £32m on capital costs such as building the stadiums and £18m for running costs. The capital costs will be met by the city itself, Mr Watkins says, as every year for the next four or five years a sum is being built into capital budgets which will be allocated for Games facilities. Cardiff is not rate-capped and has worked out its sums carefully.

It has not, though, done much research on the potential numbers coming and the likely income effects for the city. It believes the problems of Edinburgh, where a change in political control before the Games took place, can be avoided since there is such all-party unanimity.

"If we fail," says Mr Watkins, "we shall still have gathered enormous benefits just from the application. People now know about Cardiff who did not before. What we are doing here has had wide coverage in the media around the world."

Conferences

Moving towards the top of the league

THIS AUTUMN, for five days in the middle of October, Cardiff plays host to some 800 delegates and an unknown number of spouses attending the Law Society's annual conference. A few weeks earlier it will hold the National Association of Retired Police Officers' conference and one on digital equipment with 500 delegates.

The conference trade is big business and Cardiff is fighting hard to win an increasing share

of it. And the city has been much encouraged by the recent decision of the Brent Walker group to undertake an £12m world trade centre and associated hotel that will include a 5,000-seat conference facility. Construction work is due to begin soon and will be completed by the middle of 1990. Such a complex will give Cardiff the chance to move to the top of the conference-town league, alongside Brighton, Blackpool and some of the London conven-

tion centres able to accommodate this number of delegates.

At the moment, Cardiff is theoretically limited to handling conferences of upto 2,000 delegates - the seating capacity of the St David's National Concert Hall; though in practice the city finds it difficult to sleep, within reasonable distance, more than about 1,300 visitors. So the Law Society get-together will be approaching the top end of the scale.

But the next few years will change all that. Apart from the greatly increased conference capacity to be provided by the world trade centre, a number of new hotels are also in the pipeline, including a £4.2m hotel by Brent Walker, the centre's developer. This one will be built alongside Atlantic Wharf, part of the new docklands conversion.

The need for the development of conference business and hotels to move hand in hand is pointed out by Miss Ann Roberts, who has recently taken over as conference manager for the Cardiff Marketing Bureau. "People want to be close to a venue and it is counter-productive to have to ask them to sleep a dozen or more miles away."

"The great attraction of Cardiff is that it is a compact city. Nothing is very far from everything else. If those coming here find they are cut off in the evenings, or have a long way to go, then they will not return," she says. Conferences are big business. Each delegate probably spends at least £70 a day on hotel, meals and drinks. A big conference can, with attendant back-up staff, journalists, public-relations advisers and the like, mean an injection into the local economy



Cardiff civic centre: "the great attraction of Cardiff is that it is a compact city"

of at least £70,000 a day.

Cardiff has 25 conferences booked this year - about a quarter more than in 1987 - though not all of them are as big as the Law Society's. But taking an average sized gathering of around 300 delegates, spending three days in the city, then the gross income cannot be less than £1.6m. To this has to be added the not inconsiderable amount which may be spent by delegates' spouses, presents for those who have not brought their other halves and such extras as organised visits.

It is clear Cardiff is already grossing at least £2m a year and the figure could be considerably higher. This is a sum well worth fighting for.

Apart from the St David's Hall,

Cardiff has two other venues in the 1,000-seat range. The university can handle up to 1,500 in one of its halls and can even accommodate a large number of them - but only in the vacations.

The other big venue is the National Sports Centre, whose design, attraction and ambience is directed more towards the sportsman for which it was originally intended. Last month, though, it played home to Media 88, an exhibition of media interests in the city and had some 70 stands within the building.

Elsewhere, most of the bigger hotels have facilities to accommodate up to about 300 delegates and these are widely used, especially for the local, one-day, events that are still important for the city's economy.

The Brent Walker trade centre is important because it offers the potential to take Cardiff up a giant step in the conference league. "This is a highly competitive business," Miss Roberts says, "and it is not enough to be known as an attractive city. You have to have all the facilities if you are to win the big conferences."

The difficult bit, she admits, is

convincing potential organisers that Cardiff is a city worth visiting. The city, she feels, still has too many associations with its industrial and commercial past.

"Once we get people to come here and see what the place is like then we are a long way towards clinching a deal." It's getting them there in the first place that is the difficult task.

There have been some notable successes. Next year the Confederation of European Agriculture will bring at least 800, possibly as many as 1,000 delegates from all over Europe to the city and the International Hospital Christian Fellowship has inquired whether it might hold a 2,000-strong conference in 1994. International conferences tend to be even bigger income earners.

To work as far ahead as 1994, is not unusual. The file on the Law Society was opened in 1980 and the Chartered Insurance Institute, has a booking for the St David's Hall on September 28 and 29 1995. Two years earlier, an international gathering, the Association of Commonwealth Universities, will be in the city. It not only pays to book ahead in this business - it is virtually essential.

Economic rebirth

from page 1

inland lake created by the barrage attracting inward investment. The opposition is coalescing around the parliamentary bill necessary to secure its construction.

Mr Barry Lane, chief executive of the development corporation, says that the barrage is central to the development strategy and that regeneration will be difficult without it. Others go further. Mr Ron Watkins, a member of the corporation's board and leader of the Conservative opposition on Cardiff City Council, believes that without it, the rejuvenation could founder.

The Bill will be presented to parliament this autumn and Mr Inkin is hoping that the cross-party support, a feature of much of Cardiff's political life - all parties, for instance, have joined forces to try and secure the 1994 Commonwealth Games - will ensure its success.

The redevelopment of docklands is essential for one other reason. Although Marks and Spencer's Mr Gilbert says that Cardiff is Britain's "great secret", the public conception of many people outside Wales is of a city encrusted in the coal prime of generations of industrial despoliation.

"It's sad, but that's how many people still see us," says Miss Ann Roberts, whose job is to bring in conferences. "Once we get people here they are quickly converted. The problem is getting them in for a first taste."

Cardiff has other problems. It has too little executive housing to attract the executive who may

be thinking of moving in. The first houses costing over £200,000 ever completed have just been sold by the Bailey Group. They numbered six - and went fast.

The city's unemployment is just over 11 per cent, nudging the Welsh average and too high for comfort. The development of the financial services sector has been hampered by lack of merchant banking facilities such as Birmingham, Leeds, Manchester and Bristol take for granted. It is incongruous that Cardiff, a capital city and the most important regional centre of government in Britain after Edinburgh, does not have a representative office of the Bank of England.

Even with these deficiencies it is, says Mr Keith Edwards, senior

"Cardiff has come on by leaps and bounds in the last few years. It is a jolly good place to work"

partner of solicitors Edwards Gellard, "an exciting place to be in and a city with a tremendous future. A lot of wealth is being created."

A fellow lawyer, Mr Roger Thomas, of Phillips and Buck, supports him. "Cardiff has come on by leaps and bounds in the last few years. It is a jolly good place to be working in."

WARDLE ARMSTRONG
Consulting Engineers
We provide Services which include:-
● Geological and Geotechnical Surveys
● Environmental Engineering
● Minerals Estate Management
● Ground Stabilisation
● Resource Evaluation
● Mine Design
● Restoration and Reclamation
● Planning Inquiries and Minerals Legislation

22 Windsor Place, Cardiff, CF1 3DY
Tel: (0222) 382465
Fax: (0222) 387261

Offices also at:
Newcastle upon Tyne
Wigan

Powell Tuck

Chartered Surveyors
2 Cathedral Road
Cardiff CF1 9LJ
☎ (0222) 397908

FORTHCOMING SURVEYS

WALES

The Financial Times proposes to publish the following surveys on:-

WALES 9 September 1988
SWANSEA BAY 27 November 1988

For more information about advertising and a copy of the editorial synopsis, please complete the coupon and return it to

Clive Radford
Financial Times
Merchants House
Wapping Rd.,
Bristol BS1 4RW
Tel: 0272 292565

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

FORTHCOMING SURVEYS-WALES

To: Clive Radford, Financial Times,
Merchants House, Wapping Road,
Bristol, BS1 4RW
Tel: 0272 292565

Please send me more information on the forthcoming surveys
 Please contact me to discuss advertising opportunities in the Financial Times

TICK APPROPRIATE BOX

NAME _____

ADDRESS _____

POSTCODE _____

TEL _____

SIGNATURE _____

DATE _____

If you are buying or selling Welsh land; investing in or developing Welsh property, for Industrial, Commercial or Residential use- We can help you to do so more efficiently. Speak to us first.



LAND AUTHORITY FOR WALES

Custom House Customhouse Street Cardiff CF1 5AP
Tel: (0222) 223444 Fax: (0222) 223330 Telex: 490204 LAW G
33 Governor Road Wrexham LL11 1BT Chwyd
Tel: (0978) 357133 Fax: (0978) 284628

Business Services in Wales

Coopers & Lybrand is one of the UK's leading firms of accountants and management consultants.

In Wales Coopers & Lybrand employs over 120 staff operating from offices in Cardiff and Swansea.

Its services to business, financial institutions and other organisations include expertise on:

- Audit
- Taxation
- Management Consultancy
- Pensions
- Corporate Planning
- Corporate Turnaround
- Venture Capital and Development Finance
- Management Buyouts
- Grants
- Micro-Computer Selection
- Insolvency

Coopers & Lybrand

Churchill House
Churchill Way
Cardiff CF1 4XQ
Tel: 0222 237000

New Oxford House
28/28 The Kingsway
Swansea SA1 5CH
Tel: 0792 473691

Coopers & Lybrand is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

EDWARD LEWIS & CO

Wales' leading full service law firm for Commerce, Industry and Corporate Finance.

Contact R. G. Davies or D. L. Watkins
Waterloo House, Fitzalan Court, Newport Road,
Cardiff CF2 1EL. Tel: 0222 462562 Fax: 0222 461388

London Office: 9 Jockeys Fields WC1R 4BW. Tel: 01-404 0144